



BOARD OF TRUSTEES REGULAR MEETING

WEDNESDAY, JULY 12, 2023

5:00pm to 9:00pm

Conference Center at Highland Care Pavilion

1411 East 31st Street Oakland, CA 94602

Ronna Jojola Gonsalves, Clerk of the Board

(510) 535-7515

LOCATION:

Open Session, In Person: HCP Conference Center, see above address

ZOOM Meeting Link:¹

<https://alamedahealthsystem.zoom.us/j/9361457125?pwd=aUF4anZtK01IRkIVMzZvQVY5NTdOZz09>

Meeting ID: 936 145 7125

Meeting Password: 20200513

One tap mobile

+14086380968,,9361457125# or

+13462487799,,9361457125#

Dial by your location

+1 408 638 0968 US (San Jose)

+1 346 248 7799 US (Houston)

+1 646 518 9805 US (New York)

Find your local number: <https://alamedahealthsystem.zoom.us/j/9361457125?pwd=aUF4anZtK01IRkIVMzZvQVY5NTdOZz09>

MEMBERS

Kinkini Banerjee, President

Jennifer Esteen, Vice President

Taft Bhuket MD Jet Chapman

Alan E. Fox Mark Friedman

Nely Obligacion David Sayen

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¹ Log into the meeting at www.zoom.com. You will be directed to download the meeting app (free) if you have not used ZOOM previously. ZOOM meetings may be accessed on computers and portable devices.

BOARD OF TRUSTEES REGULAR MEETING AGENDA

SPECIAL NOTE: The governor-declared state of emergency that altered public meeting protocols during the Covid pandemic has been lifted. All Alameda Health System Board of Trustees meetings and Board of Trustees Committee meetings will be held in accordance with current Brown Act requirements. As a result, our meetings will be held via a hybrid of in person and remote access.

The public is invited to attend the meetings in person or observe and participate in the meeting via the Zoom link above.

Public Comment Instructions

If you attend the meeting in person and wish to address the Board or Committee regarding an item on the agenda or in their purview, please complete a Speaker Card available near the entrance. If you need assistance, please see the Clerk of the Board.

If you attend the meeting remotely and wish to address the Board of Trustees or Committee regarding an item on the agenda or in their purview, send an email to cob@alamedahealthsystem.org PRIOR TO THE START OF THE MEETING. Your comment will be heard at the appropriate time. During the meeting, public comment requests may be submitted to the ZOOM meeting host or the Clerk of the Board, but requests must be submitted prior to the beginning of the public speaker time for that item.

Each speaker, whether in person or remote, will be allotted between one and three minutes to speak, depending on the number of speakers present.

OPEN SESSION / ROLL CALL

PUBLIC COMMENT: Non-Agenda Items

A. [DISCUSSION: Executive Officers Report \(Estimated 10 min\)](#)

Kinkini Banerjee, President

Jennifer Esteen, Vice President

David Sayen, Secretary/Treasurer

Mark Friedman

A1.Aiming for Health Equity: The Bullseye of the Quadruple Aim, JHM, 2021

A2.The Quintuple Aim for Health Care Improvement, JAMA, 2022

A3.Board Meeting Discussion Tracker

B. [CEO Report \(Estimated 15 min\)](#)

James E.T. Jackson, Chief Executive Officer

C. MEDICAL STAFF REPORTS (Estimated 20 min)

- AHS Medical/Administrative Dyad: LanNa Lee, MD, Chief of Medical Staff
Ro Lofton, Chief Administrative Officer
Edris Afzali, MD, SLH Leadership Cmte Chair
- AH Medical/Administrative Dyad: Nikita Joshi, MD, Chief of Medical Staff
Mario Harding, Chief Administrative Officer

D. COMMITTEE AND TRUSTEE REPORTS (Estimated 15 min)

- D1. Audit and Compliance Committee: June 21, 2023**
Mark Friedman, Committee Chair
- D2. Quality Professional Services Committee: June 28, 2023**
Taft Bhuket, MD, Committee Chair
- D3. Finance Committee: July 5, 2023**
Alan E. Fox, Committee Chair

E. CONSENT AGENDA: ACTION (Estimated 10 min)

Public comment on all Consent Agenda items may be heard prior to the Board's vote. The Board does not deliberate on Consent Agenda items. Any member of the public or the Board may request that a Consent Agenda item get pulled from the Consent Agenda for deliberation and to be voted on separately from the Consent Agenda.

E1. Approval of the Minutes from the May 10, 2023, Board of Trustees Meetings

E2. Receiving the Minutes from the MAY/JUNE AHMG Board of Directors Meetings

E3. Approval of System Wide Policies and Procedures

The Quality Professional Services Committee recommends approval of the Policies listed below.

System Wide Policies, Plans, and Procedures

- Catheter Directed Thrombolysis panel (for PERIPHERAL thrombolysis ONLY)
- MERT and Pharmacy Summary Q1.2023
- Pump Library Summary Updates
- AHS Alaris Comfort Care Library
- HGH CADD Library
- Medications: Hazardous Drugs Preparation and Handling
- Medications: Formulary Development, Management and Maintenance
- Patients Own Medications: Storage, Security, Handling, and Administration
- Vancomycin Pharmacy Dosing Policy
- Medication Prescribing and Ordering
- AH 340B Policy and Procedures
- System Injectable Medication List
- SBAR – KCL Infusion rate of 40mEq/hr order panel change

- SBAR - Addition of IV Buprenorphine infusions
- SBAR - ICU vs. non-ICU sections + adjunct agents for alcohol withdrawal order set
- 2022 AH Antibigram
- 2022 SLH Antibigram
- System TNK Policy
- SBAR – D10W Infusion Rate Change in the Hypoglycemia Order Panel
- DKA HHS Transition Panel D10W changes
- COMPLIMENTARY LOCAL TRANSPORTATION: CAB, UBER, LYFT, BUS, BART, PARATRANSIT
- AHS guide to NIPPV
- ED Code OB Protocol
- PA NP in ED SP and Practice Guidelines
- Fast MRI Protocol
- HGH Infection Prevention Plan
- Medical Record Content & Documentation Requirements Policy

E4. Medical Staff Policies

The Quality Professional Services Committee recommends approval of the Policies listed below.

AHS and AH Medical Staff Policies:

- Medical Staff Applications Levels
- Medical Staff Temporary Privileges X

E5. Approval of Contracts

The Finance Committee recommends approval of the Contract listed below.

E5a. Agreement with The Regents of the University of California on behalf of the University of California, San Francisco, Department of Neurological Surgery for provision of neurosurgery coverage services. The term of this agreement is August 1, 2023 through July 31, 2025. The estimated impact of this agreement is \$5,735,907.

Mark Fratzke, Chief Operating Officer

E5b. Agreement with Bay Area Community Services for provision of medical respite services, including residential services, wraparound services, and housing solutions. The term of this agreement is August 1, 2023 through July 31, 2026. The estimated impact of this agreement is \$2,678,400.

Dana Littlepage, Vice-President Patient Care Services

E5c. Agreement with Infor (US), LLC for provision of enterprise resource planning software services. The term of this agreement is August 1, 2023 through July 31, 2026. The estimated impact of this agreement is \$1,602,401.

Kevin Shorten, Vice President of Applications

E6.Approval of FY 23 Compliance and Internal Audit Annual Workplan

Marilyn Boston, Chief Compliance and Privacy Officer/VP Compliance & Internal Audit

END OF CONSENT AGENDA

F. ACTION/DISCUSSION (Est 75 Min)

Public comment on all Action items may be heard prior to the Board's vote.

F1.DISCUSSION: The Joint Commission Updates

Nilda Perez, System Director of Regulatory Affairs

F2.DISCUSSION: BETA Healthcare Group, Building a High Reliability Organization

Darshan Grewal, System Director of patient Safety

G. DISCUSSION: Board Calendar and Tracking (Estimated 5 min)

H. STAFF REPORTS (Written)

Public comment on each Staff Report item may take place as needed. There is typically no Board discussion on these written reports. The Board does not vote on Staff Reports.

H1. Chief Financial Officer Report,

Kimberly Miranda, Chief Financial Officer

H1a. May 2023 Financial Report

H2.John George Hospital Operations Update

Mark Fratzke, Chief Operating Officer

Mario Harding, Chief Administrative Officer, Community Hospitals

H3. Public Affairs and Community Engagement Report

Alice Kinner, Administrative Director

(General Counsel Announcement as to Purpose of Closed Session)

CLOSED SESSION (Estimated 90 min)

Public comment on Closed Session items may take place prior to the Board adjourning to the Closed Session. An announcement of any action taken during the Closed Session will take place prior to the end of the Open Session.

1. Conference with Labor Negotiators

[Government Code Section 54957.6]

AHS/AHMG Designated Representatives: IEDA

Employee Organization: SEIU 1021

2. Public Employee Performance Evaluation

[Pursuant to Government Code Sections 54957(b)(1)]

Title: Chief Executive Officer

3. Regulatory Affairs, Risk Management, Patient Safety
[Health and Safety Code 101850(ai)(1)]

(Reconvene to Open Session)

General Counsel Report on Action Taken in Closed Session

TRUSTEE COMMENTS

ADJOURNMENT

ADDENDUM 1: ABCs of Communication

Our Mission

Caring, Healing, Teaching, Serving All

Strategic Vision

AHS will be recognized as a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

Values

Compassion, Commitment, Teamwork, Excellence, Integrity, and Respect.

Meeting Procedures

All items appearing on the agenda are subject to action by the Board of Trustees. Staff recommendations are subject to action and change by the Board of Trustees.

The Board of Trustees is the Policy Body of the Alameda Health System. The Board has several standing Committees where Board matters are the subject of discussion at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31st Street Oakland, CA 94602.

Members of the public are advised that all Board and Committee proceedings are recorded (audio), including comments and statements by the public in the course of the meetings. Copies of the audio recordings will be made available to the public. Copies of the agendas and supporting documents can be found here: <http://www.alamedahealthsystem.org/meeting-agendas-and-minutes/>. By attending and participating in Board/Committee meetings, members of the public consent to audio recording of any statements they may make during the proceedings.

Disability Access

To request accommodation or assistance to participate in the meeting please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

The AHS Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et.seq.