BOARD OF TRUSTEES SPECIAL MEETING
WEDNESDAY, May 12, 2023
8:30am to 5:00pm

Ronna Jojola Gonsalves, Clerk of the Board
(510) 535-7515

LOCATION:
Open Session, In Person:
Oakland Arena, 7000 Coliseum Way, Oakland, CA 94621
The Overlook Room, See Map Below

ZOOM Meeting Link:1
https://alamedahealthsystem.zoom.us/j/9361457125?pwd=aUF4anZtK01IRklVMzZvQVY5NTdOZz09
Meeting ID: 936 145 7125
Meeting Password: 20200513

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Find your local number: https://alamedahealthsystem.zoom.us/u/agoA8zDn2

MEMBERS
Kinkini Banerjee, President
Jennifer Esteen, Vice President
David Sayen, Treasurer/Secretary
Taft Bhuket MD  Jet Chapman
Alan E. Fox  Mark Friedman
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1 Log into the meeting at www.zoom.com. You will be directed to download the meeting app (free) if you have not used ZOOM previously. ZOOM meetings may be accessed on computers and portable devices.
BOARD OF TRUSTEES SPECIAL MEETING AGENDA

SPECIAL NOTE: The governor-declared state of emergency that altered public meeting protocols during the Covid pandemic has been lifted. All Alameda Health System Board of Trustees meetings and Board of Trustees Committee meetings will be held in accordance with current Brown Act requirements. As a result, our meetings will be held via a hybrid of in person and remote access.

The public is invited to attend the meetings in person or observe and participate in the meeting via the Zoom link above.

Public Comment Instructions
If you attend the meeting in person and wish to address the Board or Committee regarding an item on the agenda or in their purview, please complete a Speaker Card available near the entrance. If you need assistance, please see the Clerk of the Board.

If you attend the meeting remotely and wish to address the Board of Trustees or Committee regarding an item on the agenda or in their purview, send an email to cob@alamedahealthsystem.org PRIOR TO THE START OF THE MEETING. Your comment will be heard at the appropriate time. During the meeting, public comment requests may be submitted to the ZOOM meeting host or the Clerk of the Board, but requests must be submitted prior to the beginning of the public speaker time for that item.

Each speaker, whether in person or remote, will be allotted between one and three minutes to speak, depending on the number of speakers present.

OPEN SESSION / ROLL CALL

PUBLIC COMMENT: Non-Agenda Items 9:00 am

A. Welcome (15 min) 9:05 am

B. CONSENT AGENDA

B1. ACTION/DISCUSSION: Recommendation from the Alameda Health Medical Group Board of Directors, to Approve the Seating of elected AHMG Directors to the AHMG Board of Directors

B2. ACTION/DISCUSSION: Recommendation from the Audit and Compliance Committee to appointment of Moss Adams as the external audit firm and award contract to perform financial audit services for fiscal year 2023 through fiscal year 2025

C. Without Equity, there is no Quality (30 min) 9:20 am

Federal and State Drivers of Health Equity
Giovanna Giuliani, Executive Director, SNI and COO, SNI/CAPH
D. **AHS' Quality Roadmap: A Robust Infrastructure for STEEEP (90 mins) 9:50am**

D1. The STEEP Climb to Quality at AHS  
   *Dr. Taft Bhuket, Trustee*

D2. Framework for Quality Improvement at AHS  
   *Felicia Tornabene, MD, FACHE, Chief Medical Officer*

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   *Ana Torres, VP Quality*
   *Annette Johnson, Director Quality Analytics and PI*

   *Mini Swift, MD, MPH, FACP, VP Population Health*

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E. **Alameda Hospital: JPA, Current State & Future Directions (40 min) 11:20am**

*Debi Stebbins, Executive Director, AHCD*

*Dr. Deutsch, President of the Board, AHCD*

Lunch 12:10pm

F. **Finance Report & Budget Update (75 min) 1:00pm**

*Kim Miranda, Chief Financial Office*

*Grace Messina, Director Financial Planning and Analysis*

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G. **Diversity, Equity, and Inclusion (DEI) Program Kick Off (Estimated 60 min) 2:15pm**

*Jacqueline Brown, Brown Development Associates*

*Illyaasha Peete, Brown Development Associates*

Break 3:15pm

H. **State and Federal Policy Landscape (30 min) 3:30pm**

*Erica Murray, CEO and President, CA Association of Public Hospitals and Health Systems*

(General Counsel Announcement as to Purpose of Closed Session)

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**CLOSED SESSION (Estimated 60 min) 4:05pm**

*Public comment on Closed Session items may take place prior to the Board adjourning to the Closed Session. An announcement of any action taken during the Closed Session will take place prior to the end of the Open Session.*

1. **Public Employee Performance Evaluation**  
   [Pursuant to Government Code Sections 54957(b)(1)]  
   Title: Chief Executive Officer
2. CONFERENCE WITH LEGAL COUNSEL-ANTICIPATED LITIGATION
   Significant exposure to litigation pursuant to Government Code 54956.9(d)(3)
   (1 Case: letter from employees)

(Reconvene to Open Session)

General Counsel Report on Action Taken in Closed Session

TRUSTEE COMMENTS

ADJOURNMENT

ADDENDUM 1: ABCs of Communication
**Directions:** Enter the Coliseum Complex through Gate 5. The parking attendants will direct guests to the GG lot for the Alameda Health System Board of Trustees meeting. Wayfinding Signage will be posted with the AHS logo.

Guests will enter the arena at the East Entrance.

Guests with ADA needs can enter at the Plaza Club entrance and use the elevator.
Our Mission
Caring, Healing, Teaching, Serving All

Strategic Vision
AHS will be recognized as a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

Values
Compassion, Commitment, Teamwork, Excellence, Integrity, and Respect.

Meeting Procedures
The Board of Trustees is the Policy Body of the Alameda Health System. The Board has several standing Committees where Board matters are the subject of discussion at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31st Street Oakland, CA 94602.

Members of the public are advised that all Board and Committee proceedings are recorded (audio), including comments and statements by the public in the course of the meetings. Copies of the audio recordings will be made available to the public. Copies of the agendas and supporting documents can be found here: http://www.alamedahealthsystem.org/meeting-agendas-and-minutes/. By attending and participating in Board/Committee meetings, members of the public consent to audio recording of any statements they may make during the proceedings.

Disability Access
To request accommodation or assistance to participate in the meeting please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

The AHS Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et.seq.