



BOARD OF TRUSTEES REGULAR MEETING

WEDNESDAY, May 10, 2023

5:00pm to 9:00pm

Conference Center at Highland Care Pavilion

1411 East 31st Street Oakland, CA 94602

Ronna Jojola Gonsalves, Clerk of the Board

(510) 535-7515

LOCATION:

Open Session, In Person: HCP Conference Center, see above address

ZOOM Meeting Link:¹

<https://alamedahealthsystem.zoom.us/j/9361457125?pwd=aUF4anZtK01IRkIVMzZvQVY5NTdOZz09>

Meeting ID: 936 145 7125

Meeting Password: 20200513

One tap mobile

+14086380968,,9361457125# or

+13462487799,,9361457125#

Dial by your location

+1 408 638 0968 US (San Jose)

+1 346 248 7799 US (Houston)

+1 646 518 9805 US (New York)

Find your local number: <https://alamedahealthsystem.zoom.us/u/agoA8zDn2>

MEMBERS

Kinkini Banerjee, President

Jennifer Esteen, Vice President

Taft Bhuket MD Jet Chapman

Alan E. Fox Mark Friedman

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¹ Log into the meeting at www.zoom.com. You will be directed to download the meeting app (free) if you have not used ZOOM previously. ZOOM meetings may be accessed on computers and portable devices.

BOARD OF TRUSTEES REGULAR MEETING AGENDA

SPECIAL NOTE: The governor-declared state of emergency that altered public meeting protocols during the Covid pandemic has been lifted. All Alameda Health System Board of Trustees meetings and Board of Trustees Committee meetings will be held in accordance with current Brown Act requirements. As a result, our meetings will be held via a hybrid of in person and remote access.

The public is invited to attend the meetings in person or observe and participate in the meeting via the Zoom link above.

Public Comment Instructions

If you attend the meeting in person and wish to address the Board or Committee regarding an item on the agenda or in their purview, please complete a Speaker Card available near the entrance. If you need assistance, please see the Clerk of the Board.

If you attend the meeting remotely and wish to address the Board of Trustees or Committee regarding an item on the agenda or in their purview, send an email to cob@alamedahealthsystem.org PRIOR TO THE START OF THE MEETING. Your comment will be heard at the appropriate time. During the meeting, public comment requests may be submitted to the ZOOM meeting host or the Clerk of the Board, but requests must be submitted prior to the beginning of the public speaker time for that item.

Each speaker, whether in person or remote, will be allotted between one and three minutes to speak, depending on the number of speakers present.

OPEN SESSION / ROLL CALL

PUBLIC COMMENT: Non-Agenda Items

A. **[DISCUSSION: Executive Officers Report \(Estimated 10 min\)](#)**

Kinkini Banerjee, President
Jennifer Esteen, Vice President
David Sayen, Secretary/Treasurer
Mark Friedman

B. **[CEO Report \(Estimated 15 min\)](#)**

James E.T. Jackson, Chief Executive Officer

C. **[MEDICAL STAFF REPORTS \(Estimated 20 min\)](#)**

- AHS Medical/Administrative Dyad: LanNa Lee, MD, Chief of Medical Staff
Ro Lofton, Chief Administrative Officer
Edris Afzali, MD, SLH Leadership Cmte Chair
- AH Medical/Administrative Dyad: Nikita Joshi, MD, Chief of Medical Staff
Mario Harding, Chief Administrative Officer

D. COMMITTEE AND TRUSTEE REPORTS (Estimated 15 min)

- D1. Human Resources Committee: April 19, 2023**
Jet Chapman, Committee Chair
- D2. Quality Professional Services Committee: April 26, 2023**
Taft Bhuket, MD, Committee Chair
- D3. Finance Committee: May 3, 2023**
Alan E. Fox, Committee Chair

E. CONSENT AGENDA: ACTION (Estimated 10 min)

Public comment on all Consent Agenda items may be heard prior to the Board's vote. The Board does not deliberate on Consent Agenda items. Any member of the public or the Board may request that a Consent Agenda item get pulled from the Consent Agenda for deliberation and to be voted on separately from the Consent Agenda.

E1. Approval of the Minutes from the April 12, 2023, Board of Trustees Meeting

E2. Receiving the Minutes from the March 2, 2023, and March 22, 2023 AHMG Board of Directors Meetings

E3. Approval of System Wide Policies and Procedures

The Quality Professional Services Committee recommends approval of the Policies listed below.

- Adult Hyperglycemic Hyperosmolar State
- Adult Diabetic Ketoacidosis Management
- Heparin for Patient with High Bleeding Risk- No Bolus Infusion Protocol
- Alaris Pump Drug Library Summary of Updates
- HGH Alaris Drug Pump Library
- SLH Alaris Drug Pump Library
- AH Alaris Drug Pump Library
- Medication Kits/Transport Boxes for Specific Departments and Divisions – Block box changes for LAST
- AHS Anticoagulation Guide 2023 – Revision
- SBAR- Order Panel changes for LAST – Intralipid for LA tox order due to pump limitations.
- Chlorthalidone Drug Monograph
- Inpatient Nursing Documentation
- Safety Management Plan for the Management of the Environment of Care
- Suicide Prevention Policy
- Medical Assistant Supervision
- Disruptive Patient Behavior Policy
- Adult Clinic – Advanced Practice Provider Scope of Service

- Medication Administration Policy
- Provision of Care Policy
- AHS Surgical Smoke Safety
- Discharge of Patients from PACU Phase I

E4. Medical Staff Policies

Recommendation to the Board of Trustees for approval of the policy listed below.

AHS and AH Medical Staff Policy:

- Credentialing and Privileging of Practitioners

E5. Medical Staff Privilege Forms

Revised Privilege Forms for AHS and AH:

- Optometry Multifacility
- Hospitalist Facility Specific Multifacility
- Rheumatology Multifacility

E6. Approval of Contracts

The Finance Committee recommends approval of the Contract listed below.

E6a. Amendment to professional services agreement with The Regents of the University of California on behalf of the University of California, San Francisco, Department of Surgery to extend term for delivery of general surgery and trauma services. The term of this amendment is effective July 1, 2023 through December 31, 2023. The estimated impact of this amendment is \$4,744,568.94.
Felicia Tornabene, M.D., Chief Medical Officer

E6b. Agreement with East Bay Foundation for Graduate Medical Education for provision of surgical residents to the AHS residency program. The term of this agreement is July 1, 2023 through June 30, 2024. The estimated impact of this agreement is \$3,660,971.13.
Felicia Tornabene, M.D., Chief Medical Officer

E6c. Agreement with American National Red Cross, Northern California Region for provision of blood products and services. The term of this agreement is effective July 1, 2023 through June 30, 2024. The estimated impact of this agreement is \$1,600,000.
Romoanetia Lofton, Chief Nursing Officer

E6d. Agreement with Alameda Health System Foundation for provision of fund-raising services. The term of this agreement is effective July 1, 2023 through June 30, 2026. The estimated impact of this agreement is \$15,600,000.
James Jackson, Chief Executive Officer

The Finance Committee conditionally recommends approval of the Contract listed below.

E6e. Amendment to professional services agreement with Bryan Masterson Enterprises, Inc. for provision of construction and repair services at South Shore Wellness and Rehabilitation. The term of this amendment is effective June 1, 2023 through July 31, 2023. The estimated impact of this amendment is \$343,000.

Mark Fratzke, Chief Operating Officer

[E7. Adopt a Resolution approving the Alameda County Behavioral Health Care Services Agency Contract Signature Authorization Form](#)

END OF CONSENT AGENDA

F. ACTION/DISCUSSION (Est 75 Min)

Public comment on all Action items may be heard prior to the Board's vote.

F1. DISCUSSION: Healthcare for the Homeless Update (Est. 20 Min)

Damon Francis, MD, Medical Director

F2. DISCUSSION: Draft FY 23/24 Budget Update (Est. 20 Min)

Kim Miranda, Chief Financial Officer

G. DISCUSSION: Board Calendar and Tracking (Estimated 5 min)

H. STAFF REPORTS (Written)

Public comment on each Staff Report item may take place as needed. There is typically no Board discussion on these written reports. The Board does not vote on Staff Reports.

H1. Chief Financial Officer Report.

Kimberly Miranda, Chief Financial Officer

H1a. March 2023 Financial Report

H2. Alameda Hospital Operations Update

Mark Fratzke, Chief Operating Officer

Mario Harding, Chief Administrative Officer, Community Hospitals

H3. Public Affairs and Community Engagement Report

Alice Kinner, Administrative Director

(General Counsel Announcement as to Purpose of Closed Session)

CLOSED SESSION (Estimated 90 min)

Public comment on Closed Session items may take place prior to the Board adjourning to the Closed Session. An announcement of any action taken during the Closed Session will take place prior to the end of the Open Session.

- 1. Conference with Labor Negotiators**
[Government Code Section 54957.6]
AHS/AHMG Designated Representatives: IEDA
Employee Organization: SEIU 1021
- 2. Conference with Legal Counsel – Anticipated Litigation**
[Government Code Section 54956.9(d)4]
Initiation of litigation: 1 case
Ahmad Azizi, General Counsel
- 3. Public Employee Performance Evaluation**
[Pursuant to Government Code Sections 54957(b)(1)]
Title: Chief Executive Officer
- 4. Regulatory Affairs, Risk Management, Patient Safety**
[Health and Safety Code 101850(ai)(1)]

(Reconvene to Open Session)

General Counsel Report on Action Taken in Closed Session

TRUSTEE COMMENTS

ADJOURNMENT

[ADDENDUM 1: ABCs of Communication](#)

[ADDENDUM 2: BOT Attendance Tracker](#)

Our Mission

Caring, Healing, Teaching, Serving All

Strategic Vision

AHS will be recognized as a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

Values

Compassion, Commitment, Teamwork, Excellence, Integrity, and Respect.

Meeting Procedures

The Board of Trustees is the Policy Body of the Alameda Health System. The Board has several standing Committees where Board matters are the subject of discussion at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing

electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31st Street Oakland, CA 94602.

Members of the public are advised that all Board and Committee proceedings are recorded (audio), including comments and statements by the public in the course of the meetings. Copies of the audio recordings will be made available to the public. Copies of the agendas and supporting documents can be found here: <http://www.alamedahealthsystem.org/meeting-agendas-and-minutes/>. By attending and participating in Board/Committee meetings, members of the public consent to audio recording of any statements they may make during the proceedings.

Disability Access

To request accommodation or assistance to participate in the meeting please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

The AHS Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et.seq.