



BOARD OF TRUSTEES REGULAR MEETING

WEDNESDAY, APRIL 12, 2023

5:00pm to 9:00pm

Conference Center at Highland Care Pavilion

1411 East 31st Street Oakland, CA 94602

Ronna Jojola Gonsalves, Clerk of the Board

(510) 535-7515

LOCATION:

Open Session, In Person: HCP Conference Center, see above address

Teleconference Location: 506 South Grand Avenue, Los Angeles, CA 90071

ZOOM Meeting Link:¹

<https://alamedahealthsystem.zoom.us/j/9361457125?pwd=aUF4anZtK01lRkIVMzZvQVY5NTdOZz09>

Meeting ID: 936 145 7125

Meeting Password: 20200513

One tap mobile

+14086380968,,9361457125# or

+13462487799,,9361457125#

Dial by your location

+1 408 638 0968 US (San Jose)

+1 346 248 7799 US (Houston)

+1 646 518 9805 US (New York)

Find your local number: <https://alamedahealthsystem.zoom.us/u/agoA8zDn2>

MEMBERS

Kinkini Banerjee, President

Jennifer Esteen, Vice President

Taft Bhuket MD Jet Chapman

Alan E. Fox Mark Friedman

Nely Obligacion David Sayen

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¹ Log into the meeting at www.zoom.com. You will be directed to download the meeting app (free) if you have not used ZOOM previously. ZOOM meetings may be accessed on computers and portable devices.

BOARD OF TRUSTEES REGULAR MEETING AGENDA

SPECIAL NOTE: The governor-declared state of emergency that altered public meeting protocols during the Covid pandemic has been lifted. All Alameda Health System Board of Trustees meetings and Board of Trustees Committee meetings will be held in accordance with current Brown Act requirements. As a result, our meetings will be held via a hybrid of in person and remote access.

The public is invited to attend the meetings in person or observe and participate in the meeting via the Zoom link above.

Public Comment Instructions

If you attend the meeting in person and wish to address the Board or Committee regarding an item on the agenda or in their purview, please complete a Speaker Card available near the entrance. If you need assistance, please see the Clerk of the Board.

If you attend the meeting remotely and wish to address the Board of Trustees or Committee regarding an item on the agenda or in their purview, send an email to cob@alamedahealthsystem.org PRIOR TO THE START OF THE MEETING. Your comment will be heard at the appropriate time. During the meeting, public comment requests may be submitted to the ZOOM meeting host or the Clerk of the Board, but requests must be submitted prior to the beginning of the public speaker time for that item.

Each speaker, whether in person or remote, will be allotted between one and three minutes to speak, depending on the number of speakers present.

OPEN SESSION / ROLL CALL

PUBLIC COMMENT: Non-Agenda Items

A. [DISCUSSION: Executive Officers Report \(Estimated 10 min\)](#)

Kinkini Banerjee, President
Jennifer Esteen, Vice President
David Sayen, Secretary/Treasurer
Mark Friedman

A1. DISCUSSION: Board and ELT Accountability for an Equitable, Just, and Inclusive AHS Culture.

B. [CEO Report \(Estimated 15 min\)](#)

James E.T. Jackson, Chief Executive Officer

C. [MEDICAL STAFF REPORTS \(Estimated 20 min\)](#)

- AHS Medical/Administrative Dyad: LanNa Lee, MD, Chief of Medical Staff
Ro Lofton, Chief Administrative Officer
Edris Afzali, MD, SLH Leadership Cmte Chair
- AH Medical/Administrative Dyad: Nikita Joshi, MD, Chief of Medical Staff
Mario Harding, Chief Administrative Officer

D. COMMITTEE AND TRUSTEE REPORTS (Estimated 15 min)

- D1. Audit and Compliance Committee: March 15, 2023**
Mark Friedman, Committee Chair
- D2. Quality Professional Services Committee: March 22, 2023**
Taft Bhuket, MD, Committee Chair
- D3. Finance Committee: April 5, 2023**
Alan E. Fox, Committee Chair
- D4. Executive Committee: April 5, 2023**
Kinkini Banerjee, Board President

E. CONSENT AGENDA: ACTION (Estimated 10 min)

Public comment on all Consent Agenda items may be heard prior to the Board's vote. The Board does not deliberate on Consent Agenda items. Any member of the public or the Board may request that a Consent Agenda item get pulled from the Consent Agenda for deliberation and to be voted on separately from the Consent Agenda.

- E1. Approval of the Minutes from the March 8, 2023, Board of Trustees Meeting**
- E2. Receiving the Minutes from the March 2, 2023, AHMG Board of Directors Meeting**
- E3. Approval of System Wide Policies and Procedures**

The Quality Professional Services Committee recommends approval of the Policies listed below.

- Alaris Pump Summary Updates Vasopressor – AH, HH, SLH
- Alaris Pump Library Update: Low dose Alteplase – AH, HH, SLH
- SB311 Compassionate Use of Medical Cannabis Policy
- System Injectable Medication List
- Titration Orders List
- EPIC order panel- Add low dose Heparin and Low Dose Alteplase
- Theft of Impairment of Pharmacy Employee Policy
- Specimen Collection, Handling and Transport Policy
- AHS Restraints and Seclusion in Acute Care Policy and Procedure
- Forensic Patient Care and Forensic Staff Orientation
- Oxygen Cylinder Storage Requirement
- Employee Exclusion Policy

E4. Approval of Contracts

The Finance Committee recommends approval of the Contract listed below.

- E4a. Amendment to professional services agreement with Virtual Radiologic Professionals of California, P.A. to expand provision of teleradiology services to address increased demand and supplement onsite staffing. The term of this amendment is effective May 1, 2023 through June 30, 2024. The estimated impact of this amendment is \$976,376.**
Felicia Tornabene, M.D., Chief Medical Officer
- E4b. Agreement with Hyland Software, Inc. to renew patient data storage and Epic-integration services and include new services automating the accounts payable invoice processing workflow. The term of this agreement is May 1, 2023 through April 30, 2026. The estimated impact of this agreement is \$2,140,911.50.**
Kevin Shorten, Vice President of Applications
- E4c. Approval requested to increase expenditures with Ellit Groups, LLC, Nordic Consulting Partners, Inc., Oxford Global Resources, LLC, Superlanet, Inc., and Continuum Health IT, LLC in the amount of \$10,000,000 for provision of Epic and other critical project staffing under the current agreements with these vendors.**
Kevin Shorten, Vice President of Applications
- E4d. Agreement with Cardea Health outlining terms for a pilot program under which Cardea Health will provide medically-supported shelter for homeless patients upon discharge from AHS facilities. The term of this agreement is effective May 1, 2023 through April 30, 2024. The estimated impact of this agreement is \$2,766,700.**
Mark Fratzke, Chief Operational Officer
- E4e. Agreement with Mission Linen Supply to continue provision of linen rental, laundry, and management services for AHS facilities. The term of this agreement is effective June 1, 2023 through May 31, 2026. The estimated impact of this agreement is \$10,290,000.**
Mark Fratzke, Chief Operating Officer
- E4f. Lease agreement with 55 Harrison/225 Second (Oakland) Owner, LLC under which AHS will relocate the AHS executive suite and the AHS Foundation premises allowing expansion of patient care services. The term of this lease agreement is effective June 1, 2023 through June 30, 2027. The estimated impact of this lease agreement is \$6,018,097.55.**
Mark Fratzke, Chief Operating Officer

END OF CONSENT AGENDA

F. ACTION/DISCUSSION (Est 75 Min)

Public comment on all Action items may be heard prior to the Board's vote.

F1. DISCUSSION: CalAIM Update(Est. 20 Min)

Tangerine Brigham, Chief Administrative Officer, Population Health

F2. DISCUSSION: Ambulatory Update (Est. 20 Min)

*Terrance Fitzgerald Shaw, Chief Administrative Officer, Ambulatory
Dr. Porshia Mack, Associate Chief Medical Officer, Ambulatory*

F3. DISCUSSION: Bridge Clinic Update, Substance Use Disorder Survey of Treatment Options and Practice Study (SUD STOPS) (Est. 15 Min)

*Evan Rusoja, MD PhD, Meical Director, Acute Care Health Outcomes
Sarah Rahman, MD, MPH, Internal Medicine*

G. DISCUSSION: Board Calendar and Tracking (Estimated 5 min)

H. STAFF REPORTS (Written)

Public comment on each Staff Report item may take place as needed. There is typically no Board discussion on these written reports. The Board does not vote on Staff Reports.

H1. Chief Financial Officer Report

Kimberly Miranda, Chief Financial Officer

H1a. February 2023 Financial Report

H2. Public Affairs and Community Engagement Report

Alice Kinner, Administrative Director

(General Counsel Announcement as to Purpose of Closed Session)

CLOSED SESSION (Estimated min)

Public comment on Closed Session items may take place prior to the Board adjourning to the Closed Session. An announcement of any action taken during the Closed Session will take place prior to the end of the Open Session.

1. Labor Negotiation

[Government Code Section 54957.6]

AHS Designated Representatives:

Lorna Jones, CHRO

Ulysses Madison, Director People Operations

Labor Union: ILWU Local 6

1. Public Employee Performance Evaluation

[Pursuant to Government Code Sections 54957(b)(1)]

Title: Chief Executive Officer

2. Regulatory Affairs, Risk Management, Patient Safety

[Health and Safety Code 101850(ai)(1)]

(Reconvene to Open Session)

General Counsel Report on Action Taken in Closed Session

TRUSTEE COMMENTS

ADJOURNMENT

[ADDENDUM 1: ABCs of Communication](#)

[ADDENDUM 2: BOT Attendance](#)

Our Mission

Caring, Healing, Teaching, Serving All

Strategic Vision

AHS will be recognized as a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

Values

Compassion, Commitment, Teamwork, Excellence, Integrity, and Respect.

Meeting Procedures

The Board of Trustees is the Policy Body of the Alameda Health System. The Board has several standing Committees where Board matters are the subject of discussion at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31st Street Oakland, CA 94602.

Members of the public are advised that all Board and Committee proceedings are recorded (audio), including comments and statements by the public in the course of the meetings. Copies of the audio recordings will be made available to the public. Copies of the agendas and supporting documents can be found here: <http://www.alamedahealthsystem.org/meeting-agendas-and-minutes/>. By attending and participating in Board/Committee meetings, members of the public consent to audio recording of any statements they may make during the proceedings.

Disability Access

To request accommodation or assistance to participate in the meeting please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

The AHS Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et.seq.