



**FINANCE COMMITTEE MEETING**  
**WEDNESDAY, APRIL 5, 2023**  
**4:00pm – 6:00pm**

**Conference Center Located at Highland Care Pavilion**  
1411 East 31<sup>st</sup> Street Oakland, CA 94602  
Ronna Jojola Gonsalves, Clerk of the Board  
(510) 535-7515

**LOCATION:**

Open Session: HCP Conference Center, see above address  
Teleconference Location: 4501 Pleasanton Avenue, Pleasanton, CA 94566

Members of the public may also participate at the following ZOOM Meeting Link:<sup>1</sup>  
<https://alamedahealthsystem.zoom.us/j/9361457125?pwd=aUF4anZtK01IRklVMzZvQVY5NTd0Zz09>

Meeting ID: 936 145 7125  
Password: 20200513

One tap mobile  
+14086380968,,9361457125# or  
+13462487799,,9361457125#

Dial by your location  
+1 408 638 0968 US (San Jose)  
+1 346 248 7799 US (Houston)  
+1 646 518 9805 US (New York)

Find your local number: <https://alamedahealthsystem.zoom.us/u/aeojyFgeyl>

**FINANCE COMMITTEE MEMBERS**

Jennifer Esteen  
Alan E. Fox, Chair  
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<sup>1</sup> Log into the meeting at [www.zoom.com](http://www.zoom.com). You will be directed to download the meeting app (free) if you have not used ZOOM previously. ZOOM meetings may be accessed on computers and portable devices.

***NOTE: In the event that a quorum of the Board of Trustees participates on this Committee, the meeting is noticed as a Special Meeting of the Board of Trustees; however, no final Board of Trustees action can be taken.***

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**FINANCE COMMITTEE REGULAR MEETING AGENDA**

**SPECIAL NOTE:** The governor-declared state of emergency that altered public meeting protocols during the Covid pandemic has been lifted. All Alameda Health System Board of Trustees meetings and Board of Trustees Committee meetings will be held in accordance with current Brown Act requirements. As a result, our meetings will be held via a hybrid of in-person and remote access.

The public is invited to attend the meetings in person or observe and participate in the meeting via the Zoom link above.

**Public Comment Instructions**

If you attend the meeting in person and wish to address the Board or Committee regarding an item on the agenda or in their purview, please complete a Speaker Card available near the entrance. If you need assistance, please see the Clerk of the Board.

If you attend the meeting remotely and wish to address the Board of Trustees or Committee regarding an item on the agenda or in their purview, send an email to [cob@alamedahealthsystem.org](mailto:cob@alamedahealthsystem.org) PRIOR TO THE START OF THE MEETING. Your comment will be heard at the appropriate time. During the meeting, public comment requests may be submitted to the ZOOM meeting host or the Clerk of the Board, but requests must be submitted prior to the beginning of the public speaker time for that item.

Each speaker, whether in person or remote, will be allotted between one and three minutes to speak, depending on the number of speakers present.

**OPEN SESSION / ROLL CALL (Est. 5 min)**

**PUBLIC COMMENT: Non-Agenda Items**

*Public comment on Action Items may take place prior to the Committee vote. To provide comment remotely, follow the “Public Comment Instructions” above.*

**A. ACTION: Approval of the Minutes of the March 1, 2023 Finance Committee Meeting (Est. 5 min)**

***Recommendation: Motion to Approve***

**B. INFORMATION / DISCUSSION: Operating Reports**

*Public comment on each Information/Discussion item may take place after the staff presentation and prior to Board discussion. To provide comment remotely, follow the “Public Comment Instructions” above. The Board does not vote on Information/Discussion items.*

**B1. Chair Report (Est. 10 min)**

*Alan Fox, Finance Committee Chair*

B1a. Senators eye bipartisan solutions to healthcare worker shortage. Becker's Healthcare

B1b. Hospitals' contract labor cost soared 258% amid COVID-19. Becker's Healthcare

B1c. Razor-thin hospital margins become the new normal. Becker's Healthcare, 2023

**B2. Chief Financial Officer Report (Est. 30 min)**

*Kimberly Miranda, Chief Financial Officer*

B2a. February 2023 Financial Report

**C. ACTION / DISCUSSION: Contracts (Est. 45 min)**

*Public comment on action items may take place prior to the Committee vote. To provide comment remotely, follow the "Public Comment Instructions" above.*

**C1. Amendment to professional services agreement with Virtual Radiologic Professionals of California, P.A. to expand provision of teleradiology services to address increased demand and supplement onsite staffing. The term of this amendment is effective May 1, 2023 through June 30, 2024. The estimated impact of this amendment is \$976,376.**

*Felicia Tornabene, M.D., Chief Medical Officer*

**C2. Agreement with Hyland Software, Inc. to renew patient data storage and Epic-integration services and include new services automating the accounts payable invoice processing workflow. The term of this agreement is May 1, 2023 through April 30, 2026. The estimated impact of this agreement is \$2,140,911.50.**

*Kevin Shorten, Vice President of Applications*

**C3. Approval requested to increase expenditures with Ellit Groups, LLC, Nordic Consulting Partners, Inc., Oxford Global Resources, LLC, Superlanet, Inc., and Continuum Health IT, LLC in the amount of \$10,000,000 for provision of Epic and other critical project staffing under the current agreements with these vendors.**

*Kevin Shorten, Vice President of Applications*

**C4. Agreement with Cardea Health outlining terms for a pilot program under which Cardea Health will provide medically-supported shelter for homeless patients upon discharge from AHS facilities. The term of this agreement is effective May 1, 2023 through April 30, 2024. The estimated impact of this agreement is \$2,766,700.**

*Mark Fratzke, Chief Operational Officer*

**C5. Agreement with Mission Linen Supply to continue provision of linen rental, laundry, and management services for AHS facilities. The term of this agreement is effective June 1, 2023 through May 31, 2026. The estimated impact of this agreement is \$10,290,000.**

*Mark Fratzke, Chief Operating Officer*

**C6. Lease agreement with 55 Harrison/225 Second (Oakland) Owner, LLC under which AHS will relocate the AHS executive suite and the AHS Foundation premises allowing expansion of patient care services. The term of this lease agreement is effective June 1, 2023 through June 30, 2027. The estimated impact of this lease agreement is \$6,018,097.55.**

*Mark Fratzke, Chief Operating Officer*

**C7. Agreement with Huron Consulting Services, LLC to support AHS' system-wide effort to implement an evidence-based leadership system to reflect, reinforce, and perpetuate our standard of accountable performance-based leadership throughout the organization. The term of this agreement is effective May 1, 2023 through April 30, 2028. The estimated impact of this agreement is \$7,500,000.**

*Lorna Jones, Chief Human Resources Officer*

***Recommendation: Motion to recommend approval by the Board of Trustees***

**D. DISCUSSION: Committee Planning, Issues Tracking**

**TRUSTEE COMMENTS**

**ADJOURNMENT**

**[ADDENDUM 1: ABCs of Communication](#)**

**[ADDENDUM 2: Committee Charter](#)**

**Our Mission**

Caring, Healing, Teaching, Serving All

**Strategic Vision**

AHS will be recognized as a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

**Values**

Compassion, Commitment, Teamwork, Excellence, Integrity, and Respect.

**Meeting Procedures**

The Board of Trustees is the Policy Body of the Alameda Health System. The Board has several standing Committees where Board matters are the subject of discussion at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31<sup>st</sup> Street Oakland, CA 94602.

**Members of the public are advised that all Board and Committee proceedings are recorded (audio), including comments and statements by the public in the course of the meetings. Copies**

**of the audio recordings will be made available to the public. Copies of the agendas and supporting documents can be found here: <http://www.alamedahealthsystem.org/meeting-agendas-and-minutes/>. By attending and participating in Board/Committee meetings, members of the public consent to audio recording of any statements they may make during the proceedings.**

**Disability Access**

The Meeting Rooms are wheelchair accessible. Assistive listening devices are available upon request at the Clerk of the Board's Office. To request accommodation or assistance to participate in the meeting, please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

**The AHS Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et.seq.**