



BOARD OF TRUSTEES REGULAR MEETING

WEDNESDAY, JANUARY 11, 2023

5:30pm to 9:30pm

Conference Center at Highland Care Pavilion

1411 East 31st Street Oakland, CA 94602

Ronna Jojola Gonsalves, Clerk of the Board

(510) 535-7515

LOCATION:

Open Session: Telephonic/Electronic Meeting

ZOOM Meeting Link:¹

<https://alamedahealthsystem.zoom.us/j/9361457125?pwd=aUF4anZtK01IRkIVMzZvQVY5NTdOZz09>

Meeting ID: 936 145 7125

Meeting Password: 20200513

One tap mobile

+14086380968,,9361457125# or

+13462487799,,9361457125#

Dial by your location

+1 408 638 0968 US (San Jose)

+1 346 248 7799 US (Houston)

+1 646 518 9805 US (New York)

Find your local number: <https://alamedahealthsystem.zoom.us/j/9361457125?pwd=aUF4anZtK01IRkIVMzZvQVY5NTdOZz09>

MEMBERS

Taft Bhuket MD, President

Tracy Jensen, Vice President

Jennifer Esteen, Secretary/Treasurer

Kinkini Banerjee Luisa Blue

Alan E. Fox Jet Chapman

Mark Friedman Sblend A. Sblendorio

¹ Log into the meeting at www.zoom.com. You will be directed to download the meeting app (free) if you have not used ZOOM previously. ZOOM meetings may be accessed on computers and portable devices.

BOARD OF TRUSTEES REGULAR MEETING AGENDA

SPECIAL NOTE: Alameda Health System will conduct this meeting in accordance with health and safety guidelines related to COVID-19 by Federal, State, and local authorities. Due to the public health emergency, in person public participation in this meeting is prohibited. Only essential Alameda Health System personnel will be allowed to attend the meeting in person. The public may observe and participate in the meeting via the Zoom link above.

Public Comment Instructions

If you wish to address the Board of Trustees or Committee send an email to cob@alamedahealthsystem.org PRIOR TO THE START OF THE MEETING. Your comment will be heard at the appropriate time. During the meeting, public comment requests may be submitted to the ZOOM meeting host or the Clerk of the Board, but requests must be submitted prior to the beginning of the public speaker time for that item. Each speaker will be allotted between one and three minutes to speak, depending on the number of speakers present. Materials to help your participation go smoothly are available here:

<http://www.alamedahealthsystem.org/board-of-trustees-meetings/>

OPEN SESSION / ROLL CALL

PUBLIC COMMENT: Non-Agenda Items

- A. **[ACTION: Adopt Resolution 2023-002 Continuing to Authorize Remote Teleconferencing Meetings pursuant to AB361](#)**
- B. **[ACTION/DISCUSSION: Executive Officers Report \(Estimated 20 min\)](#)**
Taft Bhuket, MD, President
Jennifer Esteen, Secretary/Treasurer
Kinkini Banerjee, Executive Committee Member
- B1. **ACTION: Election of 2023 Board Officers**
- B2. **DISCUSSION: 2023 Committee Membership and Chairs**
- B3. **ACTION/DISCUSSION: 2023 Board Meeting Calendar**
- C. **[CEO Report \(Estimated 15 min\)](#)**
James E.T. Jackson, Chief Executive Officer
- D. **[MEDICAL STAFF REPORTS \(Estimated 20 min\)](#)**
- AHS Medical Staff: LanNa Lee, MD (Chief of Medical Staff)
Edris Afzali, MD (SLH Leadership Committee Chair)
 - AH Medical Staff: Nikita Joshi, MD (Chief of Medical Staff)
- E. **[COMMITTEE AND TRUSTEE REPORTS \(Estimated 15 min\)](#)**
- E1. **Audit and Compliance Committee: November 8, 2022**
Mark Friedman, Committee Chair

E2. Quality Professional Services Committee: November 16, 2022
Taft Bhuket, MD, Committee Chair

E3. Finance Committee: January 4, 2023
Alan E. Fox, Committee Chair

E4. Executive Committee: December 20, 2022
Kinkini Banerjee, Executive Committee Member
Jennifer Esteen, Executive Committee Member

F. CONSENT AGENDA: ACTION (Estimated 10 min)

Public comment on all Consent Agenda items may be heard prior to the Board's vote. The Board does not deliberate on Consent Agenda items. Any member of the public or the Board may request that a Consent Agenda item get pulled from the Consent Agenda for deliberation and to be voted on separately from the Consent Agenda.

F1. [Approval of the Minutes from the November 9, 2022, Board of Trustees Meetings](#)

F2. [Receiving the Minutes from the November 3, 2022, AHMG Board of Directors Meetings](#)

F3. [Approval of System Wide Policies and Procedures](#)

The Quality Professional Services Committee recommends approval of the Policies listed below.

- AH SLH Code Sepsis Pathway
- Standardized Procedures: Initiation and Titration of Medications for Type II Diabetes
- Bloodborne Pathogen Exposure Control Plan
- Bathing Protocol Using Chlorhexidine Gluconate (CHG) Clothes
- ED Code OB Protocol
- AHS and AH APP Policy and Procedure Manual
- PALS Med Sheet Dosing Summary of Changes
- PALS Med Sheet Dosing 1kg-36kg
- Alert - Code 3 Bleed Workgroup

F4. [Medical Staff Policies](#)

- Medical Staff Temporary Privileges Policy
- Advanced Practice Provider Policy and Procedure Manual

F5. [Approval of the Hospital Charity Care Policy and Debt Collection Practices and Collection Agency Management Policy as recommended by the Finance Committee.](#)

F6. Approval of Contracts

The Finance Committee recommends approval of the Contracts listed below.

- F6a. Extension amendment with GE Healthcare for management, maintenance, and repair of AHS imaging equipment. The term of this extension is effective March 1, 2023 through February 28, 2025. The estimated impact of this agreement is \$7,550,006.29.**

Mark Amey, Chief Information Officer

END OF CONSENT AGENDA

G. ACTION/DISCUSSION (Est 90 Min)

Public comment on all Action items may be heard prior to the Board's vote.

G1. DISCUSSION: Board of Trustees Annual Self-Assessment Review

Lindsay Laug, Strategic Advisor, The Governance Institute

G2. DISCUSSION: Wilma Chan Highland Campus Patient and Staff Parking Update

Aemal Aminy, Director of Security

G3. DISCUSSION: Changes in Executive Leadership Team Structure

James E.T. Jackson, Chief Executive Officer

H. DISCUSSION: Board Calendar and Tracking (Estimated 5 min)

I. STAFF REPORTS (Written)

Public comment on each Staff Report item may take place as needed. There is typically no Board discussion on these written reports. The Board does not vote on Staff Reports.

I1. Chief Financial Officer Report,

I1a. October/November 2022 Financial Report

I1b. Entity Financial Statement

I1c. Year End Audit Report

Kimberly Miranda, Chief Financial Officer

I2. Chief Operating Officer Report, Long Term Nursing Strategies

Mark Fratzke, Chief Operating Officer

Ro Lofton, Chief Nursing Officer

I3. Public Affairs and Community Engagement Report

Alice Kinner, Administrative Director

(General Counsel Announcement as to Purpose of Closed Session)

CLOSED SESSION (Estimated 60 min)

Public comment on Closed Session items may take place prior to the Board adjourning to the Closed Session. An announcement of any action taken during the Closed Session will take place prior to the end of the Open Session.

1. Labor Negotiation

[Government Code Section 54957.6]

AHS Designated Representatives:

Stacey Cue, IEDA

Frances Jefferson, IEDA

Lorna Jones, CHRO

Labor Union: SEIU-UHW

2. Regulatory Affairs, Risk Management, Patient Safety

[Health and Safety Code 101850(ai)(1)]

3. Public Employee Performance Evaluation

[Pursuant to Government Code Sections 54957(b)(1)]

Title: Chief Executive Officer

(Reconvene to Open Session)

General Counsel Report on Action Taken in Closed Session

TRUSTEE COMMENTS

ADJOURNMENT

[ADDENDUM 1: ABCs of Communication](#)

Our Mission

Caring, Healing, Teaching, Serving All

Strategic Vision

AHS will be recognized as a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

Values

Compassion, Commitment, Teamwork, Excellence, Integrity, and Respect.

Meeting Procedures

The Board of Trustees is the Policy Body of the Alameda Health System. The Board has several standing Committees where Board matters are the subject of discussion at which members of the

public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31st Street Oakland, CA 94602.

Members of the public are advised that all Board and Committee proceedings are recorded (audio), including comments and statements by the public in the course of the meetings. Copies of the audio recordings will be made available to the public. Copies of the agendas and supporting documents can be found here: <http://www.alamedahealthsystem.org/meeting-agendas-and-minutes/>. By attending and participating in Board/Committee meetings, members of the public consent to audio recording of any statements they may make during the proceedings.

Disability Access

To request accommodation or assistance to participate in the meeting please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

The AHS Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et.seq.