



**FINANCE COMMITTEE MEETING**  
**Wednesday, May 4, 2022**  
**5:30pm – 7:30pm**

**Conference Center Located at Highland Care Pavilion**  
1411 East 31<sup>st</sup> Street Oakland, CA 94602  
Ronna Jojola Gonsalves, Clerk of the Board  
(510) 535-7515

**LOCATION:**

Open Session: Telephonic/Electronic Meeting

ZOOM Meeting Link:<sup>1</sup>

<https://alamedahealthsystem.zoom.us/j/9361457125?pwd=aUF4anZtK01IRkIVMzZvQVY5NTdOZz09>

Meeting ID: 936 145 7125  
Password: 20200513

One tap mobile  
+14086380968,,9361457125# or  
+13462487799,,9361457125#

Dial by your location  
+1 408 638 0968 US (San Jose)  
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Find your local number: <https://alamedahealthsystem.zoom.us/j/9361457125?pwd=aUF4anZtK01IRkIVMzZvQVY5NTdOZz09>

**FINANCE COMMITTEE MEMBERS**

Luisa Blue  
Jennifer Esteen  
Alan E. Fox, Chair  
Mark Friedman  
Sblend A. Sblendorio

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<sup>1</sup> Log into the meeting at [www.zoom.com](http://www.zoom.com). You will be directed to download the meeting app (free) if you have not used ZOOM previously. ZOOM meetings may be accessed on computers and portable devices.

***NOTE: In the event that a quorum of the Board of Trustees participates on this Committee, the meeting is noticed as a Special Meeting of the Board of Trustees; however, no final Board of Trustees action can be taken.***

## **FINANCE COMMITTEE REGULAR MEETING AGENDA**

**SPECIAL NOTE:** Alameda Health System will conduct this meeting in accordance with health and safety guidelines related to COVID-19 by Federal, State, and local authorities. Due to the public health emergency, in person public participation in this meeting is prohibited. Only essential Alameda Health System personnel will be allowed to attend the meeting in person. The public may observe and participate in the meeting via the Zoom link above.

### **Public Comment Instructions**

If you wish to address the Board of Trustees or Committee send an email to [cob@alamedahealthsystem.org](mailto:cob@alamedahealthsystem.org) PRIOR TO THE START OF THE MEETING. Your comment will be heard at the appropriate time. During the meeting, public comment requests may be submitted to the ZOOM meeting host or the Clerk of the Board, but requests must be submitted prior to the beginning of the public speaker time for that item. Each speaker will be allotted between one and three minutes to speak, depending on the number of speakers present. Materials to help your participation go smoothly are available here: <http://www.alamedahealthsystem.org/board-of-trustees-meetings/>

### **OPEN SESSION / ROLL CALL (Est. 5 min)**

#### **PUBLIC COMMENT: Non-Agenda Items**

*Public comment on Action Items may take place prior to the Committee vote. To provide comment remotely, follow the “Public Comment Instructions” above.*

#### ***Recommendation: Motion to Approve***

#### **A. ACTION: Approval of the Minutes of the April 6, 2022, Finance Committee Meeting (Est. 5 min)**

#### ***Recommendation: Motion to Approve***

#### **B. INFORMATION / DISCUSSION: Operating Reports**

*Public comment on each Information/Discussion item may take place after the staff presentation and prior to Board discussion. To provide comment remotely, follow the “Public Comment Instructions” above. The Board does not vote on Information/Discussion items.*

##### **B1. Chief Financial Officer Report (Est. 35 min)**

*Kimberly Miranda, Chief Financial Officer*

B1a. March 2022 Financial Report

##### **B2. Chief Operating Officer Report (Est. 30 min)**

*Mark Fratzke, Chief Operating Officer*

B2a. Expense Management Improvement Plan

**C. INFORMATION / DISCUSSION**

*Public comment on each Information/Discussion item may take place after the staff presentation and prior to Board discussion. To provide comment remotely, follow the “Public Comment Instructions” above. The Board does not vote on Information/Discussion items.*

**C1. Revenue Cycle Performance**

*Shari Johnson, Vice President, Revenue Cycle*

**C2. Article. Contract Nurse Agencies Are Making Big Money in the Age of COVID-19. Are They ‘Exploiting’ the Pandemic? Time 2022 (Est. 10 min)**

*Alan Fox, Committee Chair*

**D. ACTION / DISCUSSION: Contracts (Est. 20 min)**

*Public comment on action items may take place prior to the Committee vote. To provide comment remotely, follow the “Public Comment Instructions” above.*

**D1. Renewal agreement with Alameda Health System Foundation for provision of fundraising and grant services in support of the Alameda Health System. The term of the proposed renewal is July 1, 2022 through June 30, 2025. The estimated impact of this agreement is \$15,000,000.**

*James Jackson, Chief Executive Officer*

**D2. Extension of the current agreement with Craneware plc for provision of software and services for the AHS revenue cycle department charge description master. The term of the proposed extension is July 3, 2022 through July 2, 2025. The estimated impact of this agreement is \$1,085,752.**

*Kimberly Miranda, Chief Financial Officer*

**D3. Renewal agreement with East Bay Foundation for Graduate Medical Education for administration of the surgical residency program. The term of the proposed renewal is July 1, 2022 through June 30, 2023. The estimated impact of this agreement is \$3,398,899.46.**

*Felicia Tornabene, MD, Chief Medical Officer*

**D4. Renewal agreement with Royal Ambulance, Inc. for provision of medical and non-medical transportation services for all AHS facilities. The term of the proposed renewal is August 1, 2022 through July 31, 2025. The estimated impact of this agreement is \$14,261,840.**

*Mark Fratzke, Chief Operating Officer*

**D5. Renewal agreement with Total Renal Care, Inc. (a subsidiary of DaVita, Inc.) for provision of renal replacement and related blood treatment therapies at Wilma Chan Highland Hospital, San Leandro Hospital, and Alameda Hospital. The term of the proposed renewal will be effective upon signature through June 30, 2025. The estimated impact of this agreement is \$12,601,289.**

*Mark Fratzke, Chief Operating Officer*

***Recommendation: Motion to recommend approval by the Board of Trustees***

**E. [DISCUSSION: Committee Planning, Issues Tracking \(Est. 5 min\)](#)**

**TRUSTEE COMMENTS**

**ADJOURNMENT**

**[ADDENDUM 1: ABCs of Communication](#)**

**[ADDENDUM 2: Committee Charter](#)**

**Our Mission**

Caring, Healing, Teaching, Serving All

**Strategic Vision**

AHS will be recognized as a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

**Values**

Compassion, Commitment, Teamwork, Excellence, Integrity, and Respect.

**Meeting Procedures**

The Board of Trustees is the Policy Body of the Alameda Health System. The Board has several standing Committees where Board matters are the subject of discussion at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31<sup>st</sup> Street Oakland, CA 94602.

**Members of the public are advised that all Board and Committee proceedings are recorded (audio), including comments and statements by the public in the course of the meetings. Copies of the audio recordings will be made available to the public. Copies of the agendas and supporting documents can be found here: <http://www.alamedahealthsystem.org/meeting-agendas-and-minutes/>. By attending and participating in Board/Committee meetings, members of the public consent to audio recording of any statements they may make during the proceedings.**

**Disability Access**

The Meeting Rooms are wheelchair accessible. Assistive listening devices are available upon request at the Clerk of the Board's Office. To request accommodation or assistance to participate in the meeting, please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

**The AHS Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et.seq.**