



FINANCE COMMITTEE MEETING
Wednesday, January 5, 2022
5:30pm – 7:30pm

Conference Center Located at Highland Care Pavilion
1411 East 31st Street Oakland, CA 94602
Ronna Jojola Gonsalves, Clerk of the Board
(510) 535-7515

LOCATION:

Open Session: Telephonic/Electronic Meeting

ZOOM Meeting Link:¹

<https://alamedahealthsystem.zoom.us/j/9361457125?pwd=aUF4anZtK01IRkIVMzZvQVY5NTdOZz09>

Meeting ID: 936 145 7125
Password: 20200513

One tap mobile
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+13462487799,,9361457125#

Dial by your location
+1 408 638 0968 US (San Jose)
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Find your local number: <https://alamedahealthsystem.zoom.us/u/aeojyFgeyl>

FINANCE COMMITTEE MEMBERS

Luisa Blue
Jennifer Esteen, Chair
Alan E. Fox
Mark Friedman
Sblend A. Sblendorio

¹ Log into the meeting at www.zoom.com. You will be directed to download the meeting app (free) if you have not used ZOOM previously. ZOOM meetings may be accessed on computers and portable devices.

NOTE: In the event that a quorum of the Board of Trustees participates on this Committee, the meeting is noticed as a Special Meeting of the Board of Trustees; however, no final Board of Trustees action can be taken.

FINANCE COMMITTEE REGULAR MEETING AGENDA

SPECIAL NOTE: Alameda Health System will conduct this meeting in accordance with health and safety guidelines related to COVID-19 by Federal, State, and local authorities, including but not limited to, requiring meeting participants and observers to adhere to “social distance” standards and limits on public gatherings. In addition, the meeting will be conducted in accordance with Assembly Bill 361, which suspends specific requirements of the Brown Act during a declared state of emergency and after a finding by the Board of Trustees that meeting in person would present imminent risks to the health and safety of attendees, while directing agencies to use sound discretion and to make reasonable efforts to adhere to the Brown Act as closely as possible.

- Members of the public may participate in the meeting via telephone or logging into the Zoom meeting, per the instructions above.
- There will be no public meeting place associated with this meeting.

Public Comment Instructions

If you wish to address the Board of Trustees or Committee send an email to cob@alamedahealthsystem.org PRIOR TO THE START OF THE MEETING. Your comment will be heard at the appropriate time. During the meeting, public comment requests may be submitted to the ZOOM meeting host or the Clerk of the Board, but requests must be submitted prior to the beginning of the public speaker time for that item. Each speaker will be allotted between one and three minutes to speak, depending on the number of speakers present. Materials to help your participation go smoothly are available here: <http://www.alamedahealthsystem.org/board-of-trustees-meetings/>

OPEN SESSION / ROLL CALL (Est. 5 min)

PUBLIC COMMENT: Non-Agenda Items

Public comment on Action Items may take place prior to the Committee vote. To provide comment remotely, follow the “Public Comment Instructions” above.

A. [ACTION: Adopt Resolution 2022-001 Permitting the Finance Committee to meet Remotely for its January 5, 2022 meeting, pursuant to AB361](#) (Est. 5 min)

Recommendation: Motion to Approve

B. [ACTION: Approval of the Minutes of the November 3, 2021 Finance Committee Meeting](#) (Est. 5 min)

Recommendation: Motion to Approve

C. INFORMATION / DISCUSSION: Operating Reports

Public comment on each Information/Discussion item may take place after the staff presentation and prior to Board discussion. To provide comment remotely, follow the “Public Comment Instructions” above. The Board does not vote on Information/Discussion items.

C1. Chief Financial Officer Report (Est. 60 min)

Kimberly Miranda, Chief Financial Officer

C1a. November 2021 Financial Report

C1b. Year End Audit Report

C2. Chief Operating Officer Report (Est. 45 min)

Mark Fratzke, Chief Operating Officer

C2a. Highland Hospital Operational Update

Mark Brown, Chief Administrative Officer

D. INFORMATION / DISCUSSION

Public comment on each Information/Discussion item may take place after the staff presentation and prior to Board discussion. To provide comment remotely, follow the “Public Comment Instructions” above. The Board does not vote on Information/Discussion items.

D1. Performance Improvement Initiatives Update, Building Excellence, Sustainability, and Trust (BEST) (Est. 15 min)

Kim Miranda, Chief Financial Officer

E. ACTION ITEMS/DICUSSION: Contracts (Est. 5 min)

Public comment on action items may take place prior to the Committee vote. To provide comment remotely, follow the “Public Comment Instructions” above.

E1. An agreement with Huron Consulting Services, LLC for consulting services in support of AHS care optimization and improvement projects. The term of the proposed agreement will be for twelve months. The estimated fixed fee impact of the proposed agreement is not to exceed \$2,400,000, plus a contingency fee.

Mark Fratzke, Chief Operating Officer

Recommendation: Motion to recommend approval by the Board of Trustees

F. DISCUSSION: Committee Planning, Issues Tracking (Est. 5 min)

TRUSTEE COMMENTS

ADJOURNMENT

[ADDENDUM ONE: ABCs of Communication](#)

[ADDENDUM TWO: Finance Committee Charter](#)

Our Mission

Caring, Healing, Teaching, Serving All

Strategic Vision

AHS will be recognized as a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

Values

Compassion, Commitment, Teamwork, Excellence, Integrity, and Respect.

Meeting Procedures

The Board of Trustees is the Policy Body of the Alameda Health System. The Board has several standing Committees where Board matters are the subject of discussion at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31st Street Oakland, CA 94602.

Members of the public are advised that all Board and Committee proceedings are recorded (audio), including comments and statements by the public in the course of the meetings. Copies of the audio recordings will be made available to the public. Copies of the agendas and supporting documents can be found here: <http://www.alamedahealthsystem.org/meeting-agendas-and-minutes/>. By attending and participating in Board/Committee meetings, members of the public consent to audio recording of any statements they may make during the proceedings.

Disability Access

The Meeting Rooms are wheelchair accessible. Assistive listening devices are available upon request at the Clerk of the Board's Office. To request accommodation or assistance to participate in the meeting, please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

The AHS Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et.seq.