



BOARD OF TRUSTEES REGULAR MEETING

WEDNESDAY, OCTOBER 13, 2021

5:30pm to 7:30pm

Conference Center at Highland Care Pavilion

1411 East 31st Street Oakland, CA 94602

Ronna Jojola Gonsalves, Clerk of the Board

(510) 535-7515

LOCATION:

Open Session: Telephonic/Electronic Meeting

ZOOM Meeting Link:¹

<https://alamedahealthsystem.zoom.us/j/9361457125?pwd=aUF4anZtK01IRkIVMzZvQVY5NTdOZz09>

Meeting ID: 936 145 7125

Meeting Password: 20200513

One tap mobile

+14086380968,,9361457125# or

+13462487799,,9361457125#

Dial by your location

+1 408 638 0968 US (San Jose)

+1 346 248 7799 US (Houston)

+1 646 518 9805 US (New York)

Find your local number: <https://alamedahealthsystem.zoom.us/u/agoA8zDn2>

MEMBERS

Taft Bhuket MD, President

Tracy Jensen, Vice President

Jennifer Esteen, Secretary/Treasurer

Kinkini Banerjee Luisa Blue

Jeanette Dong Alan E. Fox

Mark Friedman Sblend A. Sblendorio

¹ Log into the meeting at www.zoom.com. You will be directed to download the meeting app (free) if you have not used ZOOM previously. ZOOM meetings may be accessed on computers and portable devices.

BOARD OF TRUSTEES REGULAR MEETING AGENDA

SPECIAL NOTE: Alameda Health System will conduct this meeting in accordance with health and safety guidelines related to COVID-19 by Federal, State, and local authorities, including but not limited to, requiring meeting participants and observers to adhere to “social distance” standards and limits on public gatherings. In addition, the meeting will be conducted in accordance with Governor Newsom’s Executive Order N-29-20 which suspends specific requirements of the Brown Act while directing agencies to use sound discretion and to make reasonable efforts to adhere to the Brown Act as closely as possible.

- Members of the public may participate in the meeting via telephone or logging into the Zoom meeting, per the instructions above.
- There will be no public meeting place associated with this meeting.

Public Comment Instructions

If you wish to address the Board of Trustees or Committee send an email to cob@alamedahealthsystem.org PRIOR TO THE START OF THE MEETING. Your comment will be heard at the appropriate time. During the meeting, public comment requests may be submitted to the ZOOM meeting host or the Clerk of the Board, but requests must be submitted prior to the beginning of the public speaker time for that item. Each speaker will be allotted between one and three minutes to speak, depending on the number of speakers present. Materials to help your participation go smoothly are available here: <http://www.alamedahealthsystem.org/board-of-trustees-meetings/>

OPEN SESSION / ROLL CALL

PUBLIC COMMENT: Non-Agenda Items

OPEN SESSION

A. Executive Officers Report (Estimated 15 min)

Taft Bhuket, MD, President
Tracy Jensen, Vice-President
Jennifer Esteen, Secretary/Treasurer

A1. ARTICLE: Is Your Organization Surviving Change – or Thriving in It?. HBR 2021

B. CEO Report (Estimated 20 min)

James E.T. Jackson, Chief Executive Officer

C. MEDICAL STAFF REPORTS (Estimated 20 min)

- AHS Medical Staff: Brandon Boesch, DO (Chief of Medical Staff)
Edris Afzali, MD (SLH Leadership Committee Chair)
- AH Medical Staff: Cathy Pyun, DO (Chief of Medical Staff)

D. COMMITTEE REPORTS (Estimated 25 min)

D1. Audit and Compliance Committee: September 15, 2021

Alan A Fox, Committee Chair

D2. Quality Professional Services Committee: September 22, 2021

Taft Bhuket, MD, Committee Chair

D3. Finance Committee: October 6, 2021

Jennifer Esteen, Committee Chair

D4. Board Self-Assessment Update

Tracy Jensen, Vice President

Kinkini Banerjee, Executive Committee Member

E. CONSENT AGENDA: ACTION (Estimated 10 min)

Public comment on all Consent Agenda items may be heard prior to the Board's vote. The Board does not deliberate on Consent Agenda items. Any member of the public or the Board may request that a Consent Agenda item get pulled from the Consent Agenda for deliberation and to be voted on separately from the Consent Agenda.

E1. Approval of the Minutes from the September 8, 2021 Board of Trustees Regular Meeting and the September 17 and September 22, 2021 Board of Trustees Special Meetings

E2. Approval of Policies and Procedures

The Quality Professional Services Committee recommends approval of the Policies listed below.

AHS System (Approved by QPSC in July)

- Visiting Hours/Visitors
- Sedation/Analgesia for the Mechanically Ventilated Patient Procedure
- System Medication Samples
- Sedation Medications on the Vent Policy
- COVID-19 Vaccine Policy
- Pharmaceutical Waste
- Medication Area Inspections Policy
- Discharge Medications Policy

AHS System (Approved by QPSC in September)

- Medication Prescribing and Ordering
- Continuous Peripheral Nerve Block
- Magnetic Resonance Imaging– Regulations
- Magnetic Resonance Imaging (MRI) – Safety
- Pressure Injury Management Stage I and Stage II Skin Integrity Wound Care

- Pressure Injury Management Stage III, Stage IV and Unstageable
- Ketamine_Infusion_for_Pain_Policy

E3. Approval of Medical Staff Policy and Procedure

The Quality Professional Services Committee recommends approval of the Policies listed below.

Recommended by QPSC in July

- Attending Physician Coverage for Patient Admitted at Alameda Hospital

Recommended by QPSC in September

- Alameda Health System Medical Staff Covid-19
- Medical Staff Peer Review

E4. Approval of Contracts

The Finance Committee recommends approval of the Contract listed below.

Amendment to the agreement with Vital Contingent Planning for provision of staff placement services to increase the not to exceed amount to \$7,500,000 in expenditures, as needed. The term of the current agreement is September 16, 2021 through September 15, 2022.

Mark Fratzke, Chief Operating Officer

Lorna Jones, Chief Human Resource Officer

END OF CONSENT AGENDA

F. ACTION/DISCUSSION (Estimated 20 Min)

Public comment on all Action items may be heard prior to the Board's vote.

F1. [ACTION/DISCUSSION: Adopt Resolution Authorizing Remote Teleconferencing Meetings pursuant to AB361 \(Est. 5 min\)](#)

Ahmad Azizi, Interim General Counsel

F2. [DISCUSSION: EBMG Update \(Est. 25 min\)](#)

*Chitra Akileswaran, MD, President, EBMG
Berenice Perez, MD, Chair, EBMG Board*

F3. [DISCUSSION: COVID-19 Update \(Est. 15 min\)](#)

*Farzad Moazed, MD, Chair, COVID, Treatment Committee
Pamela Simms Mackey, MD, Chair of Pediatrics*

F4. [DISCUSSION: Board Calendar Planning: 2021 and 2022 \(Est. 5 min\)](#)

Taft Bhuket, Board President

G. STAFF REPORTS (Written)

Public comment on each Staff Report item may take place as needed. There is typically no Board discussion on these written reports. The Board does not vote on Staff Reports.

G1. Chief Financial Officer Report: August 2021 Financial Report *Kimberly Miranda, Chief Financial Officer*

(General Counsel Announcement as to Purpose of Closed Session)

CLOSED SESSION (Estimated 45 min)

Public comment on Closed Session items may take place prior to the Board adjourning to the Closed Session. An announcement of any action taken during the Closed Session will take place prior to the end of the Open Session.

1. Discussion of Matters Constituting Trade Secrets

[Government Code Section 54962; Health & Safety Code Section 101850 (ae)(1)]
Ahmad Azizi, Interim General Counsel

2. Conference with Legal Counsel – Existing Litigation

[Government Code Section 54957.9]
Ahmad Azizi, Interim General Counsel
AHS v. ACERA et al.

3. Public Employment

[Government Code Section 54957]
Title: Chief Executive Officer

(Reconvene to Open Session)

General Counsel Report on Action Taken in Closed Session

TRUSTEE COMMENTS

ADJOURNMENT

ADDENDUM ONE: ABCS OF COMMUNICATION

ADDENDUM TWO: BOARD OF TRUSTEES ATTENDANCE TRACKER

Our Mission

Caring, Healing, Teaching, Serving All

Strategic Vision

AHS will be recognized as a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

Values

Compassion, Commitment, Teamwork, Excellence, Integrity, and Respect.

Meeting Procedures

The Board of Trustees is the Policy Body of the Alameda Health System. The Board has several standing Committees where Board matters are the subject of discussion at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31st Street Oakland, CA 94602.

Members of the public are advised that all Board and Committee proceedings are recorded (audio), including comments and statements by the public in the course of the meetings. Copies of the audio recordings will be made available to the public. Copies of the agendas and supporting documents can be found here: <http://www.alamedahealthsystem.org/meeting-agendas-and-minutes/>. By attending and participating in Board/Committee meetings, members of the public consent to audio recording of any statements they may make during the proceedings.

Disability Access

To request accommodation or assistance to participate in the meeting please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

The AHS Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et.seq.