



BOARD OF TRUSTEES REGULAR MEETING

WEDNESDAY, JUNE 9, 2021

5:30pm to 9:30pm

Conference Center at Highland Care Pavilion

1411 East 31st Street Oakland, CA 94602

Ronna Jojola Gonsalves, Clerk of the Board

(510) 535-7515

LOCATION:

Open Session: Telephonic/Electronic Meeting

ZOOM Meeting Link:¹

<https://alamedahealthsystem.zoom.us/j/97941811912?pwd=NEtBQzBmTWQ3MHQvRnJzSWJwWUI5QT09>

Meeting ID: 979 4181 1912

Meeting Password: 989734

One tap mobile

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Dial by your location

+1 408 638 0968 US (San Jose)

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Find your local number: <https://alamedahealthsystem.zoom.us/u/agoA8zDn2>

MEMBERS

Taft Bhuket MD, President

Tracy Jensen, Vice President

Jennifer Esteen, Secretary/Treasurer

Kinkini Banerjee Luisa Blue

Jeanette Dong Alan E. Fox

Mark Friedman Sblend A. Sblendorio

¹ Log into the meeting at www.zoom.com. You will be directed to download the meeting app (free) if you have not used ZOOM previously. ZOOM meetings may be accessed on computers and portable devices.

BOARD OF TRUSTEES REGULAR MEETING AGENDA

SPECIAL NOTE: Alameda Health System will conduct this meeting in accordance with health and safety guidelines related to COVID-19 by Federal, State, and local authorities, including but not limited to, requiring meeting participants and observers to adhere to “social distance” standards and limits on public gatherings. In addition, the meeting will be conducted in accordance with Governor Newsom’s Executive Order N-29-20 which suspends specific requirements of the Brown Act while directing agencies to use sound discretion and to make reasonable efforts to adhere to the Brown Act as closely as possible.

- Members of the public may participate in the meeting via telephone or logging into the Zoom meeting, per the instructions above.
- There will be no public meeting place associated with this meeting.

Public Comment Instructions

If you wish to address the Board of Trustees or Committee send an email to cob@alamedahealthsystem.org PRIOR TO THE START OF THE MEETING. Your comment will be heard at the appropriate time. During the meeting, public comment requests may be submitted to the ZOOM meeting host or the Clerk of the Board, but requests must be submitted prior to the beginning of the public speaker time for that item. Each speaker will be allotted between one and three minutes to speak, depending on the number of speakers present. Materials to help your participation go smoothly are available here: <http://www.alamedahealthsystem.org/board-of-trustees-meetings/>

OPEN SESSION / ROLL CALL

PUBLIC COMMENT: Non-Agenda Items

OPEN SESSION

A. Executive Officers Report (Estimated 10 min)

Taft Bhuket, MD, President
Tracy Jensen, Vice-President
Jennifer Esteen, Secretary/Treasurer

A1. Article. Your Strategic Plans Probably Aren’t Even Strategic Or Even Plans HBR, 2016

A2. Article. 6 Steps To Make Your Strategic Plan Really Strategic HBR, 2018

B. DISCUSSION: HMA Alameda Health System Governance Model Improvements (Est. 45 min)

Supervisor Wilma Chan, Alameda County Board of Supervisors, District 3
Jonathan Freedman, Regional Vice President, Health Management Associates (HMA)
Ethan Norris, Principal, Health Management Associates (HMA)

C. CEO Report (Estimated 15 min)

James E.T. Jackson, Interim Chief Executive Officer

D. MEDICAL STAFF REPORTS (Estimated 15 min)

- AHS Medical Staff: Irina Williams, MD (Chief of Medical Staff)
Edris Afzali, MD (SLH Leadership Committee Chair)
- AH Medical Staff: Cathy Pyun, DO (Chief of Medical Staff)

E. COMMITTEE REPORTS (Estimated 20 min)

E1. Quality Professional Services Committee: May 27, 2021

Taft Bhuket, MD, Committee Chair

E2. Finance Committee: June 2, 2021

Jennifer Esteen, Committee Chair

E3. Retirement Investment Plans Committee Update

Alan Fox, Board of Trustee's Representative

F. CONSENT AGENDA: ACTION (Estimated 10 min)

Public comment on all Consent Agenda items may be heard prior to the Board's vote. The Board does not deliberate on Consent Agenda items. Any member of the public or the Board may request that a Consent Agenda item get pulled from the Consent Agenda for deliberation and to be voted on separately from the Consent Agenda.

F1. Approval of the Minutes from the April 30, April 31, and May 12, 2021 Board of Trustees Meetings

F2. Approval of Policies and Procedures.

The Quality Professional Services Committee recommends approval of the Policies listed below.

AHS System – May CPC and MEC Approvals

- Dispensing Medications Policy – PLEASE NOTE: Dec CPC and Jan MEC approved
- System Medication Sample Policy – PLEASE NOTE: Dec CPC and Jan MEC approved

Highland Hospital

- Medication -- Anesthesia Pyxis MedStation System

F3. Approval of Contracts

The Finance Committee recommends approval of the Contract listed below.

F3a. Amendment to renew the agreement with Alameda Inpatient Medical, Inc. for provision of hospitalist services at Fairmont Hospital, John George Psychiatric Hospital, San Leandro Hospital, South Shore Wellness, and Park Bridge Wellness. The term of the proposed amendment shall be from August 1, 2021 through July 31, 2023. The estimated impact of the proposed amendment is \$4,767,035.54.

Ghassan Jamaledine, Chief Medical Officer

F3b. Amendment to renew the agreement with East Bay Foundation for Graduate Medical Education for management of the surgery residency program. The term of the proposed amendment shall be from July 1, 2021 through June 30, 2022. The estimated impact of the proposed amendment is \$3,170,650.59.

Ghassan Jamaledine, Chief Medical Officer

F3c. Agreement with Inter-Con Security Systems, Inc. for provision of security services to the Alameda Health System. The term of the proposed agreement shall be from October 1, 2021 through September 30, 2024. The estimated impact of the proposed agreement is \$32,650,080.30.

Mark Fratzke, Chief Operating Officer

END OF CONSENT AGENDA

G. ACTION/DISCUSSION (Estimated 60 min)

Public comment on all Action items may be heard prior to the Board's vote.

G1. ACTION/DISCUSSION: Approve the FY 2021-2022 Budget (Est. 30 Min)

Kimberly Miranda, Chief Financial Officer

G2. DISCUSSION: EBMG Strategic Planning (Est. 15 Min)

Chitra Akileswaran, MD, President EBMG

G3. ACTION: Approval of a Resolution Approving 401(h) Account, Pursuant to Section 31592 (Est. 5 Min)

Ahmad Azizi, Interim General Counsel

Lorna Jones, Interim Chief Human Resources Officer

G4. DISCUSSION: Board of Trustees Performance (Est. 10 Min)

Taft Bhuket, MD, Board President

G5. DISCUSSION: Board of Trustees 2021 Calendar (Est. 10 Min)

Taft Bhuket, MD, Board President

H. STAFF REPORTS (Written)

Public comment on each Staff Report item may take place as needed. There is typically no Board discussion on these written reports. The Board does not vote on Staff Reports.

H1. Recommend Approval of the FY 2021-2022 Budget to the Board of Trustees
Kimberly Miranda, Chief Financial Officer

H2. Chief Financial Officer Report: April 2021 Financial Report
Kimberly Miranda, Chief Financial Officer

H3. Chief Operating Officer Report: Operations Report, Ambulatory
Mark Fratzke, Interim Chief Operating Officer

(General Counsel Announcement as to Purpose of Closed Session)

CLOSED SESSION (Estimated 55 min)

Public comment on Closed Session items may take place prior to the Board adjourning to the Closed Session. An announcement of any action taken during the Closed Session will take place prior to the end of the Open Session.

1. Conference with Legal Counsel

M. D. Moye, General Counsel

Significant Exposure to Litigation [Accreditation, Risk Management, Patient Safety]
[Government Code Section 54956.9]

2. Public Employee Performance Evaluation

[Government Code Section 54957(b)]

Title: Chief Executive Officer

General Counsel Report on Action Taken in Closed Session

TRUSTEE COMMENTS

ADJOURNMENT

[ADDENDUM 1: ABCs of Communication](#)

[ADDNENDUM 2: Trustee Attendance](#)

Our Mission

Caring, Healing, Teaching, Serving All

Strategic Vision

AHS will be recognized as a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

Values

Compassion, Commitment, Teamwork, Excellence, Integrity, and Respect.

Meeting Procedures

The Board of Trustees is the Policy Body of the Alameda Health System. The Board has several standing Committees where Board matters are the subject of discussion at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31st Street Oakland, CA 94602.

Members of the public are advised that all Board and Committee proceedings are recorded (audio), including comments and statements by the public in the course of the meetings. Copies of the audio recordings will be made available to the public. Copies of the agendas and supporting documents can be found here: <http://www.alamedahealthsystem.org/meeting-agendas-and-minutes/>. By attending and participating in Board/Committee meetings, members of the public consent to audio recording of any statements they may make during the proceedings.

Disability Access

To request accommodation or assistance to participate in the meeting please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

The AHS Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et.seq.