



BOARD OF TRUSTEES SPECIAL MEETING (RETREAT)

FRIDAY, APRIL 30, 2021

9:00am – 5:00pm

Conference Center at Highland Care Pavilion

1411 East 31st Street Oakland, CA 94602

Ronna Jojola Gonsalves, Clerk of the Board

(510) 535-7515

LOCATION:

Open Session: Telephonic/Electronic Meeting

ZOOM Meeting Link:¹

<https://alamedahealthsystem.zoom.us/j/4768731637?pwd=cDh6L1UycXVrRXFCN3pvVXhCbndKUT09>

Meeting ID: 476 873 1637

Meeting Password: **890903**

One tap mobile

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Find your local number: <https://alamedahealthsystem.zoom.us/j/4768731637?pwd=cDh6L1UycXVrRXFCN3pvVXhCbndKUT09>

MEMBERS

Taft Bhuket MD, President

Tracy Jensen, Vice President

Jeniffer Esteen, Secretary/Treasurer

Kinkini Banerjee Luisa Blue

Jeanette Dong Alan E. Fox

Sblend A. Sblendorio

¹ Log into the meeting at www.zoom.com. You will be directed to download the meeting app (free) if you have not used ZOOM previously. ZOOM meetings may be accessed on computers and portable devices.

BOARD OF TRUSTEES SPECIAL MEETING (RETREAT) AGENDA

SPECIAL NOTE: Alameda Health System will conduct this meeting in accordance with health and safety guidelines related to COVID-19 by Federal, State, and local authorities, including but not limited to, requiring meeting participants and observers to adhere to “social distance” standards and limits on public gatherings. In addition, the meeting will be conducted in accordance with Governor Newsom’s Executive Order N-29-20 which suspends specific requirements of the Brown Act while directing agencies to use sound discretion and to make reasonable efforts to adhere to the Brown Act as closely as possible.

- Members of the public may participate in the meeting via telephone or logging into the Zoom meeting, per the instructions above.
- There will be no public meeting place associated with this meeting.

Public Comment Instructions

If you wish to address the Board of Trustees or Committee send an email to cob@alamedahealthsystem.org PRIOR TO THE START OF THE MEETING. Your comment will be heard at the appropriate time. During the meeting, public comment requests may be submitted to the ZOOM meeting host or the Clerk of the Board, but requests must be submitted prior to the beginning of the public speaker time for that item. Each speaker will be allotted between one and three minutes to speak, depending on the number of speakers present. Materials to help your participation go smoothly are available here: <http://www.alamedahealthsystem.org/board-of-trustees-meetings/>

OPEN SESSION / ROLL CALL

PUBLIC COMMENT: Non-Agenda Items

OPEN SESSION

A. Welcome (5 min)

*Taft Bhuket, MD, President
Tracy Jensen, Vice President
Jennifer Esteen, Secretary*

A1. [ARTICLE: Top Boards Do These 4 Things Differently. HBR, Feb 2020.](#)

B. DISCUSSION: Governance

B1. [Status Update on Alameda County’s Review of AHS’s Governance Model \(estimated 30 Minutes\)](#)

Supervisor Wilma Chan, Alameda County Board of Supervisors, District 3

B2. [AHS Governance: Current and Future State \(estimated 60 Minutes\)](#)

James E.T. Jackson, Interim Chief Executive Officer

Break – 10 Minutes

C. DISCUSSION: Strategy

C1. East Bay Medical Group Update: Current State and Future Directions (estimated 30 Minutes)

Chitra Akileswaran, MD, President

C2. San Leandro Hospital: Current State and Future Directions (Estimated 45 Minutes)

Mark Fratzke, Interim Chief Operating Officer

Lunch - 30 Minutes

C3. Alameda Hospital and the JPA (Estimated 90 Minutes)

James E.T. Jackson, Interim Chief Executive Officer

Debi Stebbins, Executive Director, City of Alameda Health Care District

D. DISCUSSION: Finance

D1. Supplemental Funding Update (Estimated 45 minutes)

John Minot, Director of Policy for the California Association of Public Hospitals

D2. WIPFLI Final Report (Estimated 30 Minutes)

Jennifer Esteen, Finance Committee Chair

Kim Miranda, Chief Financial Officer

Break – 10 Minutes

D3. FY21-22 Budget Projections (Estimated 30 Minutes)

Kim Miranda, Chief Financial Officer

E. DISCUSSION: Board Performance

E1. Bylaws – Discussion of Update Process (Estimated 10 minutes)

Taft Bhuket, MD, President

E2. Policies and Procedures / Committee Charters– Discussion of Update Process (Estimated 10 minutes)

Taft Bhuket, MD, President

E3. Board Membership, Internal Expectations (Estimated 10 Minutes)

Taft Bhuket, MD, President

E4. How to Self-Measure Board Performance (Estimated 10 Minutes)

Taft Bhuket, MD, President

TRUSTEE COMMENTS

ADJOURNMENT

Our Mission

Caring, Healing, Teaching, Serving All

Strategic Vision

AHS will be recognized as a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

Values

Compassion, Commitment, Teamwork, Excellence, Integrity, and Respect.

Meeting Procedures

The Board of Trustees is the Policy Body of the Alameda Health System. The Board has several standing Committees where Board matters are the subject of discussion at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31st Street Oakland, CA 94602.

Members of the public are advised that all Board and Committee proceedings are recorded (audio), including comments and statements by the public in the course of the meetings. Copies of the audio recordings will be made available to the public. Copies of the agendas and supporting documents can be found here: <http://www.alamedahealthsystem.org/meeting-agendas-and-minutes/>. By attending and participating in Board/Committee meetings, members of the public consent to audio recording of any statements they may make during the proceedings.

Disability Access

To request accommodation or assistance to participate in the meeting please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

The AHS Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et.seq.