



BOARD OF TRUSTEES MEETING

THURSDAY, OCTOBER 24, 2019

5:00pm-7:00pm

Conference Center at Highland Care Pavilion

1411 East 31st Street Oakland, CA 94602

Ronna Jojola Gonsalves, Clerk of the Board

(510) 535-7515

LOCATION:

Open Session: HCP Conference Center

MEMBERS

Joe DeVries, **President**

Kinkini Banerjee, **Vice President**

Maria G. Hernandez, **Secretary**

Noha Aboelata, MD Tracy Jensen

Taft Bhuket, MD Ross Peterson

Louis Chicoine

BOARD OF TRUSTEES REGULAR MEETING AGENDA

Public Comment Instructions

If you wish to address the Board of Trustees or Committee, complete a Public Speaker Card and submit it to the Clerk of the Board. The Clerk of the Board is available to assist in completing the form. Speaker cards must be submitted prior to the beginning of the public speaker time for that item. Each speaker will be allotted between one and three minutes to speak, depending on the number of speakers present. Public comment for non agenda items will be heard at the end of the open session.

OPEN SESSION / ROLL CALL

A. MEDICAL STAFF REPORTS

- *AHS Medical Staff:*

M. Kelley Bullard, MD, Chief of Staff

Michael Ingegno, MD - SLH Leadership Committee Chair

- *AH Medical Staff:*

Joseph Marzouk, MD Chief of Staff

Attachment

B. BOARD PRESIDENT REPORT

Joe DeVries, President

C. CEO REPORT

Delvecchio Finley, Chief Executive Officer

[Attachment](#)

D. COMMITTEE REPORTS

D1. Quality Professional Services Committee: September 26, 2019

Taft Bhuket, MD, Committee Chair

D2. Finance Committee: October 10, 2019

Louis Chicoine, Committee Chair

E. CONSENT AGENDA: ACTION

Public comment on all Consent Agenda items may be heard prior to the Board's vote. The Board does not deliberate on Consent Agenda items. Any member of the public or the Board may request that a Consent Agenda item get pulled from the Consent Agenda for deliberation and to be voted on separately from the Consent Agenda.

E1. Approval of the Minutes from the September 26, 2019 Board of Trustees Regular Meetings.

[Attachment](#)

E2. Approval of Policies and Procedures.

The Quality Professional Services Committee recommends approval of the Policies listed below.

HGH Hospital Only-

- Anticoagulant therapy in patients undergoing Percutaneous Coronary Intervention
- Bivalirudin as a flush
- Cardiac Stress testing in nuclear medicine
- Criteria for prioritizing Interventional Service Patients
- Use of Echocardiography contrast imaging agents
- Esophagram/Barium Swallow
- Femoral Sheath Removal Arterial/Venous
- Fluroscopy Sentinel Event
- Heart Alert Activation- Team STEMI
- Implantable Cardiac Device Evaluation/Interrogation
- Insertion of temporary Trans-Venous Pacemaker in Interventional Services
- Interventional FEMO STOP Device Application and Maintenance
- Interventional Services Suite Terminal Cleaning
- Interventional Radiology Embolization Team Activation
- Intra-Aortic Balloon Pump
- Intra-Coronary Nitroglycerine
- Intra-Coronary Nitropusside
- Intradepartmental transfer to and from interventional services
- IV Adenosine for fractional flow reserve for interventional services
- Lumbar Puncture (Spinal Tap)
- Maintaining Radiation Exposure (ALARA)
- Medication Diatrizoate (Gastrografin) Oral contrast solution administration

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- Magnetic Resonance Imaging Regulations
 - Pacemakers-Temporary Tran-Venous
 - Patient Status for Interventional Services Patient
 - Perclose Proglide Suture Mediated Closure System
 - Radial Sheath Removal
 - Trans-Cutaneous External Pacing
 - Transthoracic Echocardiography
 - Treatment of Chest Pain and NSTEMI
 - Upper Gastro Intestine with and without small bowel follow through
 - Use of echocardiography with agitated saline contrast
 - Provider and Periprocedural care requirements for cardiac cathlab procedures
 - Same Day Discharge in patients undergoing Percutaneous Coronary Intervention

John George Psychiatry Hospital Policies Only:

- Suicide Screening and Assessment
- John George Psychiatry Emergency Response Policy

AHS SYSTEM:

- Assessment/Reassessment and Care Planning
- Establishing Code Status and Level of Life Sustaining Treatments
- EPIC Downtime Policy
- Hand Off Communication Guidelines
- Patient Belongings/Valuables Property Policy
- Medication: Renal Dosing Pharmacy Adjustment
- Restraint and Seclusion in Acute Care
- Rapid Response Team
- School of Nursing Para Professional Affiliation
- HR Section 4.00-Policy 4.21 Annual Competencies
- Adverse Reaction to Contrast Media
- Critical Results reporting for cardiology
- Pregnant Patients and IV Contrast Administration
- Safely Opening Packages
- Scope of Services-Cardiovascular Services
- Scope of services- Imaging Services
- Screening Women of Child Bearing Age prior to imaging
- Transesophageal Echo Procedure
- Approval of Quality Assurance and Performance Improvement Plan FY 20

[Attachment](#)

E3. Approval of Contracts and Authorization for the CEO or His Delegate to Execute the Following Operating Contracts.

E3a. Agreement with Island Anesthesia Associates, Inc. for provision of anesthesia services coverage at Alameda Hospital. The term of this proposed agreement shall be effective 12/01/2019 through 11/30/2021. The estimated impact of the proposed agreement is \$3,709,200.00.

Ghassan Jamaledine, MD, Chief Medical Officer

E3b. Agreement with Mission Linen Supply for provision of laundry and linen services system-wide. The term of this proposed agreement shall be effective 11/01/2019 through 12/31/2022. The estimated impact of the proposed agreement is \$8,300,054.00.

Luis Fonseca, Chief Operating Officer

E3c. Agreement with Alliance Healthcare Services, Inc. for provision of mobile MRI services for Alameda and San Leandro Hospitals. The term of this proposed agreement shall be effective 11/01/2019 through 10/31/2024. The estimated impact of the proposed agreement is \$2,958,000.00.

Luis Fonseca, Chief Operating Officer

[Attachment](#)

Recommendation: Motion to approve.

END OF CONSENT AGENDA

F. ACTION/REPORT/DISCUSSION

Public comment on each Report/Discussion item may take place after the staff presentation and prior to Board discussion. The Board does not vote on Report/Discussion items.

F1. REPORT/DISCUSSION: Review County Facilities/Capital Expenditure Program
Delvecchio Finley, Chief Executive Officer

[Attachment](#)

F2. REPORT/DISCUSSION: Review of Behavioral Health Resources
Luis Fonseca, Chief Operating Officer

[Attachment](#)

F3. ACTION: Recommendation to the Board of Supervisors to Reappoint Trustee DeVries to a new term with term dates of January 1, 2020 through December 31, 2022. If reappointed this will serve as Trustee DeVries's third full term.
M.D. Moye, General Counsel

[Attachment](#)

F4. ACTION: Recommendation to the Board of Supervisors to Reappoint Trustee Banerjee to a new term with term dates of January 1, 2020 through December 31, 2022. If reappointed this will serve as Trustee Banerjee's third full term.
M.D. Moye, General Counsel

[Attachment](#)

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- F5. ACTION: Recommendation to the Board of Supervisors to Reappoint Trustee Aboelata to a new term with term dates of January 1, 2020 through December 31, 2022. If reappointed this will serve as Trustee Aboelata’s first full term.**
M.D. Moye, General Counsel

[Attachment](#)

- F6. ACTION: Approval of the 2020 Board of Trustees Meeting Schedule**
Joe DeVries, President

[Attachment](#)

G. STAFF REPORTS (Written)

Public comment on each Staff Report item may take place as needed. There is typically no Board discussion on these written reports. The Board does not vote on Staff Reports.

- G1. Chief Financial Officer Report**
Kimberly Miranda, Chief Financial Officer
G1a. August 2019 Financial Report
G1b. Review of Patient Service Revenue and Analysis of Contractual

[Attachment](#)

- G2. Chief Operating Officer Report**
Luis Fonseca, Chief Operating Officer
August 2019 Operations Report

[Attachment](#)

- G3. Status of the Acute Rehabilitation Unit Relocation and Licensing of San Leandro Hospital**
M. D. Moye, General Counsel

[Attachment](#)

- G4. Public Affairs and Community Engagement Report**
Terry Lightfoot, Director, Public Affairs and Community Engagement

[Attachment](#)

PUBLIC COMMENT: Non-Agenda Items

(General Counsel Announcement as to Purpose of Closed Session)

CLOSED SESSION

Public comment on Closed Session items may take place prior to the Board adjourning to the Closed Session. An announcement of any action taken during the Closed Session will take place prior to the end of the Open Session.

1. Public Employee Performance Evaluation

[Government Code Section 54957(b)]

Title: Chief Executive Officer

2. Labor Negotiations

Tony Redmond, Chief Human Resources Officer

[Government Code Section 54957.6(a)]

- Three Matters: CNA, ILWU, ACMEA

(Reconvene to Open Session)

OPEN SESSION

REPORT ON ACTION TAKEN IN CLOSED SESSION

TRUSTEE COMMENTS

ADJOURNMENT

Our Mission

Caring, Healing, Teaching, Serving All

Strategic Vision

AHS will be recognized as a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

Values

Compassion, Commitment, Teamwork, Excellence, Integrity, and Respect.

Meeting Procedures

The Board of Trustees is the Policy Body of the Alameda Health System. The Board has several standing Committees where Board matters are the subject of discussion at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31st Street Oakland, CA 94602.

Members of the public are advised that all Board and Committee proceedings are recorded (audio), including comments and statements by the public in the course of the meetings. Copies of the audio recordings will be made available to the public. Copies of the agendas and supporting documents can be found here: <http://www.alamedahealthsystem.org/meeting-agendas-and-minutes/>. By attending and participating in Board/Committee meetings, members of the public consent to audio recording of any statements they may make during the proceedings.

Disability Access

The Meeting Rooms are wheelchair accessible. Assistive listening devices are available upon request at the Clerk of the Board's Office. To request sign language interpreters, readers, large print agendas or other

accommodations, please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability. The nearest accessible BART station is Lake Merritt. Accessible AC Transit Bus Route 62 stops at the entrance to Highland Hospital. Route 11 stops one block away, on 14th Avenue at East 31st Street. For schedule updates, call AC Transit at (510) 817-1717; BART at (510) 465-2278. There is accessible parking in the main patient parking lot enter on East 31st Street.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

The AHS Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et.seq.