



BOARD OF TRUSTEES MEETING

THURSDAY, June 22, 2017

5:00PM – 7:00PM

Conference Center at Highland Care Pavilion

1411 East 31st Street Oakland, CA 94602

Vikki Brown, Interim Clerk of the Board

(510) 535-7515

LOCATION:

Open Session: HCP Conference Center

MEMBERS

Michele Lawrence, *President*

Joe DeVries, *Vice President*

Maria G. Hernandez, *Secretary*

Kinkini Banerjee

Gary Charland

Tracy Jensen

Anthony Thompson

Barry Zorthian, MD

MINUTES

THE MEETING WAS CALLED TO ORDER AT 5:06 pm

ROLL CALL WAS TAKEN AND THE FOLLOWING TRUSTEES WERE PRESENT:

Michele Lawrence, Joe DeVries, Kinkini Banerjee, Tracy Jensen, Anthony Thompson, Maria Hernandez, and Barry Zorthian, M.D.

ABSENT: Gary Charland (excused)

A Quorum was established.

OPEN SESSION PUBLIC COMMENT (1st opportunity) – 2 public comments from Joe Rose from NAMI Alameda County So. & Arthur Brillinger from Park Bridge in Alameda.

A. Employee Recognition

John Chapman, CAO of Highland General Hospital:

Shirley Kan, Lead Clinical Pharmacist at Highland General Hospital; Sharyn Enquist, Manager of Clinical Systems & Integration at Highland General Hospital

James E.T. Jackson, CAO of Alameda/San Leandro Hospitals:

Jo Ellen Palshis, HACP; Administration Assistant, Nursing Administration at Alameda Hospital; Jarius Samoy, Pharmacy Buyer; Veronica Rios, Pharmacy Technician; Vinit Vilash, Pharmacy Technician

San Leandro Hospital John George Psychiatric Hospital:

Raymond Espinoza, Registered Nurse in Unit B at John George Psychiatric Hospital; Emily Smiley, Occupational Therapist I at John George Psychiatric Hospital

System Support Center:

Jody W. Copeland, Director of Finance

Ambulatory Services:

Laura Lopez, Project DULCE Family Specialist at Highland Pediatrics Clinical

B. INFORMATION/DISCUSSION: Update on Electronic Health Record Selection Process¹

Delvecchio Finley, Chief Executive Officer
Dave Gravender, Chief Information Officer

The CEO noted that a milestone had been reached in this Project with the designation of the lead vendor and acknowledged all of the hard work that had been invested to this point. The CIO reviewed the next steps of the project and the announced that Epic had been selected as the lead vendor and that negotiation of the contract terms with Epic would begin. The CIO also reviewed the vision/rationale for engaging in the EHR project and the key points of the RFP development/evaluation/selection (including total cost of ownership analysis) process. The CIO anticipated a further presentation to the Board in October regarding the contract review and approval in order to start the project in January 2018.

The co-chairs of the EHR Selection (Tracey Stone [Nurse], Emily Miraflor [[Physician], Leticia Murray [non-clinical staff]) described their involvement/perspective on the selection process. Several members of the Board thanked the staff for their participation and engagement in the process.

C. MEDICAL STAFF REPORTS

H. Gene Hern, MD, Chief of Staff, HGH, FMT, JGH Medical Staff

Dr. Hern reported on an ongoing project to revise the Medical Staff Bylaws that should be completed by next month. He also noted that several policy and procedures are in the process of review by the MEC. Dr. Hern explained that the MEC voted to implement the Burnout Inventory to all medical staff to assess burnout.

¹ Moved from original agenda Item F.

Joel Chiu, MD, Chief of Staff, San Leandro Hospital Medical Staff

Dr. Chiu reported on the current review of local policy and procedures. Dr. Chiu expects to have the updates completed by the July MEC. Dr. Chiu also reported on the status of Transfer Guidelines between San Leandro Hospital and Alameda Hospital, explaining the general provisions of the Guidelines and the needs to be addressed by the policy. Dr. Chiu noted that the revised Transfer Guidelines are approved by San Leandro and will be sent back to Alameda Hospital for final approval. In response to questions from the Committee, Dr. Chiu explained the relationship between these Guidelines and the System Transfer Center operation and the impact of the new Guidelines on access to services.

Elpidio Magalong, MD, President, Alameda Hospital Medical Staff

***Ray Yeh, MD speaking on behalf of Elpidio Magalong, MD**

Dr. Yeh reported on an unannounced CDPH survey for Post-Acute. The survey identified six deficiencies across all of the Alameda Hospital post-acute facilities, two per facility, that is below the typical findings in a CDPH survey – typically 12 findings per facility. Dr. Yeh noted that the identified deficiencies were corrected immediately or a plan developed for correction.

D. BOARD PRESIDENT REPORT

Michele Lawrence, President

ACTION: Approval of Trustee Candidates for Submission to the Board of Supervisors for Consideration and Appointment

***Action: A motion was made and seconded to approve the submission of the two candidates, Louis Chicoine and Peter Manoleas for consideration and appointment.
The motion passed.***

AYES: Trustees Lawrence, DeVries, Banerjee, Jensen, Thompson, Hernandez, and Zorthian

NAYS: None

Abstention: None

E. CEO REPORT

Delvecchio Finley, Chief Executive Officer

The CEO provided an update on current efforts to repeal the ACA. The CEO commented on the pediatric dental program at the Hayward clinic and introduced Tangerine Brigham, the new Chief Administrative Officer for Population Health Management.

The CEO reviewed current system performance in a review of the TNM Performance Dashboard. Dar. Babaria assisted in explaining the tracking of non-traditional visits and variances in the actual performance for clinic visits and non-traditional visits.

The Board recessed for 5 minutes.

F. ACTION: CONSENT AGENDA

1. Approval of the Minutes from the May 11, 2017 Board of Trustees Meeting.

***Action: A motion was made and seconded to approve the Minutes of the May 11, 2017 Board of Trustees Meeting
The motion passed.***

AYES: Trustees Lawrence, DeVries, Banerjee, Jensen, Thompson, Hernandez, and Zorthian

NAYS: None

Abstention: None

G. ACTION: Extension of Contract with Traditions Behavioral Health

Contract Amendment with Traditions Behavioral Health to provide psychiatric emergency services at AHS facilities. The anticipated term of the amendment is July 1, 2017 through January 31, 2018. Estimated impact of the amendment is \$7,700,000.00. Inclusive of this amendment and prior contractual commitments the overall obligation (July 1, 2015 – January 31, 2018) to this vendor is estimated at \$25,609,073.59.

Action: A motion was made and seconded to approve the extension of contract with Traditions Behavioral Health

The motion passed.

AYES: Trustees Lawrence, DeVries, Banerjee, Jensen, Thompson, Hernandez, and Zorthian

NAYS: None

Abstention: None

H. ACTION: Approval of FY2017-2018 Annual Budget

Delvecchio Finley, Chief Executive Officer

David Cox, Chief Financial Officer

In anticipation of the action item concerning the budget, the CEO reviewed information that had been prepared to address questions raised at the last review of the draft budget, including, a better explanation of the budget impact of each of the Critical Initiatives (adding revenue gains that might offset costs).

The CEO explained that the more detailed impact analysis improved the margin, by .1% (4.1% to 4.2%).

Action: A motion was made and seconded to approve the Annual Budget for FY2017-2018

The motion passed

AYES: Trustees Lawrence, Devries, Banerjee, Jensen and Zorthian

NAYS: Trustees Hernandez and Thompson

Abstention: None

I. INFORMATION: Proposed FY 2017/2018 Performance Dashboard

Delvecchio Finley, Chief Executive Officer

Ishwari Venkataraman, Vice President – Strategy and Business Planning

Deferred to a later meeting.

J. EXECUTIVE REPORTS (Written)

Chief Financial Officer Report

David Cox, Chief Financial Officer

The CFO also reported good performance in April, due in part to supplemental payments received. The CFO noted that financial statements for May will be finalized by next week, the insurance renewals are in progress, and that the organization will be in compliance with the agreement by June 30, 2017.

K. COMMITTEE REPORTS (Written)

Quality and Professional Services Committee

Barry Zorthian MD, Chair

A written report was submitted by Barry Zorthian, MD, Chair.

L. INFORMATION REPORTS (Written)

1. AHS Media Report

Terry Lightfoot, Director – Public Affairs and Community Engagement

2. Legislative Affairs/Local Government Strategy

Terry Lightfoot, Director – Public Affairs and Community Engagement

Written reports were submitted by Terry Lightfoot, Director of Public Affairs and Community Engagement.

OPEN SESSION PUBLIC COMMENT (2nd opportunity) - None

TRUSTEE REMARKS – None


ADJOURNMENT – 7:50 pm

Respectfully submitted by:

Alexander A. Pena
Interim Clerk of the Board

APPROVED AS TO FORM:

Reviewed by: _____


M.D. Moye
General Counsel