



BOARD OF TRUSTEES RETREAT
FRIDAY, April 26, 2013
SATURDAY, April 27, 2013

Central Administration Offices located at Highland Hospital
1411 E. 31st Street, Oakland, CA 94602
Barbara L. McElroy, Clerk of the Board
(510) 437-8468

LOCATION:
Hotel Shattuck Plaza
2086 Allston Way
Berkeley, California 94704
(510) 845-7300

COMMITTEE MEMBERS

Kirk E. Miller, *President*
Valerie D. Lewis, Esq., *Vice President*
Ronald D. Nelson, *Secretary*
Daniel Boggan, Jr.
Floyd Huen, MD
Michele Lawrence
Stanley M. Schiffman
Anthony Slimick
J. Bennett Tate
Barry Zorthian, MD

Chief of Staff, AHS Medical Staff:
Taft Bhuket, MD

AGENDA – DAY 1 – APRIL 26, 2013 – 8:00 am – 5:00 pm

OPEN SESSION / ROLL CALL 8:30 am

CONVENE TO CLOSED SESSION

TAB #1 CLOSED SESSION

Conference with Legal Counsel: Potential Litigation
[Government Code Section 54956.9]
Douglas B. Habig, General Counsel

8:30 am – 9:45 am

RECONVENE TO OPEN SESSION

- TAB #2 ACTION: Consent Agenda 10:00 am – 10:05 am**
- Highland Care Pavilion Transition Agreement**
Recommendation by the Governance Committee
- Recommendation: Motion to Approve.***
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- TAB #3 STRATEGIC TOPICS: Implications of Health Care Reform 10:05 am – 12:00 pm**
- A. State Perspectives 10:05 am – 10:45 am**
Melissa Stafford-Jones, CEO
California Association of Public Hospitals
- B. Local Perspectives 10:45 am – 11:25 am**
Ingrid Lamirault, CEO, Alameda Alliance for Health
- C. Board Discussion 11:25 am – 12:00 pm**
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- TAB #4 STRATEGIC TOPICS: Strategic & Long Range Financial Plan Updates / Discussion 12:45 pm – 4:30 pm**
- A. Finance – Cost Management Progress 12:45 pm – 1:45 pm**
Marion R. Schales, Chief Financial Officer
- B. Integration – Development of Alameda Integrated Medicine, Inc. 1:45 pm – 3:00 pm**
Kathleen Clanon, MD, Interim Chief Medical Officer
Douglas B. Habig, General Counsel
- C. Access – Ambulatory Expansion 3:15 pm – 4:00 pm**
Bill Manns, Chief Operating Officer
Kathleen Clanon, MD, Interim Chief Medical Officer
- D. Network Development – Potential Partnership Opportunity 4:00 pm – 4:30 pm**
Wright Lassiter, III, Chief Executive Officer

TAB #5 DISCUSSION: Day One Wrap-Up

Kirk E. Miller, President

Wright Lassiter, III, Chief Executive Officer

4:30 pm – 5:00 pm

END OF AGENDA – DAY 1

AGENDA – DAY 2 – APRIL 27, 2013 – 8:30 am – 1:00 pm

OPEN SESSION / ROLL CALL 9:00 am

CONVENE TO CLOSED SESSION

TAB #6 CLOSED SESSION

9:00 am – 10:00 am

**Conference with Legal Counsel: Potential Litigation
[Government Code Section 54956.9]**

Douglas B. Habig, General Counsel

RECONVENE TO OPEN SESSION

TAB #7 GOVERNANCE TOPICS:

10:00 am – 12:15 pm

A. UPDATE: March Special Meeting Follow-up

Kirk E. Miller, President

Wright Lassiter, III, Chief Executive Officer

10:00 am – 10:30 am

B. REPORT: 2012 Board Self-Assessment Results

J. Bennett Tate, Member Governance Committee

Kirk E. Miller, President

10:30 am – 11:15 am

C. DISCUSSION: Board Recruitment

11:15 am – 11:45 am

D. DISCUSSION: Day Two Wrap up

11:45 am – 12:15 pm

TAB #8 REPORT: Legal Counsel's Report on Action Taken in Closed Session

Douglas B. Habig, General Counsel

12:15 pm

Public Comments

Board of Trustees Remarks

ADJOURNMENT

Our Mission

Caring, Healing, Teaching, Serving All

Strategic Vision

To become a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

Meeting Procedures

The Board of Trustees is the Policy Body of the Alameda County Medical Center. The Board has several standing Committees where ordinances and resolutions are the subject of hearings at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31st Street Oakland, CA 94602.

Disability Access

The Meeting Rooms are wheelchair accessible. Assistive listening devices are available upon request at the Clerk of the Board's Office. To request sign language interpreters, readers, large print agendas or other accommodations, please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability. The nearest accessible BART station is Lake Merritt. Accessible AC Transit Bus Route 62 stops at the entrance to Highland Hospital. Route 11 stops one block away, on 14th Avenue at East 31st Street. For schedule updates, call AC Transit at (510) 817-1717; BART at (510) 465-2278. There is accessible parking in the main patient parking lot enter on East 31st Street.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

The ACMC Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et.seq.