



BOARD OF TRUSTEES REGULAR MEETING

WEDNESDAY, MARCH 9, 2022

5:30pm to 7:30pm

Conference Center at Highland Care Pavilion

1411 East 31st Street Oakland, CA 94602

Ronna Jojola Gonsalves, Clerk of the Board

(510) 535-7515

LOCATION:

Open Session: Telephonic/Electronic Meeting

ZOOM Meeting Link:¹

<https://alamedahealthsystem.zoom.us/j/9361457125?pwd=aUF4anZtK01IRkIVMzZvQVY5NTdOZz09>

Meeting ID: 936 145 7125

Meeting Password: 20200513

One tap mobile

+14086380968,,9361457125# or

+13462487799,,9361457125#

Dial by your location

+1 408 638 0968 US (San Jose)

+1 346 248 7799 US (Houston)

+1 646 518 9805 US (New York)

Find your local number: <https://alamedahealthsystem.zoom.us/u/agoA8zDn2>

MEMBERS

Taft Bhuket MD, President

Tracy Jensen, Vice President

Jennifer Esteen, Secretary/Treasurer

Kinkini Banerjee Luisa Blue

Alan E. Fox Jet Chapman

Mark Friedman Sblend A. Sblendorio

¹ Log into the meeting at www.zoom.com. You will be directed to download the meeting app (free) if you have not used ZOOM previously. ZOOM meetings may be accessed on computers and portable devices.

BOARD OF TRUSTEES REGULAR MEETING AGENDA

SPECIAL NOTE: Alameda Health System will conduct this meeting in accordance with health and safety guidelines related to COVID-19 by Federal, State, and local authorities. In addition, the meeting will be conducted in accordance with Assembly Bill 361, which suspends specific requirements of the Brown Act and allows for teleconference meetings during a declared state of emergency and after a finding by the Board of Trustees that meeting remotely is necessary to protect the public's health.

- Members of the public may participate in the meeting via telephone or logging into the Zoom meeting, per the instructions above.
- There will be no public meeting place associated with this meeting.

Public Comment Instructions

If you wish to address the Board of Trustees or Committee send an email to cob@alamedahealthsystem.org PRIOR TO THE START OF THE MEETING. Your comment will be heard at the appropriate time. During the meeting, public comment requests may be submitted to the ZOOM meeting host or the Clerk of the Board, but requests must be submitted prior to the beginning of the public speaker time for that item. Each speaker will be allotted between one and three minutes to speak, depending on the number of speakers present.

Materials to help your participation go smoothly are available here:

<http://www.alamedahealthsystem.org/board-of-trustees-meetings/>

OPEN SESSION / ROLL CALL

PUBLIC COMMENT: Non-Agenda Items

OPEN SESSION

A. DISCUSSION: Executive Officers Report (Estimated 15 min)

Taft Bhuket, MD, President

Tracy Jensen, Vice-President

Jennifer Esteen, Secretary/Treasurer

A1. ARTICLE. The Moral Determinants of Health. AMA, 2020

B. CEO Report (Estimated 15 min)

James E.T. Jackson, Chief Executive Officer

C. MEDICAL STAFF REPORTS (Estimated 20 min)

- AHS Medical Staff: Irina V. Williams, MD (Chief of Medical Staff)
Edris Afzali, MD (SLH Leadership Committee Chair)
- AH Medical Staff: Nikita Joshi, MD (Chief of Medical Staff)

D. EAST BAY MEDICAL GROUP UPDATE (Estimated 10 min)

*Chitra Akileswaran, EBMG President
Berenice Perez, EBMG Chair*

E. COMMITTEE AND TRUSTEE REPORTS (Estimated 10 min)

E1. Quality Professional Services Committee: February 23, 2022

Taft Bhuket, MD, Committee Chair

E2. Board of Supervisors/Board of Trustees Joint Meeting: March 1, 2022

Taft Bhuket, MD, President

E3. Finance Committee: March 2, 2022

Alan E. Fox, Committee Chair

F. CONSENT AGENDA: ACTION (Estimated 10 min)

Public comment on all Consent Agenda items may be heard prior to the Board's vote. The Board does not deliberate on Consent Agenda items. Any member of the public or the Board may request that a Consent Agenda item get pulled from the Consent Agenda for deliberation and to be voted on separately from the Consent Agenda.

F1. Approval of the Minutes from the February 12, 2022, Board of Trustees Meeting.

F2. Receiving the Minutes from the February 17, 2022, East Bay Medical Group Meeting.

F3. Approval of Policies and Procedures

The Quality Professional Services Committee recommends approval of the Policies listed below.

- Medication Error Reduction Plan (SB 1875) – Highland Hospital and San Leandro Hospital
- Social Networking and Other Web-Based Communications
- Electronic Patient Communications Policy
- Enteral Feeding Tube Placement Policy
- Care Management Unidentified Patients
- Attire For Restricted and Semi-Restricted Procedural Areas
- Hand Hygiene
- Antimicrobial Stewardship Policy (approved at CPC and MEC in October)
- Intravenous Admixture Service (SLH)

F4. Approval of Contracts

The Finance Committee recommends approval of the Contract listed below.

- F4a. Renewal agreement with Critical Care Physician Partners, Inc. for provision of critical care coverage services at Alameda Hospital. The term of the proposed renewal is May 1, 2022 through January 31, 2024. The estimated impact of this agreement is \$1,250,000.**
Felicia Tornabene, Chief Medical Officer

END OF CONSENT AGENDA

G. ACTION/DISCUSSION (Estimated 55 Min)

Public comment on all Action items may be heard prior to the Board's vote.

- G1. DISCUSSION/ACTION: Adopt Resolution 2022-005 Continuing to Authorize Remote Teleconferencing Meetings pursuant to AB361 (Est. 5 min)**
Ahmad Azizi, General Counsel
- G2. DISCUSSION: Homeless Health Center Strategic Plan (Est. 20 min)**
Damon Francis, Medical Director
- G3. DISCUSSION: Proposed Statewide Actions Regarding Ambulance Offload Delays (Est. 15 min)**
Mark Brown, CAO, Highland Hospital
Mario Harding, CAO, San Leandro and Alameda Hospitals
- G4. DISCUSSION: Strategic Planning Update (Est 15 min)**
James E.T. Jackson, Chief Executive Officer

H. STAFF REPORTS (Written)

Public comment on each Staff Report item may take place as needed. There is typically no Board discussion on these written reports. The Board does not vote on Staff Reports.

- H1. Chief Financial Officer Report, January 2022 Financial Report**
Kimberly Miranda, Chief Financial Officer
- H2. Chief Operating Officer Report, Supply Chain Update**
Mark Fratzke, Chief Operating Officer

(General Counsel Announcement as to Purpose of Closed Session)

CLOSED SESSION (Estimated 35 min)

Public comment on Closed Session items may take place prior to the Board adjourning to the Closed Session. An announcement of any action taken during the Closed Session will take place prior to the end of the Open Session.

1. Conference with Legal Counsel

[Government Code Section 54956.9]

Ahmad Azizi, General Counsel

Significant Exposure to Litigation [Accreditation, Risk Management, Patient Safety]

2. Public Employee Performance Evaluation

[Government Code Section 54957(b)]

Title: Chief Executive Officer

(Reconvene to Open Session)

General Counsel Report on Action Taken in Closed Session

TRUSTEE COMMENTS

ADJOURNMENT

[ADDENDUM 1: ABCs of Communication](#)

[ADDENDUM 2: 2022 Trustee Attendance Tracker](#)

Our Mission

Caring, Healing, Teaching, Serving All

Strategic Vision

AHS will be recognized as a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

Values

Compassion, Commitment, Teamwork, Excellence, Integrity, and Respect.

Meeting Procedures

The Board of Trustees is the Policy Body of the Alameda Health System. The Board has several standing Committees where Board matters are the subject of discussion at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31st Street Oakland, CA 94602.

Members of the public are advised that all Board and Committee proceedings are recorded (audio), including comments and statements by the public in the course of the meetings.

Copies of the audio recordings will be made available to the public. Copies of the agendas and supporting documents can be found here: <http://www.alamedahealthsystem.org/meeting-agendas-and-minutes/>. By attending and participating in Board/Committee meetings, members of the public consent to audio recording of any statements they may make during the proceedings.

Disability Access

To request accommodation or assistance to participate in the meeting please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

The AHS Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et.seq.