



BOARD OF TRUSTEES SPECIAL MEETING

WEDNESDAY, OCTOBER 29, 2021

9:00am to 5:00pm

Conference Center at Highland Care Pavilion

1411 East 31st Street Oakland, CA 94602

Ronna Jojola Gonsalves, Clerk of the Board

(510) 535-7515

LOCATION:

Open Session: Telephonic/Electronic Meeting

ZOOM Meeting Link:¹

<https://alamedahealthsystem.zoom.us/j/9361457125?pwd=aUF4anZtK01IRkIVMzZvQVY5NTdOZz09>

Meeting ID: 936 145 7125

Meeting Password: 20200513

One tap mobile

+14086380968,,9361457125# or

+13462487799,,9361457125#

Dial by your location

+1 408 638 0968 US (San Jose)

+1 346 248 7799 US (Houston)

+1 646 518 9805 US (New York)

Find your local number: <https://alamedahealthsystem.zoom.us/u/agoA8zDn2>

MEMBERS

Taft Bhuket MD, President

Tracy Jensen, Vice President

Jennifer Esteen, Secretary/Treasurer

Kinkini Banerjee Luisa Blue

Jeanette Dong Alan E. Fox

Mark Friedman Sblend A. Sblendorio

¹ Log into the meeting at www.zoom.com. You will be directed to download the meeting app (free) if you have not used ZOOM previously. ZOOM meetings may be accessed on computers and portable devices.

BOARD OF TRUSTEES SPECIAL MEETING AGENDA - RETREAT

SPECIAL NOTE: Alameda Health System will conduct this meeting in accordance with health and safety guidelines related to COVID-19 by Federal, State, and local authorities, including but not limited to, requiring meeting participants and observers to adhere to “social distance” standards and limits on public gatherings. In addition, the meeting will be conducted in accordance with Governor Newsom’s Executive Order N-29-20 which suspends specific requirements of the Brown Act while directing agencies to use sound discretion and to make reasonable efforts to adhere to the Brown Act as closely as possible.

- Members of the public may participate in the meeting via telephone or logging into the Zoom meeting, per the instructions above.
- There will be no public meeting place associated with this meeting.

Public Comment Instructions

If you wish to address the Board of Trustees or Committee send an email to cob@alamedahealthsystem.org PRIOR TO THE START OF THE MEETING. Your comment will be heard at the appropriate time. During the meeting, public comment requests may be submitted to the ZOOM meeting host or the Clerk of the Board, but requests must be submitted prior to the beginning of the public speaker time for that item. Each speaker will be allotted between one and three minutes to speak, depending on the number of speakers present. Materials to help your participation go smoothly are available here: <http://www.alamedahealthsystem.org/board-of-trustees-meetings/>

OPEN SESSION / ROLL CALL

PUBLIC COMMENT: Non-Agenda Items

OPEN SESSION

- A. **Welcome/Opening Remarks (10 min)**
Taft Bhuket, MD, President
James E.T. Jackson, Chief Executive Officer
- B. **Session One. Strategic Thinking: Revisiting the AHS Pillars**
James E.T. Jackson, Chief Executive Officer
- B1. **Our Current Six Pillar Construct Presentation (10 Min)**
James E.T. Jackson, Chief Executive Officer
- B2. **[Quality Care as a Pillar Presentation \(10 Min\)](#)**
Taft Bhuket, MD, President
- B3. **Trustee Discussion of Agenda Items B1 and B2 (10 Min)**
Taft Bhuket, MD, President
- B4. **Our People/Our Culture as a Pillar (20 Min)**
James E.T. Jackson, Chief Executive Officer

Lorna Jones, Chief Human Resources Officer

B5. Trustee Discussion of Agenda Item B4 (20 Min)

Taft Bhuket, MD, President

B6. Sustainability as a Pillar (15 Min)

Mark Fratzke, Chief Operating Officer

Kim Miranda, Chief Financial Officer

B7. Trustee Discussion of Agenda Item B6 (15 Min)

Taft Bhuket, MD, President

Break

C. Session Two. Developing Our Strategic Plan (30 Min)

James E.T. Jackson, Chief Executive Officer

Mark Fratzke, Chief Operating Officer

Huron Consultants

Lunch

D. Session Three. Strategic Partnerships: Alameda Health System Foundation (30 Min)

Preston Walton, Alameda Health System Foundation President

E. Session Four. Strategic Thinking: How we Identify and Solve Operational Problems at AHS (1 hour)

Mark Fratzke, Chief Operating Officer

F. Session Five. Board Performance (30 Min)

Taft Bhuket, MD, President

F1. BOT Self-Assessment: Results and Discussions (50 Min)

James E.T. Jackson, Chief Executive Officer

F2. 2022 Calendar Planning (10 Min)

Taft Bhuket, MD, President

F3. Stark Law: What Trustees Should Know (15 Min)

Ahmad Azizi, Interim General Counsel

F4. Brown Act: What Trustees Should Know (15 Min)

Ahmad Azizi, Interim General Counsel

(General Counsel Announcement as to Purpose of Closed Session)

CLOSED SESSION (Estimated Time)

Public comment on Closed Session items may take place prior to the Board adjourning to the Closed Session. An announcement of any action taken during the Closed Session will take place prior to the end of the Open Session.

1. Conference with Legal Counsel – Existing Litigation

[Government Code Section 54957.9]

Ahmad Azizi, Interim General Counsel

AHS v. ACERA et al.

(Reconvene to Open Session)

General Counsel Report on Action Taken in Closed Session

TRUSTEE COMMENTS

ADJOURNMENT

Our Mission

Caring, Healing, Teaching, Serving All

Strategic Vision

AHS will be recognized as a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

Values

Compassion, Commitment, Teamwork, Excellence, Integrity, and Respect.

Meeting Procedures

The Board of Trustees is the Policy Body of the Alameda Health System. The Board has several standing Committees where Board matters are the subject of discussion at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31st Street Oakland, CA 94602.

Members of the public are advised that all Board and Committee proceedings are recorded (audio), including comments and statements by the public in the course of the meetings. Copies of the audio recordings will be made available to the public. Copies of the agendas and supporting documents can be found here: <http://www.alamedahealthsystem.org/meeting-agendas-and-minutes/>. By attending and participating in Board/Committee meetings, members of the public consent to audio recording of any statements they may make during the proceedings.

Disability Access

To request accommodation or assistance to participate in the meeting please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

The AHS Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy

and Accountability Act, please refer to 45CFR Section 164.101, et.seq.