



BOARD OF TRUSTEES REGULAR MEETING

WEDNESDAY, APRIL 14, 2021

5:30pm to 9:30pm

Conference Center at Highland Care Pavilion

1411 East 31st Street Oakland, CA 94602

Ronna Jojola Gonsalves, Clerk of the Board

(510) 535-7515

LOCATION:

Open Session: Telephonic/Electronic Meeting

ZOOM Meeting Link:¹

<https://alamedahealthsystem.zoom.us/j/4768731637?pwd=cDh6L1UycXVrRXFCN3pvVXhCbndKUT09>

Meeting ID: 476 873 1637

Meeting Password: **890903**

One tap mobile

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Dial by your location

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Find your local number: <https://alamedahealthsystem.zoom.us/j/4768731637?pwd=cDh6L1UycXVrRXFCN3pvVXhCbndKUT09>

MEMBERS

Taft Bhuket MD, President

Tracy Jensen, Vice President

Jeniffer Esteen, Secretary/Treasurer

Kinkini Banerjee Luisa Blue

Jeanette Dong Alan E. Fox

Sblend A. Sblendorio

¹ Log into the meeting at www.zoom.com. You will be directed to download the meeting app (free) if you have not used ZOOM previously. ZOOM meetings may be accessed on computers and portable devices.

BOARD OF TRUSTEES REGULAR MEETING AGENDA

SPECIAL NOTE: Alameda Health System will conduct this meeting in accordance with health and safety guidelines related to COVID-19 by Federal, State, and local authorities, including but not limited to, requiring meeting participants and observers to adhere to “social distance” standards and limits on public gatherings. In addition, the meeting will be conducted in accordance with Governor Newsom’s Executive Order N-29-20 which suspends specific requirements of the Brown Act while directing agencies to use sound discretion and to make reasonable efforts to adhere to the Brown Act as closely as possible.

- Members of the public may participate in the meeting via telephone or logging into the Zoom meeting, per the instructions above.
- There will be no public meeting place associated with this meeting.

Public Comment Instructions

If you wish to address the Board of Trustees or Committee send an email to cob@alamedahealthsystem.org PRIOR TO THE START OF THE MEETING. Your comment will be heard at the appropriate time. During the meeting, public comment requests may be submitted to the ZOOM meeting host or the Clerk of the Board, but requests must be submitted prior to the beginning of the public speaker time for that item. Each speaker will be allotted between one and three minutes to speak, depending on the number of speakers present. Materials to help your participation go smoothly are available here: <http://www.alamedahealthsystem.org/board-of-trustees-meetings/>

OPEN SESSION / ROLL CALL

PUBLIC COMMENT: Non-Agenda Items

OPEN SESSION

A. Executive Officers Report (Estimated 10 min)

[A1. Article. Successful Strategic Planning: The Board’s Role. Center for Healthcare Governance, 2009](#)

Taft Bhuket, MD, President

Tracy Jensen, Vice-President

Jennifer Esteen, Secretary/Treasurer

B. CEO Report (Estimated 15 min)

James E.T. Jackson, Interim Chief Executive Officer

C. MEDICAL STAFF REPORTS (Estimated 15 min)

- AHS Medical Staff: Irina Williams, MD (Chief of Medical Staff)
Edris Afzali, MD (SLH Leadership Committee Chair)
- AH Medical Staff: Cathy Pyun, MD (Chief of Medical Staff)

D. COMMITTEE REPORTS (Estimated 20 min)

D1. Quality Professional Services Committee: March 24, 2021

Taft Bhuket, MD, Committee Chair

D2. Finance Committee: April 7, 2021

Jennifer Esteen, Committee Chair

D3. Interim CEO Recruitment/Onboarding Ad Hoc Committee Update

Kinkini Banerjee, Committee Chair

E. CONSENT AGENDA: ACTION (Estimated 10 min)

Public comment on all Consent Agenda items may be heard prior to the Board's vote. The Board does not deliberate on Consent Agenda items. Any member of the public or the Board may request that a Consent Agenda item get pulled from the Consent Agenda for deliberation and to be voted on separately from the Consent Agenda.

E1. Approval of the Minutes from the March 10, 2021 Board of Trustees Meeting

E2. Approval of Policies and Procedures.

The Quality Professional Services Committee recommends approval of the Policies listed below.

AHS System – March CPC and MEC Approvals

- Acceptable Use of Information Systems Policy
- Medications - Ordering and Prescribing (AHS)
- Notices of Non-Coverage and End of Medical Necessity (AHS)

E3. Adopt a Resolution approving the Alameda County Behavioral Health Care Services Agency Contract Signature Authorization Form

E4. Approval of Contracts

The Finance Committee recommends approval of the Contract listed below.

E4a. Agreement with The Regents of the University of California on behalf of the University of California, San Francisco, Department of Neurological Surgery for provision of neurological surgery services. The term of the Agreement shall be from July 1, 2021 through June 30, 2024. The estimated impact of the proposed agreement is \$5,592,499.50.

Ghassan Jamaledine, Chief Medical Officer

END OF CONSENT AGENDA

F. ACTION/DISCUSSION (Estimated 60 min)

Public comment on all Action items may be heard prior to the Board's vote.

- F1. Introduction to Supplemental Funding (Estimated 30 min)**
John Minot, Director of Policy for the California Association of Public Hospitals
- F2. Status of the FY22 Budget (Estimated 15 min)**
Jennifer Esteen, Finance Committee Chair
Kim Miranda, Chief Financial Officer
- F3. April 30, 2021 Board Retreat Preparation and Planning (Estimated 15 min)**
Taft Bhuket, MD, President
- F4. Process Discussion Regarding Board of Trustees Appointment of a Member of the EBMG Board (Estimated 5 min)**
Taft Bhuket, MD, President

G. STAFF REPORTS (Written)

Public comment on each Staff Report item may take place as needed. There is typically no Board discussion on these written reports. The Board does not vote on Staff Reports.

- G1. Chief Financial Officer Report: February 2021 Financial Reports**
Kimberly Miranda, Chief Financial Officer
- G2. Chief Operating Officer Report: February 2021 Operations Report, Acute Care and JGP**
Mark Fratzke, Interim Chief Operating Officer
- G3. FY22 Budget Update**
Kimberly Miranda, Chief Financial Officer
- G4. Medical Managed Care – County Organized Health System (COHS)**
Tangerine Brigham, Chief Administrative Officer, Population Health

(General Counsel Announcement as to Purpose of Closed Session)

CLOSED SESSION (Estimated 90 min)

Public comment on Closed Session items may take place prior to the Board adjourning to the Closed Session. An announcement of any action taken during the Closed Session will take place prior to the end of the Open Session.

- 1. Conference with Legal Counsel – Trade Secrets (Estimated 30 min)**
[Government Code Section 54957.9]
M. D. Moye, General Counsel

2. Conference with Legal Counsel – Existing Litigation (Estimated 30 min)

[Government Code Section 54957.9]

M. D. Moye, General Counsel

AHS v. ACERA et al.

AHA Certification Program

3. Labor Negotiation (Estimated min)

[Government Code Section 54957(b)]

Stacey Cue, IEDA

Keith Fleming, IEDA

Lorna Jones, AHS

- SEIU
- UHW
- ACMEA
- ILWU

4. Public Employee Performance Evaluation (Estimated 30 min)

[Government Code Section 54957(b)]

Title: Chief Executive Officer

General Counsel Report on Action Taken in Closed Session

TRUSTEE COMMENTS

ADJOURNMENT

[ADDENDUM: ABCs of Communications](#)

Our Mission

Caring, Healing, Teaching, Serving All

Strategic Vision

AHS will be recognized as a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

Values

Compassion, Commitment, Teamwork, Excellence, Integrity, and Respect.

Meeting Procedures

The Board of Trustees is the Policy Body of the Alameda Health System. The Board has several standing Committees where Board matters are the subject of discussion at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31st Street Oakland, CA 94602.

Members of the public are advised that all Board and Committee proceedings are recorded (audio), including comments and statements by the public in the course of the meetings. Copies of the audio recordings will be made available to the public. Copies of the agendas and supporting documents can be found here: <http://www.alamedahealthsystem.org/meeting-agendas-and-minutes/>. By attending and participating in Board/Committee meetings, members of the public consent to audio recording of any statements they may make during the proceedings.

Disability Access

To request accommodation or assistance to participate in the meeting please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

The AHS Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et.seq.