



BOARD OF TRUSTEES MEETING

THURSDAY, MARCH 28, 2019

5:00pm-7:00pm

Conference Center at Highland Care Pavilion

1411 East 31st Street Oakland, CA 94602

Ronna Jojola Gonsalves, Clerk of the Board

(510) 535-7515

LOCATION:

Open Session: HCP Conference Center

MEMBERS

Joe DeVries, *President*

Kinkini Banerjee, *Vice President*

Maria G. Hernandez, *Secretary*

Noha Aboelata, MD Louis Chicoine

Taft Bhuket, MD Tracy Jensen

Gary Charland Ross Peterson

NON-VOTING MEMBERS

Chief of Staff – AHS Medical Staff: M. Kelley Bullard, MD

Chief of Staff - AH Medical Staff: Joseph Marzouk, MD

Chief of Staff - SLH Medical Staff: Michael Ingegno, MD

BOARD OF TRUSTEES REGULAR MEETING MINUTES

THE MEETING WAS CALLED TO ORDER AT 5:12PM

ROLL CALL WAS TAKEN AND THE FOLLOWING TRUSTEES WERE PRESENT: Noha Aboelata, MD, Kinkini Banerjee, Taft Bhuket, MD, Louis Chicoine, Joe DeVries, Maria Hernandez, Tracy Jensen, Ross Peterson

ABSENT: Gary Charland

A quorum was established.

Arnold Brillinger spoke regarding the forum held at the SNF recently and recent repairs in the parking lot that were well done.

A. MEDICAL STAFF REPORTS

M. Kelley Bullard, MD - AHS Medical Staff

Joseph Marzouk, MD - AH Medical Staff

Michael Ingegno, MD - SLH Medical Staff

Dr. Bullard gave a recap of her presentation in QPSC, available here:
<http://www.alamedahealthsystem.org/2019-meeting-agendas-and-minutes/>

Dr. Marzouk gave a recap of his presentation in QPSC, available here:
<http://www.alamedahealthsystem.org/2019-meeting-agendas-and-minutes/>

Dr. Ingegno gave a recap of his presentation in QPSC, available here:
<http://www.alamedahealthsystem.org/2019-meeting-agendas-and-minutes/>

B. BOARD PRESIDENT REPORT

Joe DeVries, President

Mr. DeVries said that they were recruiting applicants for the Homeless Health Center Board and requested the Trustees assist in the process.

C. CEO REPORT

Delvecchio Finley, Chief Executive Officer

Mr. Finley discussed the written report on agenda page 6, showed a video and reviewed the presentation both available here: <http://www.alamedahealthsystem.org/2019-meeting-agendas-and-minutes/>

Trustee Jensen asked about the seismic updates at Alameda Hospital. Mr. Finley said that AB2190 gave them two new deadlines and required that they submit a demonstration that the deadlines would be met. They submitted the statement to the State indicating that the current plan scheduled the work to be done by June 2020.

Trustee Chicoine asked for staff's reaction to the budget conversations. Mr. Finley said they discussed the budget process and what it meant to the organization with a random sampling of clinical and administrative leaders and opened the floor to suggestions by the leaders. They also had been hosting the town hall meetings that are open to all staff. The reactions had been reassuring. Staff didn't seem overly jarred by the information and were open to discussions of options.

D. COMMITTEE REPORTS

1. Finance Committee: March 14, 2019

Louis Chicoine, Committee Chair

Trustee Chicoine discussed the March 14, 2019 Finance Committee Meeting, recapping the Committee conversations and the staff reports, which are available beginning on page 113 of this agenda packet.

2. Quality Professional Services Committee: February 28, 2019

Taft Bhuket, MD, Committee Chair

Trustee Bhuket discussed the February 28, 2019 Quality Professional Services Committee meeting, recapping Committee conversations and the staff reports, which are available here: <http://www.alamedahealthsystem.org/2019-meeting-agendas-and-minutes/>.

E. CONSENT AGENDA: ACTION

- 1. Approval of the Minutes from the February 1 and February 28, 2019 Board of Trustees Regular Meetings.**
- 2. Approval of Policies and Procedures.**

The Quality Professional Services Committee recommends approval of the Policies listed below.

System

- System Marijuana Recreational and Medical Use Policy
- System Medication Therapeutic Interchange Policy
- System Medications Prescribing and Ordering Policy
- System Parenteral to Oral Pharmacy Therapeutic Interchange Policy
- System Warfarin Dosing Pharmacy Policy

Highland Hospital

- MCH Nitrous Oxide Use in Intrapartum
- Outpatient Pharmacy Ed Discharge Auto- Substitution Policy
- Pediatric Immunization Protocol
- Post Anesthesia and Sedation Discharge Criteria

Alameda and San Leandro Hospitals

- Surgical Residency

The Board discussed the System Marijuana Recreational and Medical Use policy, noting a need for consistent application. Alexander Pena, Associate General Counsel, said that the medical staff worked closely with the legal department to ensure appropriate application.

- 3. Approval of Contracts and Authorization for the CEO or His Delegate to Execute the Following Operating Contracts.**

The Finance Committee recommends approval of the contract listed below.

- a) New agreement with **CMRE Financial Services, Inc.**, for billing, accounts management, and collections services of patient insurance balances. The term of this proposed agreement shall be effective upon signature through 03/31/2021. The estimated impact of the proposed agreement is \$2,100,000.

Nancy Kaatz, Interim Chief Financial Officer

Bernadette Jensen, Vice President, Revenue Cycle

- b) New agreement with **Xtend Healthcare, LLC**, for billing, accounts management, and collections services of patient insurance balances. The term of this proposed agreement shall be effective upon signature through 03/31/2021. The estimated impact of the proposed agreement is \$2,100,000.

Nancy Kaatz, Interim Chief Financial Officer

Bernadette Jensen, Vice President, Revenue Cycle

ACTION: A motion was made and seconded to approve the Consent Agenda. The motion passed.

AYES: Trustees Aboelata, Banerjee, Bhuket, Chicoine, DeVries, Hernandez, Jensen, and Peterson

NAYS: None

ABSTENTION: None

F. ACTION

1. Approval of:

a. **Bylaws Establishing Alameda Health System Health Care for the Homeless Center**

b. **Agreement Between Alameda Health System and Alameda Health System Health Care for the Homeless Center (Co-Applicant Agreement)**

M. D. Moye, General Counsel

Mr. Pena discussed the report on agenda packet page 53. Heather MacDonald Fine, Practice Manager, Homeless Health Center, reviewed the recruitment requirements and logistics of the new commission.

ACTION: A motion was made and seconded to approve the Bylaws Establishing Alameda Health System Health Care for the Homeless Center and the Agreement Between Alameda Health System and Alameda Health System Health Care for the Homeless Center. The motion passed.

AYES: Trustees Aboelata, Banerjee, Bhuket, Chicoine, DeVries, Hernandez, Jensen, and Peterson

NAYS: None

ABSTENTION: None

G. REPORT/DISCUSSION

1. Report on Status of the Acute Rehabilitation Unit Transition (Written)

M. D. Moye, General Counsel

2. Joint Report of Alameda Health Partners and OakCare Medical Group on the Status of Unification Discussions

Ghassan Jamaledine MD, Chair Alameda Health Partners Board of Directors

Robert Savio, President, Oakcare Medical Group

Dr. Jamaledine discussed the memo on agenda packet page 112. Dr. Savio and Dr. Pernia agreed that there was still much work to do and the recent and current support from everyone was appreciated.

Trustee Hernandez expressed her appreciation that the Trustees had been part of the process. She said there was a need to build trust.

H. STAFF REPORTS (Written)

1. Finance Report

Nancy Kaatz, Interim Chief Financial Officer

- a) January 2019 Financial Report
- b) Analysis of San Leandro Hospital

2. Chief Operating Officer Report

Luis Fonseca, Chief Operating Officer
January 2019 Operations Report

3. Fiscal Year 2020 Budget Update

Nancy Kaatz, Interim Chief Financial Officer

I. INFORMATION REPORTS (Written)

1. AHS Community Engagement Report

Terry Lightfoot, Director, Public Affairs and Community Engagement

2. Legislative Affairs/Local Government Strategy

Terry Lightfoot, Director, Public Affairs and Community Engagement

3. Media Relations Report

Terry Lightfoot, Director, Public Affairs and Community Engagement

(General Counsel Announcement as to Purpose of Closed Session)

CLOSED SESSION

1. Pending Litigation

M. D. Moye, General Counsel

Significant Exposure to Litigation

[Government Code Section 54956.9(a)]

AHS v. ACERA et al.

2. Conference with Labor Negotiators

Agency Representatives: Tony Redmond, CHRO; Athena Buenconsejo, Director, Labor Relations

Employee Organizations: CNA (2 matters), BTC, ILWU, CIR

[Government Code Section 54957.6]

3. Public Employee Performance Evaluation

[Government Code Section 54957(b)]

Title: Chief Executive Officer

(Reconvene to Open Session)

OPEN SESSION

J. REPORT ON ACTION TAKEN IN CLOSED SESSION

Trustee DeVries announced there was no reportable action taken in Closed Session.

PUBLIC COMMENT: None

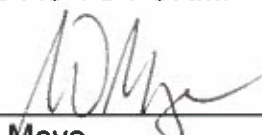
TRUSTEE REMARKS: None

ADJOURNMENT: 8:45PM

This is to certify that the foregoing is a true and correct copy of the minutes of the regular meeting of March 28, 2019 as approved by the Board of Trustees on April 25, 2019.


Ronna Jojola Gonsalves
Clerk of the Board

APPROVED AS TO FORM:

Reviewed by: 
M.D. Moye
General Counsel