

AHS Board of Trustees Responses – to AHS Strategic Plan Mid Point Progress
Oct 26, 2018

- 1. Are there “foundational or transitional” strategies that AHS ought to be pursuing in the next two years, that are not already under way?**

Trustee Feedback:

- Need more insight into care delivery between acute and behavioral
- Deeper collaboration with public health
- Need sharper focus on “system integration”
- Finding synergies with EPIC and realizing this across AHS

- 2. Are there “transformational” strategies and issues that AHS must address, that have not been considered?**

Trustee Feedback:

- AHS cost structure
- Realize alternate revenue streams by 2020 (of 10% of revenue (\$100M))
- None
- Explore new payment models, capitalizing on our strengths.

- 3. Are there strategies/tactics that we’ve discussed that you feel are no longer worthwhile or viable?**

Trustee Feedback

- Need ELT’s feedback on this
- Is it necessary to maintain SBU focus, and if AHS does so, how do they maintain/balance site specific focus- have we fully assessed what we may have lost from local site level?

- 4. What concerns do you have about the likelihood of success under the current strategic plan?**

Trustee Feedback:

- Financial stability
 - Lose focus by adding initiatives
 - Need quantitative data to assess strategic plan success
 - What is the clear understanding of county’s commitment?
-

- 5. What additional guidance/advice do you have for the team as we proceed to lead the organization in these efforts?**

Trustee Feedback:

- Anticipate significant operational decisional implications well ahead of time
- Continue to bring “transformational” issues forward and sequence these for BOT discussions and feedback.
- Ensure that management is exploring ways to be a partner in the community to serve county needs.