



## BOARD OF TRUSTEES MEETING

*Fall Retreat*

*Day Two*

FRIDAY, October 27, 2017

9:00AM – 5:30PM

Conference Center at Highland Care Pavilion

1411 East 31<sup>st</sup> Street Oakland, CA 94602

Alexander A. Pena, Interim Clerk of the Board

(510) 535-7515

### LOCATION:

Open Session: HCP Conference Center

### MEMBERS

Michele Lawrence, *President*

Joe DeVries, *Vice President*

Maria G. Hernandez, *Secretary*

Kinkini Banerjee

Gary Charland

Louis Chicoine<sup>1</sup>

Tracy Jensen

Anthony Thompson

Barry Zorthian, MD

## BOARD OF TRUSTEES DAY TWO MEETING AGENDA

OPEN SESSION / ROLL CALL

9:00 am

**Open Session Public Comment (1st opportunity)** - Persons wishing to address the Board should fill out a speaker card. Speakers will be randomly selected based on topic and position. **Public Comment is limited to 20 minutes at the opening of the meeting with a 3-minute limit per speaker per topic.** If there are speakers left after 20 minutes public comment will be allowed at the end of the scheduled meeting.

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<sup>1</sup> Pending appointment by the Board of Supervisors on October 24, 2017.

**A. INFORMATION/DISCUSSION/ACTION: Board Education and Planning**

**1. Introduction/Welcome** 9:00-9:45am  
*Delvecchio Finley, Chief Executive Officer*

**2. Board Planning** 9:45-11:00am  
*Maria Hernandez, Board Secretary*

**ACTION:**

- a. Adopt Revised Version of Agreements for Better Communication and Processes
- b. Adopt Meeting Schedule for 2018

**[Attachment](#)**

**BREAK 11:00-11:15am**

**B. INFORMATION/DISCUSSION: Strategies for Population Health Management**

*Tangerine Brigham, Chief Administrative Officer – Population Health Management*

**1. Population Health Component of 2017-21 Strategic Plan 11:15-12:15pm**

**LUNCH 12:15-1:00pm**

**INFORMATION/DISCUSSION: Strategies for Population Health Management (cont'd.)**

*Tangerine Brigham, Chief Administrative Officer – Population Health Management*

- 2. Alternative Payment Models (APM) 1:00-4:30pm**
- 3. AHS Approach and Preparations – Charting Success**

**BREAK 4:30-4:45pm**

**[Attachment](#)**

**C. ACTION: Consent Agenda 4:45-5:00 pm**

- 1. Re-Appointment of Trustees Hernandez and Jensen to Second Term**
- 2. Ratification of Executive Committee Action Approving Contract with University of California, San Francisco**

New Agreement with the University of California, San Francisco to provide surgical services to Highland Hospital and San Leandro Hospital. The term of the proposed agreement is October 15, 2017 through October 14, 2019. The estimated impact of the

proposed agreement is \$3,809,833.

*Ghassan Jamaledine, Chief Medical Officer*

3. **Approval of the Minutes of the June 8, June 22, and September 28, 2017, Board of Trustees Meetings**
4. **Approval of contracts from the Finance Committee meeting.**

**The Finance Committee recommends approval of the following contracts:**

- Renewal Amendment with GRM Information Management Services, Inc. to provide physical record storage services. The term of the proposed agreement is July 1, 2017 through June 30, 2020. The estimated impact of the proposed agreement is \$1,770,000.00.

*David Cox, Chief Financial Officer*

- Extension Agreement with California Emergency Physicians Medical Group for the provision of emergency medical services at San Leandro Hospital and Alameda Hospital. The term of the proposed extension is November 1, 2017 through January 21, 2018. The estimated impact of the proposed agreement is \$286,836.50.

*Ghassan Jamaledine, Chief Medical Officer*

- Approval of Construction Agreement with Layton Construction Company and Establishment of Contingency Fund (San Leandro Hospital Rehabilitation Relocation Project)

5. **Approval of the policies from the October QPSC meeting.**

***The Quality and Professional Services Committee recommends approval of the following policies:***

**Alameda Health System Policies**

- Amendment to Protected Health Information
- Patient Privacy Protection
- Medication Samples
- Verification of Identity and Authority

**Alameda Hospital Policies**

**Highland Hospital/Fairmont/JGPH/Ambulatory Policies**

- Addendum: Code Blue/ White Crash Cart Policy (HH Only)
- 340B Drug Pricing (HH Only)
- Emergency Department Overcrowding and Surge Management Plan (HH Only)
- Pharmacy and Therapeutics Committee Policy (HH Only)

**San Leandro Hospital**

**Ambulatory**

- Immunization in NexGen Protocol

**[Attachment](#)**

***Recommendation: Motion to Approve***

**END OF CONSENT AGENDA**

**OPEN SESSION PUBLIC COMMENT (2nd opportunity)** - Persons wishing to address the Board should fill out a speaker card. Speakers will be randomly selected based on topic and position. **Public Comment is limited to 3-minutes per speaker per topic.**

**TRUSTEE COMMENTS**

**ADJOURNMENT**

## **Our Mission**

Caring, Healing, Teaching, Serving All

## **Strategic Vision**

AHS will be recognized as a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

## **Values**

Compassion, Commitment, Teamwork, Excellence, Integrity, and Respect.

## **Meeting Procedures**

The Board of Trustees is the Policy Body of the Alameda Health System. The Board has several standing Committees where Board matters are the subject of discussion at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31<sup>st</sup> Street Oakland, CA 94602.

**Members of the public are advised that all Board and Committee proceedings are recorded (audio), including comments and statements by the public in the course of the meetings. Copies of the audio recordings will be made available to the public. By attending and participating in Board/Committee meetings, members of the public consent to audio recording of any statements they may make during the proceedings.**

## **Disability Access**

The Meeting Rooms are wheelchair accessible. Assistive listening devices are available upon request at the Clerk of the Board's Office. To request sign language interpreters, readers, large print agendas or other accommodations, please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability. The nearest accessible BART station is Lake Merritt. Accessible AC Transit Bus Route 62 stops at the entrance to Highland Hospital. Route 11 stops one block away, on 14<sup>th</sup> Avenue at East 31<sup>st</sup> Street. For schedule updates, call AC Transit at (510) 8171717; BART at (510) 465-2278. There is accessible parking in the main patient parking lot enter on East 31<sup>st</sup> Street.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

***The AHS Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et. seq.***