

# Handouts & Presentation(s) from February 13, 2017 District Board Meeting

## A. Alameda Health System and Alameda Hospital Updates

### 2) Hospital CAO Report

Included in Handouts and Presentations Packet (Post 2-14-17)

James E.T. Jackson, M.P.H.  
Chief Administrative Officer

## B. District & Operational Updates

### 1) Review and Discussion of City of Alameda - Community Needs Assessment Survey with Jim Franz

Kathryn Sáenz Duke  
Jim Franz

Distributed a larger print version of draft survey at the meeting Included in Handouts and Presentations Packet (Post 2-14-17)

### 2) District Liaison Reports

INFORMATIONAL

#### a. President's Report

Kathryn Sáenz Duke

Included in Handouts and Presentations Packet (Post 2-14-17)

### 3) Analysis of Jaber Will and Use of Funds PRESENTATION

Thomas Driscoll

Included in Handouts and Presentations Packet (Post 2-14-17)

### 4) LAFCo and Ballot Language Analysis on Use of Parcel Tax Funds PRESENTATION

Thomas Driscoll

Included in Handouts and Presentations Packet (Post 2-14-17)

Flyers: Alameda Hospital Foundation 5K Walk / Run  
Included in Handouts and Presentations Packet (Post 2-14-17)



# Alameda Hospital

A member of Alameda Health System

## MEMORANDUM

2070 Clinton Avenue  
Alameda, CA 94501

TO: City of Alameda Health Care District, Board of Directors

FROM: James E.T. Jackson, MPH  
Chief Administrative Officer

DATE: February 13, 2017

SUBJECT: February Chief Administrative Officer's Report

### Access: Be a leader in access to quality, affordable care

The census data for the month of December follows:

ALAMEDA HEALTH SYSTEM  
ALAMEDA CAMPUS - Patient Volumes  
For the Month and Year-to-Date ending December, 2016  
Fiscal 2017

|                             | ACTUAL | BUDGET | VARIANCE | % Var | YTD    | BUDGET | VARIANCE | % Var | PYTD   | % Var |
|-----------------------------|--------|--------|----------|-------|--------|--------|----------|-------|--------|-------|
| <b>INPATIENT VOLUMES</b>    |        |        |          |       |        |        |          |       |        |       |
| Acute Discharges            | 206    | 209    | (3)      | (1)%  | 1,103  | 1,238  | (135)    | (11)% | 1,094  | 1%    |
| Acute Patient Days (a)      | 1,072  | 1,178  | (106)    | (9)%  | 5,516  | 6,992  | (1,476)  | (21)% | 6,040  | (9)%  |
| Average daily census        | 34.6   | 38.0   | (3.4)    | (9)%  | 30.0   | 38.0   | (8.0)    | (21)% | 32.8   | (9)%  |
| Acute Length of Stay        | 5.2    | 5.6    | 0.4      | 7%    | 5.0    | 5.6    | 0.6      | 11%   | 5.5    | (9)%  |
| Long Term Care Discharges   | 16     | 26     | (10)     | (38)% | 159    | 151    | 8        | 5%    | 146    | 9%    |
| Long Term Care Patient Days | 5,311  | 5,363  | (52)     | (1)%  | 31,219 | 31,832 | (613)    | (2)%  | 31,499 | (1)%  |
| Average daily census        | 171.3  | 173.0  | (1.7)    | (1)%  | 169.7  | 173.0  | (3.3)    | (2)%  | 171.2  | (1)%  |
| Long Term Length of Stay    | 331.9  | 206.3  | (125.6)  | (61)% | 196.3  | 210.8  | 14.5     | 7%    | 215.7  | (9)%  |

- Alameda Acute Patient Days are below budget 106 days (9%) in the month.
- FYTD patient days are 1,476 (21%) below budget and (9%) below last FYTD.

|                                    |        |        |        |       |        |        |        |      |        |       |
|------------------------------------|--------|--------|--------|-------|--------|--------|--------|------|--------|-------|
| <b>EMERGENCY &amp; URGENT CARE</b> |        |        |        |       |        |        |        |      |        |       |
| ED-AH Admits                       | 203    | 164    | 39     | 24 %  | 1,056  | 974    | 82     | 8 %  | 964    | 10 %  |
| ED-AH Visits                       | 1,232  | 1,311  | (79)   | (6)%  | 7,366  | 7,782  | (416)  | (5)% | 7,880  | (7)%  |
| Total Urgent & Emergent            | 1,435  | 1,475  | (40)   | (3)%  | 8,422  | 8,756  | (334)  | (4)% | 8,844  | (5)%  |
| Left Without Being Seen (LWBS)     | 6      | 15     | (9)    | (60)% | 82     | 88     | (6)    | (7)% | 133    | (38)% |
| LWBS % of Total ED - AH            | 0.4 %  | 1.0 %  | (0.6)% |       | 1.0 %  | 1.0 %  | 0.0 %  |      | 1.5 %  |       |
| ED Admits % of ED Visits           | 14.1 % | 11.1 % | 3.0 %  |       | 12.5 % | 11.1 % | 1.4 %  |      | 10.9 % |       |
| ED Admits % of Total Admits        | 91.4%  | 69.8%  | 21.6 % |       | 83.7%  | 70.1%  | 13.6 % |      | 77.7%  |       |
| ED Visits per Day                  | 46     | 48     | (2)    |       | 46     | 48     | (2)    |      | 48     | (4)%  |
| <b>SURGERIES</b>                   |        |        |        |       |        |        |        |      |        |       |
| Inpatient                          | 58     | 55     | 3      | 5 %   | 332    | 315    | 17     | 5 %  | 315    | 5 %   |
| Outpatient                         | 158    | 114    | 44     | 39 %  | 787    | 849    | (62)   | (7)% | 849    | (7)%  |
| Total Surgeries                    | 216    | 169    | 47     | 28 %  | 1,119  | 1,164  | (45)   | (4)% | 1,164  | (4)%  |

- Surgical volume increased sharply in December; the number of Surgeries performed was above budget by 47 cases (28%)
- FYTD surgeries remain below budget by 45 cases (4%)
- Emergency Room volumes are below budget 40 visits (3%) for the month and 334 visits YTD (4%)
- ED volume is down 5% compared to last FYTD.

### **Sustainability: be an organization with an investment grade credit rating**

I defer this pillar to the comprehensive report being share by David Cox, AHS CFO at this meeting.

### **Integration: Achieve zero preventable harm & produce the best achievable outcomes**

I will be speaking at length at another point in this meeting about the latest quality data for Alameda Hospital.

### **Experience: Be the best place to stay well, heal and receive care**

As reported in the Quality Dashboard, Alameda Hospital's "Rate the Hospital 9-10" for Q2 of the fiscal year is as follows. YTD was 68.6, slightly above the goal of 68.3.

| QUALITY INDICATORS        | AH<br>BASELINE<br>FY16 | YTD<br>FY17 | AH CURRENT PERFORMANCE |    |            |    |            |   | BENCHMARK<br>/GOAL | COMPAR-<br>ISON ORG. |
|---------------------------|------------------------|-------------|------------------------|----|------------|----|------------|---|--------------------|----------------------|
|                           |                        |             | Sep-<br>16             | n  | Oct-<br>16 | n  | Nov-<br>16 | n |                    |                      |
| HCAHPS (Top Box Percent): |                        |             |                        |    |            |    |            |   |                    |                      |
| Rate the Hospital 9 or 10 | 58.9                   | 68.6        | 69.4                   | 18 | 70.5       | 15 | TBD        |   | 68.3               | Press<br>Ganey       |

The most recent HCAHPS dashboard follows. The November results are positive, but the December & January preliminary results are below expectations. Census and physical plant challenges have been factors, and leadership is pursuing all opportunities to address issues noted.

| HCAHPS/<br>Inpatient      | TRUE NORTH METRIC             |                               |                               | Watch Metrics (Drivers) |                         |                         |                         |                         |                         |                         |                         |                         |                          |                         |                         |
|---------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|--------------------------|-------------------------|-------------------------|
|                           | "Rate the Hospital 9 or 10"   |                               |                               | Nurse Communication     |                         |                         | Staff Responsiveness    |                         |                         | Pain Management         |                         |                         | Communication About Meds |                         |                         |
| FY17 YTD TB%              | 63.6                          |                               |                               | 76.0                    |                         |                         | 55.2                    |                         |                         | 63.6                    |                         |                         | 50.4                     |                         |                         |
| FY17 Goal TB%             | 61.4                          |                               |                               | 76.8                    |                         |                         | 58.4                    |                         |                         | 70.2                    |                         |                         | 58.6                     |                         |                         |
| FY16 Baseline TB%         | 58.9                          |                               |                               | 69.8                    |                         |                         | 53.1                    |                         |                         | 63.8                    |                         |                         | 53.3                     |                         |                         |
| Month<br>Metric<br>Status | Nov-16<br>Top Box %<br>Closed | Dec-16<br>Top Box %<br>Prelim | Jan-17<br>Top Box %<br>Prelim | Nov-16<br>TB%<br>Closed | Dec-16<br>TB%<br>Prelim | Jan-17<br>TB%<br>Prelim | Nov-16<br>TB%<br>Closed | Dec-16<br>TB%<br>Prelim | Jan-17<br>TB%<br>Prelim | Nov-16<br>TB%<br>Closed | Dec-16<br>TB%<br>Prelim | Jan-17<br>TB%<br>Prelim | Nov-16<br>TB%<br>Closed  | Dec-16<br>TB%<br>Prelim | Jan-17<br>TB%<br>Prelim |
| Closing Date              | 01/15/17                      | 02/15/17                      | 03/15/17                      | 01/15/17                | 02/15/17                | 03/15/17                | 01/15/17                | 02/15/17                | 03/15/17                | 01/15/17                | 02/15/17                | 03/15/17                | 01/15/17                 | 02/15/17                | 03/15/17                |
| INPATIENT<br>(All Units)  | 65.9                          | 50.5                          | 47.2                          | 73.1                    | 78.2                    | 67.7                    | 51.5                    | 62.0                    | 26.0                    | 70.3                    | 67.5                    | 20.3                    | 37.8                     | 41.9                    | 29.4                    |
| MEDSURG                   | 63.9                          | 63.9                          | 54.3                          | 57.1                    | 81.2                    | 62.7                    | 45.3                    | 62.8                    | 34.6                    | 55.3                    | 57.8                    | 5.3                     | 33.6                     | 46.1                    | 0.0                     |
| TELE                      | 67.2                          | 30.5                          | 37.2                          | 82.7                    | 73.8                    | 76.0                    | 53.6                    | 57.8                    | 20.3                    | 85.3                    | 75.3                    | 95.3                    | 46.1                     | 36.1                    | 62.8                    |

Less Than Baseline  
Greater than or Equal to Baseline and Less Than Goal  
Above Goal

NR = No Responses

## Network: Provide the highest rated community health programs

Alameda Health System (AHS), Alameda Unified School District (AUSD) and the FACES for the Future Coalition today announced that they have partnered to introduce a multi-year healthcare internship and leadership development program for high school students in Alameda County.

The FACES for the Future South Alameda County Program serving students at Alameda High School (soon to expand to Encinal High School) kicked off on February 8th. Students are assigned to a specific department (both clinical and administrative) within the hospital for a semester-long internship. The FACES for the Future South Alameda County Program places underrepresented high school students in internship positions at AHS's Alameda and San Leandro Hospitals while providing additional academic support, wellness training and psychosocial intervention. Consequently, the program cultivates Alameda County's future healthcare workforce—one that reflects the local community and delivers culturally competent care.

## **Workforce: Be the best place to learn and work**

On Tuesday February 7th, we piloted our first AHS Career Day (CD), in partnership with SEIU-UHW Education Fund; this event took place at Alameda Hospital

- CD partners in attendance included:
- Peralta Community College District (Alameda, Berkeley City, Laney) – Financial Aid Director, Assistant Vice Chancellor of Enrollment Management
- Chabot Community College - Nursing and Medical Assisting Program Directors
- Quest Nursing Education Center – Instructor
- SEIU-UHW education Fund – Career Counselor, Outreach Program Coordinator
- AHS Recruitment team members

Our target audience included all Alameda Hospital staff. Karen Hopkins, HRBP AH/SLH, marketed the event widespread across the Alameda Hospital Campus engaging managers, in this chance to focus on their employees' career development.

In addition, we secured a front-page article on the AHS Intranet to reach out to employees across the organization - generating their interest, and letting them know that they could attend too.

The objectives for the day were to:

- Create opportunities for AH employees to connect to career development personnel and explore career options.
- Learn about solutions to career challenges – e.g. financial burden – associated with returning to school and career movement.
- Realize steps to take in planning your career pathway and who's there to provide support for you along the way.

There were between 40-50 employees in attendance and although the turnout was small, AHS employee responses were very positive – with one employee in particular, signing up for a class at Quest Nursing Education Center, and discovering that their SEIU-UHW Education Fund would pay the tuition for this class.

Thank you for your time and attention.



Introduction:

Draft 2017 Survey

The Social Service Human Relations Board (SSHRB) is an advisory board to Alameda's city council and makes annual funding recommendations for community and social service projects within the city of Alameda. SSHRB wants you to have a voice in how this money is invested. Information collected by this survey will be useful for the City of Alameda, the Alameda Unified School District, and Alameda social services agencies as they plan for the future of Alameda. Please assist us by completing this survey. Please complete ONE survey for each household.

### 1. COMMUNITY SERVICES

Consider the community's need for the following SERVICES in the City of Alameda. Rate the need level for each of the following items.

|  | No Need               | Low Need              | Moderate Need         | High Need             |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
| Food Programs  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Senior Services                                      | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Teen Services (ages 13 to 18)                        | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Youth Services(ages 5 to 12)                         | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Child Care Services (under age 5)                    | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| LGBTQ Services                                       | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Library Services                                     | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Literacy<br>(Adult/Child) Programs                   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Safety and Anti-Crime Programs                       | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Health Services                                      | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Disability Services                                  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Mental Health Services                               | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Legal Services                                       | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Rental and Utility Assistance                        | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Fair Housing<br>Counseling/Mediation/Tenants Rights  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Language Assistance/Translation                      | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Foreclosure Counseling                               | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Employment and Business Development Services         | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Computer Skills                                      | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Access to Information and Communication Technologies | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |

#### 4. BUSINESS AND JOBS

Consider the community's need for BUSINESS AND JOBS in the City of Alameda. Rate the need level for each of the following items.

|                              | No Need               | Low Need              | Moderate Need         | High Need             |
|------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Employment Training          | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Job Creation/Retention       | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Start Up Business Assistance | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Small Business Loans         | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Business Mentoring           | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Youth Employment             | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Personal Finance Education   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |

#### 5. HOUSING

Consider the community's need for HOUSING in the City of Alameda. Rate the need level for each of the following items.

|   | No Need               | Low Need              | Moderate Need         | High Need             |
|---|-----------------------|-----------------------|-----------------------|-----------------------|
| Affordable Rental Housing                             | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Energy Efficient Improvements                         | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Homeowners Assistance                                 | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Housing for People with Disabilities                  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Housing for Veterans                                  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Large Family Housing                                  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Lead-Based Paint Abatement                            | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Senior Housing  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Single Family Housing                                 | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| Single Person Homeownership (non disabled or elderly) | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |

6. Please add any comments or suggestions for issues that you think are needs for the residents and community of Alameda.



9. If you have experienced discrimination in housing in Alameda, who do you believe discriminated against you?

- ☐ Landlord/Property Manager
- ☐ Mortgage Lender or Bank
- ☐ Real Estate Agent
- ☐ Mortgage Insurer

10. If you have experienced discrimination in housing in Alameda, on what basis do you believe you were discriminated against?

- |   |  |   |
|---|--|---|
| <input type="checkbox"/> Race                   | <input type="checkbox"/> Age             | <input type="checkbox"/> Disability         |
| <input type="checkbox"/> Gender                 | <input type="checkbox"/> National Origin | <input type="checkbox"/> Sexual Orientation |
| <input type="checkbox"/> Color                  | <input type="checkbox"/> Religion        | <input type="checkbox"/> Familial Status    |
| <input type="checkbox"/> Other (please specify) |  |   |

11. If you have experienced discrimination in housing in Alameda, did you report the incident?

- ☐ Yes
- ☐ No

12. If you have experienced discrimination in housing in Alameda and you did not report it, why not?

- ☐ Did not know where to report
- ☐ Afraid of retaliation
- ☐ Did not believe it would make a difference
- ☐ Too much trouble
- ☐ Other (please specify)

13. Please add any comments. If you feel you have been discriminated against, please contact the Department of Housing and Urban Development (HUD) or Eden Counseling for Hope & Opportunity (ECHO)



21. Have you or someone in your household been diagnosed with a disability or impairment? Select all that apply.

- ☐ **Hearing difficulty:** deaf or having serious difficulty hearing (DEAR)
- ☐ **Vision difficulty:** blind or having serious difficulty seeing, even when wearing glasses (DEYE)
- ☐ **Cognitive difficulty:** because of a physical, mental, or emotional problem, having difficulty remembering, concentrating, or making decisions (DREM)
- ☐ **Ambulatory difficulty:** having serious difficulty walking or climbing stairs (DPHY)
- ☐ **Self-care difficulty:** having difficulty bathing or dressing (DDRS)
- ☐ **Independent living difficulty:** because of a physical, mental, or emotional problem, having difficulty doing errands alone such as visiting a doctor's office or shopping (DOUT)
- ☐ **Other (please specify)**

22. Please indicate which of the following agencies or organizations you or any members of your household have received services from in the past 12 months. Select all that apply.

- |   |   |   |
|---|---|---|
| <input type="checkbox"/> 211 (Eden I & R)               | <input type="checkbox"/> One Stop Career Center (at the College of Alameda) | <input type="checkbox"/> AUSD Afterschool Program                                 |
| <input type="checkbox"/> Alameda Food Bank              | <input type="checkbox"/> Family Violence Law Center                         | <input type="checkbox"/> Bessie Coleman Court                                     |
| <input type="checkbox"/> Alameda Point Collaborative    | <input type="checkbox"/> Bananas Childcare Resource and Referral            | <input type="checkbox"/> Faith Based Programs                                     |
| <input type="checkbox"/> Midway Shelter                 | <input type="checkbox"/> Four Bridges                                       | <input type="checkbox"/> Meals on Wheels/ Friendly Visitors                       |
| <input type="checkbox"/> Alameda Boys and Girls Club    | <input type="checkbox"/> Echo Fair Housing                                  | <input type="checkbox"/> Operation Dignity  |
| <input type="checkbox"/> Girls Inc of the Island City   | <input type="checkbox"/> Alameda Recreation and Park Department             | <input type="checkbox"/> St. Vincent de Paul Society                              |
| <input type="checkbox"/> Mastick Senior Center          | <input type="checkbox"/> Alameda Firefighters Toy Program                   | <input type="checkbox"/> EAP/EASE Utility Assistance from Alameda Municipal Power |
| <input type="checkbox"/> Alameda Free Library           | <input type="checkbox"/> School Based Health Centers (formerly Tri-High)    | <input type="checkbox"/> Utility Assistance Programs                              |
| <input type="checkbox"/> Alameda Head Start/Early Start | <input type="checkbox"/> Alameda Housing Authority                          | <input type="checkbox"/> Centerforce Youth Court                                  |
| <input type="checkbox"/> Alameda Family Services        | <input type="checkbox"/> Alameda Island Kids                                | <input type="checkbox"/> Family Support Center                                    |

Other (please specify)

23. For statistical purposes only, please provide the last 4 digits of your primary phone number. If you do not have a phone number, please enter 0000.

24. Do you ....

|  | Yes/No               | If Yes, What Area?   |
|--|----------------------|----------------------|
| live in Alameda?   | <input type="text"/> | <input type="text"/> |
| work in Alameda?   | <input type="text"/> | <input type="text"/> |
| have children under age 18 who attend school in Alameda? | <input type="text"/> | <input type="text"/> |

28. If you have children between grade 9-12, please indicate any school(s) they are currently attending. Select all that apply.

- |  |   |   |
|--|---|---|
| <input type="checkbox"/> Encinal Jr. & Sr. High School | <input type="checkbox"/> ACLC: Alameda Community Learning Center        | <input type="checkbox"/> St Joseph-Notre Dame High School |
| <input type="checkbox"/> Alameda High School           | <input type="checkbox"/> ASTI: Alameda Science and Technology Institute | <input type="checkbox"/> NEA Community Learning Center    |
| <input type="checkbox"/> Island High School            | <input type="checkbox"/> Chinese Christian School                       | <input type="checkbox"/> Home School                      |

☐ Other (please specify)

29. Where do your school age children spend time afterschool (approximately between 3 and 6 pm)?

- |   |   |
|---|---|
| <input type="checkbox"/> Alameda Unified School District afterschool program        | <input type="checkbox"/> at home, supervised by parent        |
| <input type="checkbox"/> Alameda Recreation and Park Department afterschool program | <input type="checkbox"/> at home, supervised by caregiver     |
| <input type="checkbox"/> Alameda Boys and Girls Club                                | <input type="checkbox"/> at home, supervised by older sibling |
| <input type="checkbox"/> Girls Inc of the Island City                               | <input type="checkbox"/> at home, unsupervised                |
| <input type="checkbox"/> Other (please specify)                                     |   |

30. Does someone in your household (Or do any of your school age children) receive free or reduced school breakfast/lunch? If not, why? (If interested, learn more about Alameda Unified School District's [Free & Reduced Price Meals Program](#).)

- ☐ Did not feel person qualified
- ☐ Did not know program existed
- ☐ Embarrassed to apply
- ☐ Other (please specify)

31. Do you or someone in your household receive food from the Alameda Food Bank? If not, why? If interested, learn more about the Alameda Food Bank programs, contact [www.alamedafoodbank.org](http://www.alamedafoodbank.org)

- ☐ Did not feel qualified
- ☐ Did not know program existed
- ☐ Embarrassed to apply
- ☐ Other (please specify)

32. Thank you for taking the time to complete this survey. Your responses will be helpful in building a stronger community in Alameda. If you would like to speak with a staff member about the survey please contact Jim Franz at [jfranz@alamedaca.gov](mailto:jfranz@alamedaca.gov), or call 510-747-6883. If you would like to receive a copy of the summary report of the survey results, please write your email address below.

## CITY OF ALAMEDA HEALTH CARE DISTRICT

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**MEETING DATE:** February 13, 2017

**TO:** City of Alameda Health Care District, Board of Directors

**FROM:** Kathryn Sáenz Duke, President

**SUBJECT:** President's Report

AHF Presentation. Last month Mr. Ken Pearce, President of the Alameda Hospital Foundation contacted me to inform our board that AHF kicked off 2017 by approving funds for a new \$46,000 sterilizer for the OR and \$2,000 for a hospital staff training clinic in March. President Pearce also asked if one or two of us board members would like to make a presentation at AHF's April 20<sup>th</sup> meeting, 5:30 pm.

You may recall that Director Meyers and I visited the AHF board in June 2015. We gave the group greetings from our District board, and updated on Vision 2015 activities to date and plans for the future, and spoke of our two boards looking for ways we might work together for the benefit of Alameda Hospital and entire City of Alameda Health Care District.

President Pearce looks forward to putting onto AHF's April agenda an item including a short presentation by one or two of our District board members. Please consider whether this would interest you and fit your schedule.

City Council-CAHCD Liaison Meeting. Director Deutsch, CAO James Jackson, District Clerk and AHS Executive Assistant Kristen Thorson, and I participated in this meeting on January 5. Also attending were Mayor Spencer, Councilmember Jim Oddie, City Manager Jill Keimach, and Fire Chief Doug Long. There was initial discussion about who should chair the meeting and whether to approve the draft minutes from the prior Liaison Meeting.

Then Mr. Jackson gave a presentation on Alameda Hospital's current situation, AHS financial investments in Alameda Hospital since the affiliation, current status of insurance contracts, Alameda Hospital quality of care measurements, and a plan to hire a consultant to determine the feasibility (or not) of cost-effectively remodeling Alameda Hospital on its current site to meet 2030 seismic standards. There was general discussion and much interest in all of these topics, but especially the last three listed above. Kristen agreed to create minutes for that meeting.

CAHCD Community Advisory Board meeting; Executive Director. Our District has not had an active community advisory board since I came onto the Board in mid-2014. At our previous board meeting, it was agreed to have me and Director Williams convene an initial advisory group whose members can advise us on the specific issue of our Board's staffing situation, and become better informed about our District's challenges and potential, and help us communicate with our larger community about our District's future. When Director Williams was unable to participate in convening the new

advisory board, Director Jensen stepped up to work with me in identifying an initial group of people who collectively bring substantial breadth of experience and involvement in our community. On February 8, the group convened in our District's office included people in leadership positions at AUSD, City of Alameda Social Service & Human Relations Board, Alameda Fire Department, City of Alameda Meals on Wheels, Alameda Chamber, a realtor, and board members of several nonprofit organizations helping local children and youth. Everyone present actively participated, and several people stayed longer than the scheduled meeting time to continue the lively discussion.

Out of the many comments and questions from the group, a consensus clearly emerged from the Advisory Board members present that our District must have our own staff to effectively protect and support us moving ahead in our relationship with both AHS and our local community. One person spoke of her recent experience with her organization's merger of a smaller organization with a larger one, and the clear need for the smaller organization to continue having its own Executive Director. Other members also spoke of the importance of their organization or agency having their own staff.

Director Jensen and I left the meeting with a clear message that our Board should move quickly toward bringing on an Executive Director and Executive Assistant who are directly responsible to our District's Board, while working with both our community members and AHS staff, assisted by our advisory board.

# Analysis of Jaber Will and Use of Funds

February 13, 2017

City of Alameda health Care District

Board of Directors Meeting

Thomas L. Driscoll



# The Jaber Estate bequest provides, in three relevant provisions, that:

1. “The Fund shall be used for the purchase of capital equipment directly related to the diagnosis and treatment of patients at Alameda Hospital. Such equipment includes, but is not limited to, machinery and equipment listed below and similar machinery and equipment. This list is given not to limit the types of equipment that I would hope to make available to patients at Alameda Hospital: Diagnostic imaging machinery; surgical equipment, including equipment for the treatment of eye disease; patient monitoring equipment for critical care.”

2. “The maximum that may be withdrawn from the Fund is twenty percent (20%) of the sum of:

- the net income earned during the prior fiscal year, plus
- the value of the principal of the Fund valued as of the last day of the prior fiscal year;

provided, however, if there is an emergency such that a greater amount of the Fund needs to be used to maintain ALAMEDA HOSPITAL at or restore ALAMEDA HOSPITAL to its level or operation in its prior fiscal year, and there are no other reasonably available resources for this purpose, the Board of Trustees of the ALAMEDA HOSPITAL or ALAMEDA HOSPITAL FOUNDATION as the case may be, may use a greater amount of the Fund, up to the whole thereof, in its discretion, to maintain or restore the level of operation.”

3. “If the Fund includes real property located at 1359 Pearl Street, Alameda, California, or real property located at 2711 Encinal Street, Alameda, California, neither of such parcels of real property nor any portion of such parcels shall be sold until after the death of all family members listed by name in Article FIRST, Paragraph C, hereinafter referred to collectively as "named family members."

Further, if such property is sold after such deaths, it shall not be sold to any spouse of a named family member; nor to any descendant of a named family member; nor to the spouse of any such descendant; nor to a relative to the third degree of any such descendant or of his or her spouse; nor to an agent for any of them.”

# LAFCo and Ballot Language Analysis on Use of Parcel Tax Funds

February 13, 2017

City of Alameda health Care District

Board of Directors Meeting

Thomas L. Driscoll

# Ballot Language

## SPECIAL TAX FOR CITY OF ALAMEDA HEALTH CARE DISTRICT

So that the Alameda Hospital may remain open and continue to provide emergency and other healthcare services, shall the Local Agency Formation Commission of Alameda County's January 10, 2002 resolution, ordering the formation of the City of Alameda Health Care District in the territory described, subject to certain terms and conditions, including adding a \$13,000,000 appropriations limit, and authorizing the District to levy an annual special tax of up to \$298 per parcel or per possessory interest, to defray operating expenses and capital needs, all as more particularly described in the resolution, be approved?

The District shall establish an administrative review process in accordance with the law.



# Ballot Language

The revenues generated by the special tax will be used **only** for the specific purposes of repaying outstanding hospital indebtedness and defraying ongoing hospital general operating and capital improvement expenses.

The special tax will be deposited into a fund held by the Alameda County Treasurer.

The District shall cause to be filed an annual report with its Board of Directors, commencing not later than January 1, 2003, and annually thereafter, which report shall contain information regarding the amount of special tax revenue collected and expended as well as the status of projects funded with the proceeds of the special tax.

# LAFCo RESOLUTION NO. 01-15

Approval of formation of the proposed District and the associated special tax would enable a new local agency to provide needed services in an efficient and accountable manner.

The business plan further indicates that in subsequent fiscal periods, the proposed District would use special tax revenues to restore eliminated services or establish new ones.

The formation of the proposed District and imposition of the associated special tax would be for the purpose of ensuring continued operation of Alameda Hospital.

The purpose of the tax shall be to assist the proposed District in meeting the costs of providing emergency, acute care and other medical services, and operating and improving property of the proposed District.

# ALAMEDA COUNTY LOCAL AGENCY FORMATION COMMISSION IMPARTIAL ANALYSIS FOR THE PROPOSED FORMATION OF THE CITY OF ALAMEDA HEALTH CARE DISTRICT AND AUTHORIZATION FOR SPECIAL TAX LEVY

If the special tax is approved by the voters, the District would be required to use the tax proceeds to repay hospital indebtedness and to defray ongoing operating and capital improvement expenses of the District.

# STAFF MEMO TO LAFCo COMMISSIONERS (12-6-2001)

Upon approval of this application, the applicants are requesting that LAFCo determine the appropriations limit of this District and call for a special election for April 9, 2002 to place a single measure requesting approval of the District supported by a tax to fund operations and capital acquisitions.

According to the Hospital, the proposed District and a special parcel tax are seen as the best means currently available to provide ongoing supplemental revenues which can ensure the hospital is able to remain open and provided needed health care services to the community.

The approval of the formation of the District and sphere of influence and associated parcel and possessory interest tax would enable the continued use of existing facilities and agencies to provide needed services in an efficient and accountable manner.

# LAFCo RESOLUTION NO. 2002-02

Formation of the proposed district shall be contingent upon voter approval, at the same election as formation, of a special tax to assist the proposed district in meeting the costs of providing emergency, acute care, and other medical services, and operating and improving property of the proposed district.

The purpose of the tax shall be to assist the proposed District in meeting the costs of providing emergency, acute care and other healthcare services, and operating and improving property of the proposed District.

The full text of the ballot measure for the 2002 Parcel Tax shall read as set forth in Appendix "B". The Commission requests that the full text of the ballot measure be printed in the ballot pamphlet.



## **Appendix B of LAFCo Resolution 2002-02 PROPOSED CITY OF ALAMEDA HEALTH CARE DISTRICT MEASURE**

So the Alameda Hospital may remain open and continue to provide emergency and other healthcare services, shall the Local Agency Formation Commission of Alameda County's January 10, 2002 resolution, ordering the formation of the City of Alameda Health Care District in the territory described, subject to certain terms and conditions, including adding a \$13,000,000 appropriations limit, and authorizing the District to levy an annual special tax of up to \$298 per parcel or per possessory interest, to defray operating expenses and capital needs, all as more particularly described in the resolution, be approved?

# AHF

Alameda Hospital  
Foundation

# Alameda Hospital Foundation



**Sunday, May 21, 2017**

Race day registration begins at 8 a.m.

♥ 9 a.m. start—5K

♥ 10 a.m. start—3/4 mile Kids Fun Run

Harbor Bay Club, 200 Packet Landing Road, Alameda

5K: \$35 or \$40 on race day, Kids Fun Run: \$15

To register online and for more race /awards information visit:  
[www.active.com](http://www.active.com), search "Alameda Hospital".

Register by **February 28, 2017** and use the Alameda Hospital Family & Friends Code:  
"AHF2017" for a \$10 discount.

**\$25 Early Bird  
Registration!**

By 2/28/17

**Greer® Family**  
Mortuary & Cremation Services  
FD 1408

**OUTFRONT**  
endurance

Jane Watson of  
**Edward Jones®**

Sponsorship opportunities are available.  
Please call (510) 814-4600 for more information





Alameda Hospital  
Foundation



## Sponsorship Opportunities

Runner  
\$150

- Event Expo Space
- Name only on all fliers, social media, e-mail communications

Winner  
\$250

- **All the above PLUS**
- Logo on all fliers, social media, e-mail communications **AND**
- Name listed on race t-shirts

Champion  
\$500

- **All the above PLUS**
- Logo on race t-shirts **AND**
- Logo on race awards **AND**
- Logo on finish line banner

Start and finish at the  
Harbor Bay Club

9 a.m.  
5K Run/Walk

10 a.m.  
3/4 mile Kids Fun Run

To register for the race  
online or for more race  
information, visit:  
[www.active.com](http://www.active.com),  
search  
"Alameda Hospital"

Cash donations and  
in-kind donations  
(food, beverage,  
entertainment, etc.)  
will apply for each  
sponsorship level.

For more information,  
call (510) 814-4600.

☐ Yes! I would like to be a Sponsor for the

## Alameda Hospital Foundation 5K Run/Walk

Name: \_\_\_\_\_

Address: \_\_\_\_\_

Phone: \_\_\_\_\_ E-mail: \_\_\_\_\_

Sponsorship Level: ☐ Champion \$500 ☐ Winner \$250 ☐ Runner \$150 ☐ Other \_\_\_\_\_

Please make check payable to the **Alameda Hospital Foundation** and send to:

Alameda Hospital Foundation, 2070 Clinton Avenue, Alameda, CA 94501.