

STRATEGIC PLANNING COMMITTEE MEETING

Tuesday, May 19, 2015

Conference Center Located at Highland Care Pavilion 1411 East 31st Street Oakland, CA 94602 Marla Cox, Clerk of the Board (510) 535-7535

LOCATION:

Open Session: HCP Conference Center

MINUTES

THE MEETING WAS CALLED TO ORDER AT 4:05PM

ROLL CALL WAS TAKEN AND THE FOLLOWING TRUSTEES WERE PRESENT:

Kinkini Banerjee, Tracy Jensen, Michele Lawrence, James Lugannani, Patricia Scates and Barry Zorthian, MD.

Quorum was established.

TAB #1 ACTION: CONSENT AGENDA

- A. Approval of Minutes from March 16, 2015 Strategic Planning Committee Meeting.
- **B.** Approval of Minutes from April 16, 2015 Special Strategic Planning Committee Meeting.

The Committee approved the March minutes pending edits to clarify that the Special Strategic Planning Committee meeting scheduled for April 2015 was called to plan for the Board Retreat.

Action: A motion was made and seconded to approve the Strategic Planning Committee minutes of March 16, 2015 pending requested edits. The motion was carried.

AYES: Trustees Banerjee, Jensen, Lawrence, Lugannani, and Zorthian.

NAYS: None

Abstention: Trustee Scates.

Action: A motion was made and seconded to approve the Special Strategic Planning

Committee minutes of April 16, 2015. The motion was carried.

AYES: Trustees Banerjee, Jensen, Lawrence, Lugannani.

NAYS: None

Abstention: Trustees Zorthian and Scates.

TAB #2 WRITTEN REPORT: Chief Strategy Officer Updates

Carladenise A. Edwards, Chief Strategy Officer, provided a written report providing updates regarding strategic partnerships, managed care contracting, facilities planning, Alameda Health Partners, pending Business Development initiatives, and FY2016 Strategic Initiatives.

TAB #3 <u>DISCUSSION: Information Technology Update</u>

David Gravender, Chief Information Officer, provided the Committee with an information technology update. The CIO provided a brief update on the roll out of Soarian Clinicals, NextGen at Highland, eConsult, and ICD-10.

A. Timeline for System Integration

The CIO outlined the progress towards a long term goal of implementing a single integrated health record across the organization. Management is currently evaluating the Cerner and Epic products prior to a recommendation for the Board. Preliminary discussions with Cerner would put the system on a 21 month timeline for complete conversion. A complete proposal including all fees has not yet been provided.

AHS is also in discussion with Epic and UCSF about the possibility of partnering with UCSF's "Community Connect" system in order to reduce the overall cost of conversion to Epic. "Community Connect" is a term used by Epic to describe the use of an existing host system instead of creating something new. Discussions are in the early stages and preliminary cost estimates may be available over the next month.

B. Description of Pending Technology Investments

The CIO explained that the existing case management and quality measure tracking tools are disparate across the system and explained the selection of Midas+ as the preferred solution across the organization. The projected budget is also set to include about \$500,000 in funding for Business Intelligence tools that will allow AHS to invest in tools necessary to collect and transform raw data into meaningful information to be used for business analysis. A budget total of \$475,000 has been targeted to expand the capabilities of the patient portal in order to increase patient engagement. A budget estimate of \$4 million is targeted for investments across multiple projects to improve the technology infrastructure across the organization, where significant deficiencies have been identified.

C. Strategic Considerations for FY2016

The primary strategic consideration for FY2016 will be working towards the goal of a single integrated health record system across the organization.

TAB #4 INFORMATION: 2015 Committee Annual Work Plan / Issue Tracking Log

A. Issue Tracking Process

Trustee Banerjee briefly reviewed the items on the issue tracking log.

Alameda Health System

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Public Comment - None

Board of Trustee Remarks - None

ADJOURNMENT – 4:47PM

Respectfully submitted by:

Maria D. Cox

Clerk of the Board

APPROVED AS TO FORM:

Reviewed by:

Interim General Counsel

Mike Move