



# ALAMEDA COUNTY MEDICAL CENTER

*Highland Campus • Fairmont Campus*

*John George Psychiatric Pavilion • Ambulatory Healthcare Services*

## **BOARD OF TRUSTEES MEETING**

**TUESDAY, May 22, 2012**

### **Central Administration Offices Located at Highland Hospital**

1411 East 31<sup>st</sup> Street Oakland, CA 94602

Barbara L. McElroy, Clerk of the Board

(510) 437-8468

### **LOCATION:**

Open Session: Classroom A

### **COMMITTEE MEMBERS**

Daniel Boggan, Jr., **President**

Barbara Price, **Vice President**

Ronald D. Nelson, **Secretary**

Floyd Huen, MD

Valerie D. Lewis, Esq.

Kirk E. Miller

Stanley M. Schiffman

Anthony Slimick

J. Bennett Tate

Ilene Weinreb

Barry Zorthian, MD

### ***President, APMC Medical Staff:***

Lyn Berry, MD

### **AGENDA**

#### **CLOSED SESSION**

4:00 – 4:30 p.m.

#### **TAB #1 Conference with Legal Counsel: Significant Exposure to Litigation**

**[Government Code Section 54956.9]**

*Douglas B. Habig, General Counsel*

#### **Conference with Negotiator: ACMEA, UAPD, BTC**

**[Government Code Section 54957.6]**

*Jeanette Loudon-Corbett, Chief Human Resources Officer*

**OPEN SESSION – 4:30 p.m.**

**TAB #2 COMMITTEE REPORTS:**

Oral

- **Governance Committee Report**  
*Barbara Price, Vice-President & Governance Committee Member*
- **Quality Professional Services Committee Report**  
*Barbara Price, Committee Chair*
- **Strategic Planning Committee Report**  
*Floyd Huen, MD, Committee Chair*

**TAB #3 ACTION: Consent Agenda**

Pg. 10

- A. **Approval of the Minutes from the March 27, 2012 Board of Trustees Regular Meeting.**

Pg. 22

- B. **Approval of the Minutes from the April Board Retreat – April 27 & 28, 2012.**

Pg. 43

- C. **Adoption of Medical Staff / Organizational Policies and Procedures**  
*Recommendation from the Quality Professional Services Committee*

**April Policies:**

- Management of Food Refrigerators
- Emergency Management of Acute Hypersensitivity Chemotherapy Reactions: Infusion Center
- Code Tan
- Tuberculosis Control Plan
- Meningococcal Disease Control Plan
- Bloodborne Pathogen Exposure Control Plan
- Orthotic Clinic
- Paraffin Bath
- Physical Therapy Advanced Gait and Stand-Ups Class
- Ambulation with Assistive Devices in Physical Therapy
- Durable Medical Equipment (DME) Obtained for Patient Use Through the Physical Therapy Department
- Equipment Loans and Donations from Physical Therapy
- Physical Therapy Jobst Pump
- Physical Therapy Application of Mechanical Lumbar Traction

---

**May Policies:**

- Customer Service Training
- New Admission Orientation Process
- Physical Therapy Raised Mat Class
- Physical Therapy Student Affiliation Program
- Physical Therapy Staff Education
- Therapeutic Exercise Used in Physical Therapy
- Physical Therapy Department Scheduling for Saturdays and Holidays
- Physical Therapy For Total Knee Arthroplasty
- Physical Therapy for Total Hip Arthroplasty
- Performance Improvement Plan for Physical Therapy Department
- Ultrasound Treatment for Musculoskeletal Problems
- Prosthetic Clinic
- Physical Therapy for Use of Electrical Stimulation
- Physical Therapy UE and LE Progressive Restive Exercise “Pre” Class Protocol
- Fire Procedure: JGPP
- Fire Procedure: Newark Health Center
- Fire Procedure: Winton Wellness Center
- Fire Procedure: Fairmont Hospital
- Fire Procedure: Eastmont Wellness Center
- Full Building Evacuation: Eastmont Wellness Center
- Full Building Evacuation: Highland Hospital
- Full Building Evacuation : Fairmont Hospital
- Full Building Evacuation: John George Psychiatric Pavilion
- Full Building Evacuation: Newark Health Center
- Full Building Evacuation: Winton Wellness Center

***END OF CONSENT AGENDA***

**TAB #4 REPORT: Chief Executive Officer Report**

*Wright Lassiter, III, Chief Executive Officer*

Pg. 644

**TAB #5 REPORT: Financial and Operations Reporting**

Pg. 716

**A. REPORT: Financial Update for Month Ending April 30, 2012**

*Marion Schales, Chief Financial Officer*

*Bill Manns, Chief Operations Officer*

Pg. 738

**B. REPORT: Cost Management Strategy**

*Marion Schales, Chief Financial Officer*

*Shaun Cleary, Vice President, MedAssets*

---

**TAB #6 ACTION: Contracts & Capital Authorization**

*Marion Schales, Chief Financial Officer*

**A. ACTION: Authorization for the CEO to Execute the Following Contracts:**

Pg. 801

1. Contract renewal with **East Bay Foundation for Graduate Medical Education** for APMC's surgical residency program for a one year term ending June 30, 2013, not to exceed amount: **\$2,055,212**  
*Kimberly C. Horton, RN, MSN, DHA, Chief Nurse Executive*

Pg. 807

2. Bi-lateral Agreement with **UHS & Carefusion** for new IV and PCA Pumps, for a four year term through September 14, 2016, not to exceed amount: **\$3,923,280**  
*Mark Zielazinski, Chief Information Officer*

Pg. 815

3. Contract amendment with **Nighthawk Radiology Services, LLC (VRad)** for teleradiology services, extending the term through April 6, 2014, not to exceed amount **\$1,477,192**  
*Bill Manns, Chief Operating Officer*

Pg. 824

4. New Contract with **Waste Management** for the consolidation of waste resources services through June 30, 2015, not to exceed amount: **\$1,235,928**  
*Bill Manns, Chief Operating Officer*

Pg. 832

5. New contract with **Towne Park, Ltd.** for parking management and shuttle services through June 30, 2015. Not to exceed amount: **\$2,574,492**  
*Bill Manns, Chief Operating Officer*

Pg. 841

6. Contract addendum for **Quest Diagnostics** to provide laboratory services, increasing contract cost by **\$434,941** through current contract term date October 31, 2012.  
*Bill Manns, Chief Operating Officer*

Pg. 844

7. Contract addendum for **Genesis Medical Staffing, Inc.** to provide temporary medical staffing services, increasing contract cost by **\$353,693** though current contract term date October 21, 2012  
*Bill Manns, Chief Operating Officer*

**Recommendation: Motion to authorize the CEO to execute the Contracts as presented.**

---

**TAB #7 RESOLUTION: Commitment To Trauma Care (Resolution 2012-007)**  
*Kimberly C. Horton, RN, MSN, DHA, Chief Nurse Executive*

Pg. 849

***Recommendation: Motion to adopt.***

**TAB #8 ACTION: Recommendation of New Appointee for Board of Trustees to Alameda County Board of Supervisors**

Pg. 853

*Barbara Price, Vice-President & Governance Committee Member*

***Recommendation: Motion to approve.***

**TAB #9 UPDATE: APMC Quality Initiatives**

Oral

*Kerin Bashaw, MPH, RN, VP, Quality  
Kathleen Clanon, MD, Interim Chief Medical Officer*

**A. Harm Reduction Teams Status Report**

**TAB #10 REPORT: Medical Staff President Report**

Pg. 861

*Taft Bhuket, MD, Medical Staff President-Elect*

**TAB #11 INFORMATION: Health Policy and Advocacy Update**

Oral

*Patricia Barrera, J.D.,  
Director of Legislative Affairs & Community Advocacy*

**TAB #12 INFORMATION: APMC Media Report**

Pg. 865

*Warren Lyons, Chief Strategy and Integration Officer*

**TAB #13 INFORMATION: Follow-up Issues**

Pg. 869

*Daniel Boggan, Jr., President, APMC Board of Trustees  
Wright Lassiter, III, Chief Executive Officer*

**TAB #14 REPORT: Legal Counsel's Report on Action Taken in Closed Session**

Oral

*Douglas B. Habig, General Counsel*

**Public Comments**

**Board of Trustees Remarks**

**ADJOURNMENT**

---

### **Our Mission**

Alameda County Medical Center is committed to maintaining and improving the health of all County residents, regardless of ability to pay. The Medical Center will provide comprehensive, high quality medical treatment, health promotion, and health maintenance through an integrated system of hospitals, clinics, and health services staffed by individuals who are responsive to the diverse cultural needs of our community. The Medical Center, as a training institution, is committed to maintaining an environment that is supportive of a wide range of educational programs and activities. Education of medical students, interns, residents, continuing education for medical nursing, and other staff, along with medical research, are all essential components of our environments.

### **Strategic Vision**

Alameda County Medical Center will be recognized as a leading integrated health care system available to all residents of Alameda County. We will champion expansion of health care coverage and access to help reduce health disparities within the County's diverse communities.

### **Meeting Procedures**

The Board of Trustees is the Policy Body of the Alameda County Medical Center. The Board has several standing Committees where ordinances and resolutions are the subject of hearings at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31<sup>st</sup> Street Oakland, CA 94602.

### **Disability Access**

The Meeting Rooms are wheelchair accessible. Assistive listening devices are available upon request at the Clerk of the Board's Office. To request sign language interpreters, readers, large print agendas or other accommodations, please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability. The nearest accessible BART station is Lake Merritt. Accessible AC Transit Bus Route 62 stops at the entrance to Highland Hospital. Route 11 stops one block away, on 14<sup>th</sup> Avenue at East 31<sup>st</sup> Street. For schedule updates, call AC Transit at (510) 817-1717; BART at (510) 465-2278. There is accessible parking in the main patient parking lot enter on East 31<sup>st</sup> Street.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

***The APMC Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et.seq.***