



## BOARD OF TRUSTEES MEETING

TUESDAY, December 2, 2014

### Conference Center at Highland Care Pavilion

1411 East 31<sup>st</sup> Street Oakland, CA 94602

Marla Cox, Clerk of the Board

(510) 535-7515

### LOCATION:

Open Session: HCP Conference Center

### MEMBERS

Kirk E. Miller, Esq. **President**

Valerie D. Lewis, Esq., **Vice President**

Patricia Scates, **Secretary**

Kinkini Banerjee

Michele Lawrence

Joe DeVries

James Lugannani

James Falaschi

James Potter

Maria Hernandez

Anthony B. Varni

Tracy Jensen

Barry Zorthian, MD

*Chief of Staff – HGH/FMT/JGH/AMBULATORY Medical Staff: Joe Walker, MD*

*Chief of Staff - SLH Medical Staff: Steven Rosenthal, MD*

*Chief of Staff - AHD Medical Staff: Emmons Collins, MD*

### DRAFT AGENDA

OPEN SESSION / ROLL CALL

4:00 – 4:05 pm

TAB #1 UPDATE: CEO Search Committee

4:05 - 4:15 pm

Oral Report

*Michele Lawrence, Chair*

TAB #2 UPDATE: Financial Performance Improvement Plan

4:15 - 4:30 pm

Oral Report

*Mark Fratzke, Chief Operating Officer*

*David Cox, Chief Financial Officer*

TAB #3 INFORMATION: Operations Overview

4:30 - 4:45 pm

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*Mark Fratzke, System Chief Operating Officer*

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TAB #4 COMMITTEE REPORTS

4:45 – 5:15 pm

Oral Report

- **Governance Committee Report**  
*Valerie D. Lewis, Committee Chair*
- **Strategic Planning Committee Report**  
*Kinkini Banerjee, Committee Chair*
- **Finance Committee Report**  
*Jim Lugannani, Committee Chair*
- **Human Resources Committee Report**  
*Joe DeVries, Committee Chair*
- **Quality Professional Services Committee Report**  
*Barry Zorthian, MD, Committee Chair*

TAB #5 REPORT: Board President Report

5:15 – 5:25 pm

Oral Report

*Kirk E. Miller, President*

- **Board of Supervisors Communications**

TAB #6 UDPATE: Chief Executive Officer Update

5:25– 5:40 pm

Oral Report

*Wright Lassiter, III, Chief Executive Officer*

TAB #7 WORKFORCE

5:40 – 5:50 pm

Addendum

- A. **DISCUSSION: 2014 Workforce Engagement Results**  
*Jeanette Loudon-Corbett, Chief Human Resources Officer*

TAB #8 DISCUSSION: Legislative Affairs/Local

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Government Strategy  
(Written Report)  
*Carladenise Edwards, Chief Strategy Officer*  
*Terry Lightfoot, Director, Legislative and Community Affairs*

TAB #9 NETWORK/COMMUNITY

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- A. **INFORMATION: AHS Media Report**  
(Written Report)  
*Carladenise Edwards, Chief Strategy Officer*  
*Jerri Randrup, Director of Corporate Communications & Marketing*

TAB #10 ACTION: CONSENT AGENDA

5:50 – 6:30 pm

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A. **Approval of the Minutes from the September 30, 2014 Board of Trustees Meeting**

B. **Approval of Contracts and Authorization by the CEO to Execute the Following Operating Contracts:**

*Recommendation by the Finance Committee*

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Addendum

A. Agreement with **RehabCare Group of California** to provide Acute Rehabilitation Management Services and relocation of Acute Rehab for the period of July 1, 2014 through October 30, 2019, not to exceed **\$10,800,000.**

*Mark Fratzke, Chief Operating Officer*

*James Jackson, Chief Administrative Officer*

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Addendum

B. Agreement with **General Electric** to provide Biomedical Services, for the period of for the period of December 1, 2014 through September 30, 2019, not to exceed **\$12,274,791)**

*David Gravender, Chief Information Officer*

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Addendum

C. Agreement with **Xerox** to provide AHS System Wide Printer Multifunctional Device Management Solution, for the period of December 1, 2014 through November 30, 2018, not to exceed **\$3,600,000.**

*David Gravender, Chief Information Officer*

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Addendum

D. Agreement with **Innovative Consulting Group (ICG)** to provide Contract to Hire Resources as requested by Alameda Health System Leadership, for the period of December 4, 2014 through October 31, 2015, not to exceed **\$2,365,000.**

*David Gravender, Chief Information Officer*

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C. **Approval of Medical Staff / Organizational Policies and Procedures**

*Recommendation by the Quality Professional Services Committee*

*See Agenda Attachment A*

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Addendum

D. **Alameda Health Partners**

*Recommendation by the Governance Committee*

*William Peruzzi, MD, CMO*

- **Bylaws**
- **Appointment of Physician Director**

E. **Alameda Health System Board of Trustees**  
*Recommendation by the Governance Committee*  
*Joel Isaacson, Associate General Counsel*

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- **AHS BOT Bylaws Proposed Amendment**
- **Resolution 2014-026** (Resolution regarding AHS Board of Trustees Bylaws Amendment – QPSC Membership & Function)

F. **AHS Strategy for Alameda Hospital Pension Plans**  
*Recommendation by the Human Resources Committee*  
*Jeanette Loudon-Corbett*

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- **Resolution 2014-020** (Resolution regarding City of Alameda Health Care District 457(b) Deferred Compensation Plan for Governmental Entities)
- **Resolution 2014-021** (Resolution regarding City of Alameda Health Care District 401(a) Retirement Plan and the Alameda Health System Defined Contribution Plan)
- **Resolution 2014-023** (Amendment No. 2 to the City of Alameda Health Care District 401(a) Retirement Plan – Restated effective as of January 1, 2008)
- **Resolution 2012-024** (2014-2 Amendment to Alameda Health System Defined Contribution Plan)

***Recommendation: Motion to approve.***

***END OF CONSENT AGENDA***

TAB #11 Legal Counsel's Report on Action Taken in Closed Session  
*6:30 pm*  
*Joel Isaacson, Associate General Counsel*

**Public Comments**

**Board of Trustees Remarks**

**ADJOURNMENT**

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## **Our Mission**

Caring, Healing, Teaching, Serving All

## **Strategic Vision**

Alameda Health System will be recognized as a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

## **Meeting Procedures**

The Board of Trustees is the Policy Body of the Alameda Health System. The Board has several standing Committees where ordinances and resolutions are the subject of hearings at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31<sup>st</sup> Street Oakland, CA 94602.

## **Disability Access**

The Meeting Rooms are wheelchair accessible. Assistive listening devices are available upon request at the Clerk of the Board's Office. To request sign language interpreters, readers, large print agendas or other accommodations, please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability. The nearest accessible BART station is Lake Merritt. Accessible AC Transit Bus Route 62 stops at the entrance to Highland Hospital. Route 11 stops one block away, on 14<sup>th</sup> Avenue at East 31<sup>st</sup> Street. For schedule updates, call AC Transit at (510) 817-1717; BART at (510) 465-2278. There is accessible parking in the main patient parking lot enter on East 31<sup>st</sup> Street.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

***The AHS Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et.seq.***