**BOARD OF TRUSTEES RETREAT FRIDAY, October 28, 2011 SATURDAY, October 29, 2011 Central Administration Offices located at Highland Hospital** 1411 E. 31st Street, Oakland, CA 94602 Barbara L. McElroy, Clerk of the Board (510) 437-8468

**LOCATION: East Bay Community Foundation** James Irvine Foundation Conference Center 353 Frank H. Ogawa Plaza Oakland, CA 94612 **COMMITTEE MEMBERS** Daniel Boggan, Jr., ***P\_r\_e\_s\_i\_d\_e\_n\_t\_ \_***Barbara Price, ***V\_i\_c\_e\_ \_P\_r\_e\_s\_i\_d\_e\_n\_t\_ \_***Ronald D. Nelson, ***S\_e\_c\_r\_e\_t\_a\_r\_y\_ \_***Floyd Huen, MD Valerie Lewis, Esq. Kirk E. Miller, Esq. Stanley M. Schiffman Anthony Slimick J. Bennett Tate Ilene Weinreb Barry Zorthian, MD Lyn Berry, MD **AGENDA – DAY 1 – OCTOBER 28, 2011 – 8:00 AM – 5:00 PM OPEN SESSION ROLL CALL** *8:30 am*Alameda County Medical Center Board of Trustees Retreat - Agenda October 28 & 29, 2011 Page 2 of 4

**TAB #1 LONG-RANGE INTEGRATED FINANCIAL-STRATEGIC PLAN** *Warren Lyons, Chief Strategic & Integration Officer Marion Schales, Chief Financial Officer*

A. **Recommendations – Kaufman Hall Report** *8:30 – 9:15 am*

*Kaufman Hall*

B. **Strategic Action Prioritization – Next Steps** *9:15 – 11:00 am*

*Board of Trustees and Management* **TAB #2 CLOSED SESSION** *11:15 am – 12:15 pm* **Conference with Legal Counsel: Potential Litigation [Government Code Section 54956.9]** *Douglas B. Habig, General Counsel* **TAB #2 CLOSED SESSION** *1:00 - 2:00 pm* **Conference with Legal Counsel: Potential Litigation [Government Code Section 54956.9]** *Douglas B. Habig, General Counsel* **OPEN SESSION RECONVENES**

**TAB #3 STRATEGIC ALIGNMENT – LONG-RANGE STUDY & SHORT-TERM GOALS**

A. **Strategic Action Prioritization** *2:00 – 2:45 pm*

B. **Status Report on 2009-11 Strategic Plan Priorities** *3:00 – 3:30 pm*

*Warren Lyons, Chief Strategic & Integration Officer*

C. **FY 2012 Proposed System Goals and Balanced Scorecard**

**Review** *3:30 – 4:00 pm Bills Manns, Chief Operating Officer* **TAB #4 ACTION: SAN Part-Time Grievance Settlement** *4:00 – 4:30 pm Jeanette Louden-Corbett, Chief Human Resources Officer* **ADJOURNMENT *E\_N\_D\_ \_O\_F\_ \_A\_G\_E\_N\_D\_A\_ \_– \_D\_A\_Y\_ \_1\_***Alameda County Medical Center Board of Trustees Retreat - Agenda October 28 & 29, 2011 Page 3 of 4

**AGENDA – DAY 2 – OCTOBER 29, 2011 – 8:00 AM – 1:00 PM OPEN SESSION ROLL CALL** *8:30 am* **TAB #5 FUTURE OF HEALTHCARE TECHNOLOGY** *8:30 – 10:30 am Dave Garets, General Manager and Executive Director Health IT Program, The Advisory Board Company* **TAB #6 BOARDEFFECT® WEB-BASED BOARD PORTAL OVERVIEW** *10:45 am – 12:00 pm Barbara McElroy, Clerk of the Board*

**TAB #7 RETREAT WRAP-UP**

A. **Long-range Study: Communication Planning**

B. **ACTION: Retreat Action Items**

**TAB #8 REPORT: Legal Counsel’s Report on Action Taken in Closed Session** *Douglas B. Habig, General Counsel* **TAB #9 APPENDIX**

A. Kaufman Hall Complete Long Range Plan Report

B. 2009-2011 Strategic Plan Executive Summary

C. AHA – Future Report

**Public Comments Board of Trustees Remarks**

**ADJOURNMENT** Alameda County Medical Center Board of Trustees Retreat - Agenda October 28 & 29, 2011 Page 4 of 4

**Our Mission** Alameda County Medical Center is committed to maintaining and improving the health of all County residents, regardless of ability to pay. The Medical Center will provide comprehensive, high quality medical treatment, health promotion, and health maintenance through an integrated system of hospitals, clinics, and health services staffed by individuals who are responsive to the diverse cultural needs of our community. The Medical Center, as a training institution, is committed to maintaining an environment that is supportive of a wide range of educational programs and activities. Education of medical students, interns, residents, continuing education for medical nursing, and other staff, along with medical research, are all essential components of our environments.

**Strategic Vision**

Alameda County Medical Center will be recognized as a leading integrated health care system available to all residents of Alameda County. We will champion expansion of health care coverage and access to help reduce health disparities within the County’s diverse communities. **Meeting Procedures** The Board of Trustees is the Policy Body of the Alameda County Medical Center. The Board has several standing Committees where ordinances and resolutions are the subject of hearings at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31st Street Oakland, CA 94602. **Disability Access** The Meeting Rooms are wheelchair accessible. Assistive listening devices are available upon request at the Clerk of the Board's Office. To request sign language interpreters, readers, large print agendas or other accommodations, please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability. The nearest accessible BART station is Lake Merritt. Accessible AC Transit Bus Route 62 stops at the entrance to Highland Hospital. Route 11 stops one block away, on 14th Avenue at East 31st Street. For schedule updates, call AC Transit at (510) 817-1717; BART at (510) 465-2278. There is accessible parking in the main patient parking lot enter on East 31st Street. In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.