



BOARD OF TRUSTEES MEETING

THURSDAY, September 29, 2016

5:00PM – 7:00PM

Conference Center at Highland Care Pavilion

1411 East 31st Street Oakland, CA 94602

Susana Flores, Clerk of the Board

(510) 535-7515

Teleconference Information:

Call-in #: 1-877-873-8018

Access Code: 3538279

LOCATION:

Open Session: HCP Conference Center

MEMBERS

Michele Lawrence, **President**

Joe DeVries, **Vice President**

Maria G. Hernandez, **Secretary**

Kinkini Banerjee

James Lugannani

Tracy Jensen

Barry Zorthian, MD

Chief of Staff – HGH/FMT/JGH/AMBULATORY Medical Staff: Swapnil Shah, MD

Chief of Staff - SLH Medical Staff: Deepak Dhawan, MD

Chief of Staff - AHD Medical Staff: John Iocco, MD

BOARD OF TRUSTEES REGULAR MEETING AGENDA

OPEN SESSION/ ROLL CALL

OPEN SESSION PUBLIC COMMENT (1st opportunity) - Persons wishing to address the Board should fill out a speaker card. Speakers will be randomly selected based on topic and position. **Public Comment is limited to 20 minutes at the opening of the meeting with a 3-minute limit per speaker per topic.** If there are speakers left after 20 minutes public comment will be allowed at the end of the scheduled meeting.

A. MEDICAL STAFF REPORTS

Swapnil Shah, MD, HGH/FMT/JGH/Ambulatory Medical Staff

Deepak Dhawan, MD, San Leandro Hospital Medical Staff

John Iocco, MD, Alameda Hospital Medical Staff

B. BOARD PRESIDENT REPORT

Michele Lawrence, President

1. **Advancing the Health of Mothers, Infants and Children: Asian American Perspectives**

C. CEO REPORT

Delvecchio Finley, Chief Executive Officer

1. Healthcare District Legislative Update

D. CONSENT AGENDA: ACTION

1. Approval of the Minutes from the July 13 and July 28, 2016 Board of Trustees Meetings.

2. Approval of Contracts and Authorization for the CEO Or His Delegate to Execute the Following Operating Contracts:

The Finance Committee recommends approval of the contracts listed below.

- a. **Alameda Health System Foundation** – Contract Amendment. Revise agreement to extend the period April 1, 2018 through June 30, 2018 (3 months). The extension provides additional funding in support of expanding fundraising activities. Estimated impact of this extension will not exceed a net increase of \$1,900,000. Inclusive of this extension and prior contractual commitments to the AHSF, the overall obligation (April 1, 2015 – June 30, 2018), to the AHSF will not exceed \$4,100,000.
David Cox, Chief Financial Officer and Debra Barnes, AHS Foundation President
- b. Contract Extension with **University of the Pacific, Arthur Dugoni School of Dentistry** for the period October 1, 2016 through March 31, 2017 (6 months). Estimated impact of this extension will not exceed a net increase of \$317,065. Inclusive of this extension and prior contractual commitments to this vendor, the overall obligation (April 1, 2013 – March 31, 2017), to this vendor will not exceed \$2,706,520.
Ghassan Jamaledine, MD, Chief Medical Officer
- c. Contract Extension with **East Bay Hematology and Oncology Consultants, Inc.** for the period October 20, 2016 through April 19, 2017 (6 months). Estimated impact of this extension will not exceed a net increase of \$485,262. Inclusive of this extension and prior contractual commitments to this vendor, the overall obligation (July 20, 2016 - April 29, 2017), to this vendor will not exceed \$1,697,667.
Ghassan Jamaledine, MD, Chief Medical Officer
- d. New Contract with **Conifer Value-Based Care, LLC**, to provide consulting services and the requisite electronic infrastructure to meet the population health incentives in the current HealthPAC agreement and increase Alameda Health System’s ability to function in a capitated/risk environment as part of longer term strategic repositioning for the period of October 1, 2016 through September 30, 2019 (3 Years) for an estimated total amount of \$3,075,920.
David Cox, Chief Financial Officer
- e. Contract Extension with **OakCare Medical Group, Inc.** to provide professional medical and administrative support, for the period October 1, 2016 through March 31, 2017 (6 months). Estimated impact of this extension will not exceed a net increase of \$16,413,014. Inclusive of this extension and prior contractual commitments to this vendor, the overall obligation (July 1, 2014 – March 31, 2017), to this vendor will not exceed \$97,118,469.
Ghassan Jamaledine, MD, Chief Medical Officer

3. Policies and Procedures

The Quality Professional Services Committee recommends approval of Policies and Procedures listed below.

a. Alameda Health System Policies

Administrative

- Restraint Use in Acute Care (System Policy)
- Seclusion for Violent Behavior (JGPH Only)

Clinical

- 340B Drug Pricing Program (HGH/FH/JGPH)
- Care of the Imminently Dying Patient (addendum) (HGH Only)
- Outpatient Pharmacy Auto-Substitution Policy (HGH Only)

Recommendation: Motion to approve.

END OF CONSENT AGENDA

E. ACTION ITEMS

1. ACTION: Contract Approval

Contract Amendment with **Freed Associates** to include an additional scope of work for contractor to provide Consulting Services to conduct an **Ambulatory Access Assessment**. The expected project duration for the additional scope of work is September 30, 2016, through December 19, 2016, (11 weeks). Estimated impact of this amendment will not exceed a net increase of \$195,000. Inclusive of this amendment and prior contractual commitments the overall obligation (August 8, 2014 – June 30, 2017) to this vendor is estimated at \$5,224,000.

David Cox, Chief Financial Officer

2. ACTION: Approval of Merger Between BETA Risk Management Authority and ALPHA Fund and Revision of the Joint Powers Authority Agreement and BETA Risk Management Authority Bylaws

M. D. Moye, General Counsel

3. ACTION: Approval of Co-Applicant Agreement Between Alameda Health System and County of Alameda re: Healthcare for the Homeless Commission

M.D. Moye, General Counsel

Recommendation: Motion to Approve

F. DISCUSSION/REPORT/ACTION

1. Employee Engagement Survey Results

Jeanette Loudon-Corbett, Chief Human Resources Officer
Tony Redmond, Vice President, Human Resources

2. Monthly Financial Update (AHS Pillar: Sustainability)

David Cox, Chief Financial Officer

3. Discussion of the Strategic Plan

Delvecchio Finley, Chief Executive Officer

G. COMMITTEE REPORTS

1. **Quality Professional Services Committee Report**
Barry Zorthian, MD, Committee Chair
2. **Finance Committee Report**
Jim Lugannani, Committee Chair
3. **Audit & Compliance Committee Report**
Michele Lawrence, Committee Chair

H. INFORMATION

1. **AHS Media Report (AHS Pillar: Network)**
(Written Report)
Jerri Randrup, Director of Corporate Communications & Marketing
2. **Legislative Affairs/Local Government Strategy (AHS Pillar: Network)**
(Written Report)
Terry Lightfoot, Director, Legislative and Community Affairs

(General Counsel Announcement as to Purpose of Closed Session)

CLOSED SESSION

- A. **Conference with Labor Negotiator – Union Strategy – CNA, ACMEA, Local 39, ILWU Local 6**
[Government Code Section 54957.6] (7 matters)
Jeanette Loudon Corbett, Chief Human Resources Officer
M.D. Moye, General Counsel

(Reconvene to Open Session)

OPEN SESSION

- I. Report on Action Taken in Closed Session

OPEN SESSION PUBLIC COMMENT (2nd opportunity) - Persons wishing to address the Board should fill out a speaker card. Speakers will be randomly selected based on topic and position. **Public Comment is limited to 3-minutes per speaker per topic.**

Trustee Comments

Adjournment

Trustee Call-in Locations:

Jim Lugannani 8911 Gilman Drive La Jolla, CA 92037
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Our Mission

Caring, Healing, Teaching, Serving All

Strategic Vision

AHS will be recognized as a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

Values

Compassion, Commitment, Teamwork, Excellence, Integrity, and Respect.

Meeting Procedures

The Board of Trustees is the Policy Body of the Alameda Health System. The Board has several standing Committees where Board matters are the subject of discussion at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31st Street Oakland, CA 94602.

Members of the public are advised that all Board and Committee proceedings are recorded (audio), including comments and statements by the public in the course of the meetings. Copies of the audio recordings will be made available to the public. By attending and participating in Board/Committee meetings, members of the public consent to audio recording of any statements they may make during the proceedings.

Disability Access

The Meeting Rooms are wheelchair accessible. Assistive listening devices are available upon request at the Clerk of the Board's Office. To request sign language interpreters, readers, large print agendas or other accommodations, please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability. The nearest accessible BART station is Lake Merritt. Accessible AC Transit Bus Route 62 stops at the entrance to Highland Hospital. Route 11 stops one block away, on 14th Avenue at East 31st Street. For schedule updates, call AC Transit at (510) 817-1717; BART at (510) 465-2278. There is accessible parking in the main patient parking lot enter on East 31st Street.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

The AHS Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et.seq.